

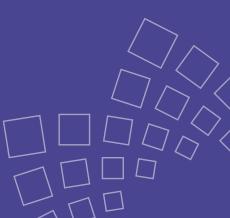




TABLE OF CONTENTS _

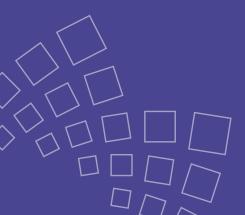
NIDLP Chairman's Message	9			
Program Overview	10			
NIDLP Committee Members	11			
Success Partners	12			
Program Objectives	14			
NIDLP Strategy	17			
Economic Indicators	18			
Local Economy	20			

Non-oil Exports	22
Jobs Created by NIDLP Sectors	28
NIDLP Sectors and Focus Areas	32
Energy Sector	38
Mining Sector	48
Industry Sector	60
Logistics Sector	72
Fourth Industrial Revolution	82
Local Content	92



Attracting Investments	102
Infrastructure Development and Process Optimization	112
Improving Regulations and Legislation	122
Resource Optimization	128
Market Access	136
Flagship Programs	154
1K MILE Program	156
Daleel Platform	164

NIDLP Excellence Award	162
NIDLP CEO's Message	166
NIDLP Family	168



We praise God for the remarkable progress our nation has achieved in less than a decade -progress that has positioned Saudi Arabia as a global benchmark for transformation. We take great pride in the unwavering dedication of our citizens, whose efforts have laid the foundations for a new era of growth. Together, we carry the journey of progress forward, united in shaping the future of our country for generations to come.

Custodian of the Two Holy Mosques

King Salman bin Abdulaziz Al Saud

May Allah protect him





Nine years into Vision 2030, we stand proud of what our people have accomplished. They have turned ambition into action and goals into milestones. We have not only met key targets – we have surpassed many of them. Looking ahead, our resolve is stronger than ever. We will accelerate delivery, embrace every opportunity, and further elevate the Kingdom's position as a global leader.

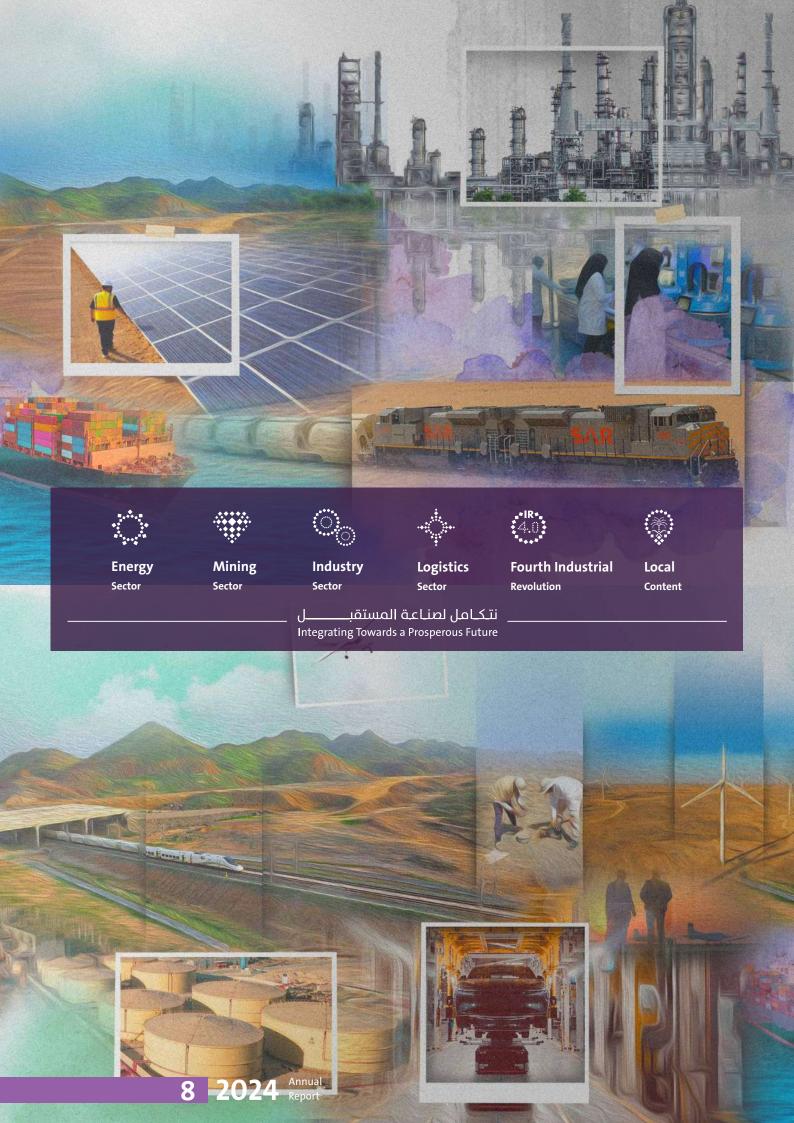
His Royal Highness

Prince Mohammed bin Salman bin Abdulaziz Al Saud

Crown Prince, Prime Minister, and Chairman of the Council of Economic and Development Affairs

May Allah protect him







NIDLP Chairman's Message



Saudi Arabia's Vision 2030 continues to advance steadily toward fulfilling the aspirations of its wise leadership: building an ambitious nation, fostering a vibrant society, and driving a thriving economy. This Vision has ushered in a profound transformation across all aspects of life within the Kingdom. It is underpinned by an ambitious strategic approach centered on sustainable development, effective economic diversification, and the optimal utilization of our national resources and capabilities. The goal is to strengthen value-added sectors, most notably energy, mining, industry, and logistics.

Accordingly, the National Industrial Development and Logistics Program (NIDLP) was launched as one of the Vision's most pivotal executive initiatives. Since its inception in 2019, the NIDLP has been dedicated to transforming the Kingdom into a leading industrial powerhouse and a global logistics hub. It seeks to maximize the potential of the energy and mining sectors, foster the growth of domestic industries, and develop promising, future-oriented sectors.

These efforts are strategically designed to enhance the Kingdom's investment appeal and contribute to sustained GDP growth.

By the end of 2024, the program had encompassed 284 initiatives, with 163 completed, representing 57% of the total, while the remaining initiatives are on track to meet their targets. NIDLP has played a pivotal role in enabling implementing entities to advance their plans and deliver tangible results on the ground.

The program's positive impact is evident in a range

of key performance indicators that reflect its direct contribution to the economy. Activities within the NIDLP sectors added over № 986 billion to GDP. Total non-oil exports exceeded № 514 billion, representing 13.2% increase over the previous year. Additionally, employment within NIDLP sectors exceeded 508,000 jobs, including more than 81,000 Saudi nationals.

In this regard, I extend my deepest gratitude and appreciation to the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud, and His Royal Highness Prince Mohammed bin Salman bin Abdulaziz Al Saud, Crown Prince and Prime Minister, —may Allah protect them—for their generous support, gracious patronage, and continuous backing of the program and its sectors. Their steadfast support has been our greatest source of motivation in sustaining this progress.

I would also like to extend my sincere appreciation to the dignitaries, including the members of the program's committee, the leaders of the implementing entities, their dedicated teams, and all program personnel for their unwavering commitment, exceptional professionalism, and tireless efforts in driving initiatives forward and achieving our shared objectives.

Looking ahead, we are confident that 2025 will mark another milestone in our journey of progress, bringing us even closer to realizing the objectives of Saudi Vision 2030, through the steadfast support of our wise leadership and the dedication of this nation's loyal citizens.

May Allah grant us continued success.

Program Overview

NIDLP aims to transform the Kingdom into a leading industrial powerhouse and a global logistics hub by maximizing the value achieved from the mining and energy sectors, as well as integrating the two focus areas of local content and the fourth industrial revolution.



Launched in early 2019, NIDLP was established on the leadership's belief in the strategic importance of its four core sectors: energy, mining, industry, and logistics. The integration and sustainable growth of these sectors are essential for generating added value, diversifying and expanding the Kingdom's economic impact, and creating an attractive investment environment.

The program places strong emphasis on two key enablers: Local content and the Fourth Industrial Revolution. These focus areas are crucial to harnessing the full potential of the program's sectors, helping each achieve its strategic objectives and maximize impact.

Efforts are underway to enhance the infrastructure across the program's four core sectors, positioning it as a key pillar of the Kingdom's competitiveness and its appeal as an ideal investment destination. These efforts include optimizing resource utilization, refining sector-specific policies and legislation, and attracting both local and foreign private-sector investment.

The program is also tailored to improve trade balance, foster globally competitive local industries, and build sustainable competitive advantages. These efforts aim to drive innovation, support a diverse and resilient economy, create skilled jobs, achieve an optimal energy mix, and strengthen the Kingdom's logistical connectivity both regionally and globally.

NIDLP Committee Members



His Excellency Mr.

Bandar bin Ibrahim

Alkhorayef

Minister of Industry and Mineral Resources

NIDLP Chairman Chairman of the Local Content and Government Procurement Authority



His Excellency Eng.

Saleh bin Nasser

Al-Jasser

Minister of Transport and Logistics Services Vice Chairman NIDLP



His Excellency Eng. **Abdullah bin Amer**

Al-Swaha

Minister of Communications and Information Technology NIDLP Committee Member



His Excellency Mr.

Faisal bin Fadhel Alibrahim

Minister of Economy and Planning NIDLP Committee Member



His Excellency Eng.

Khalil bin Ibrahim Ibn
Salamah

Deputy Minister of Industry and Mineral Resources for Industrial Affairs NIDLP Committee Member



Eng.

Ahmed bin Musa AlZahrani

Representative of the Ministry of Energy
NIDLP Committee Member



Dr.

Abdullah bin Ali Al Dubaikhi

Representative of the Ministry of Investment
NIDLP Committee Member

Success Partners

































































































Program
Objectives

3 Vision Themes



VISION كاليقا المحلكة العربية السعودية المحلكة العربية السعودية KINGDOM OF SAUDI ARABIA





1 of 6 of Level 1 Strategic Objectives

Strengthen Islamic Values and National Identity Offer a Fulfilling and Healthy Life

Grow and Diversify the Economy

Increase Employment

Enhance Government
Effectiveness
Enable Social Responsibility

Direct Contribution



4 of 27 of Level 2 Strategic Sub-objectives

- Grow Contribution of the Private Sector to the Economy
- Maximize Value ◆ Captured from the Energy Sector
- Unlock the Potential of Non-Oil Sectors
- Position Saudi Arabia as a Global Logistics Hub

12 of 96

Level 3 Detailed Objectives

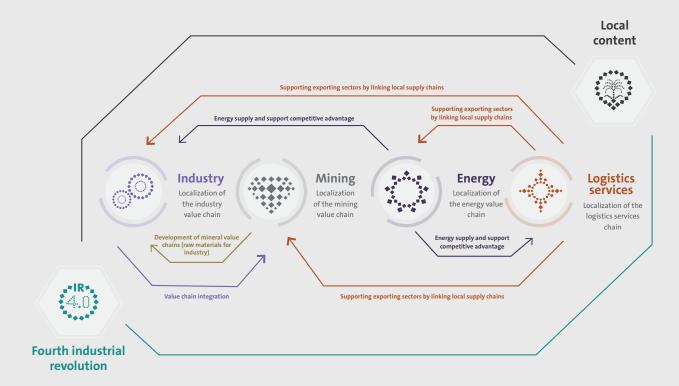


- Create Special Zones and Rehabilitate Economic Cities
- Increase Localization of the Oil and Gas Sector
- Raise Gas Production and Distribution Capacity
- Develop Oil and Gas-adjacent Industries
- Increasing the Contribution of Renewable Energy Sources in the Energy Mix
- Enhance the Competitiveness of the Energy Sector
- Grow and Capture Maximum Value from the Mining Sector
- Localize Promising Manufacturing Industries
- Localize Military Industries
- Increase the Percentage of Local Content in Non-Oil Sectors
- Create and Improve Performance of Logistics Hubs
- Improve Local, Regional, and International Connectivity of Trade and Transport Networks

Integrating Towards a Prosperous Future

Combining the four sectors in a single program is an ingenious idea conceived by His Royal Highness the Crown Prince, Prime Minister, and Chairman of the Council of Economic and Development Affairs. The integration of these sectors and the two focus areas is crucial for creating a thriving and diversified economy, increasing the contribution of these sectors to the Kingdom's GDP, and maximizing the added value.

NIDLP is working to strategically align these sectors to maximize the synergy between their inputs and outputs, while developing execution mechanisms that ensure the practical realization of Saudi Vision 2030 objectives.



NIDLP Strategy

The program relies on four strategic pillars to achieve its ambitious objectives. These pillars are:

- 1. Promote integration to fully leverage the Kingdom's resources, including natural, physical assets and human resources.
- 2. Raise competitiveness and productivity, providing the necessary capabilities to be a leading country worldwide.
- 3. Developing the ecosystem and improving operations to prioritize investor needs and added value, rather than focusing solely on investment.
- 4. Maximizing internal and external interdependence by ensuring access to demand areas in global regions.

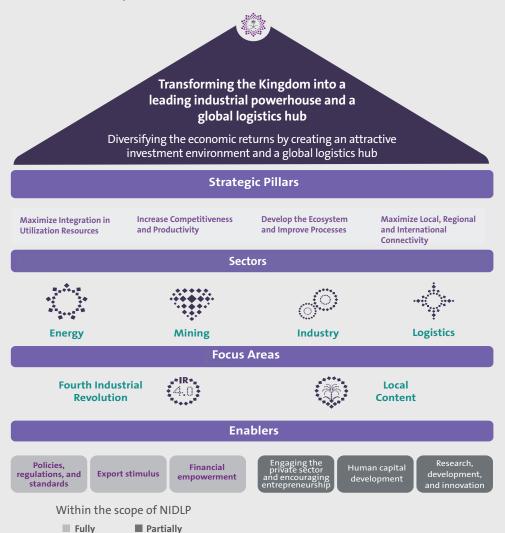
The strategy follows a development model

That starts with:

Building on strengths, maintaining gains, and developing sustainable competitive advantages.

Relies on:

Factors that boost the competitiveness of various sectors in the short, medium, and long term.



Economic Indicators







His Excellency Mr.

Faisal bin Fadhel Alibrahim

Minister of Economy and Planning

The Kingdom continues its journey toward comprehensive and sustainable economic transformation, through the developing vital, value-added sectors and increasing its economic complexity. This transformation is centered around clear policies and an enabling environment that attracts high-quality investments and strengthens the Kingdom's connection with global markets. It also serves as a fundamental pillar in achieving the objectives of Saudi Vision 2030 and increasing the international competitiveness of the Kingdom's economy

Local **Economy**

Real GDP for non-oil activities (此 billion)



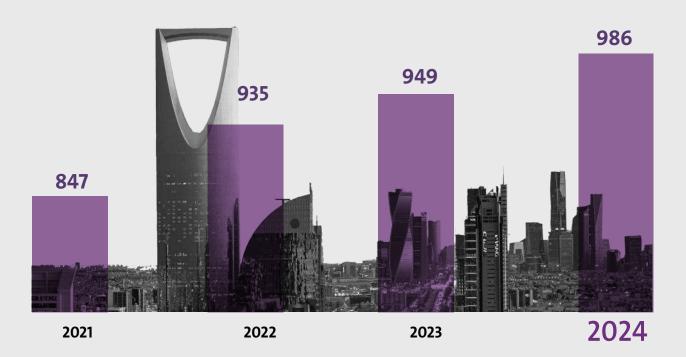
55%

The contribution of the non-oil activities on the Kingdom's GDP.



Real GDP for NIDLP Sectors' Activities

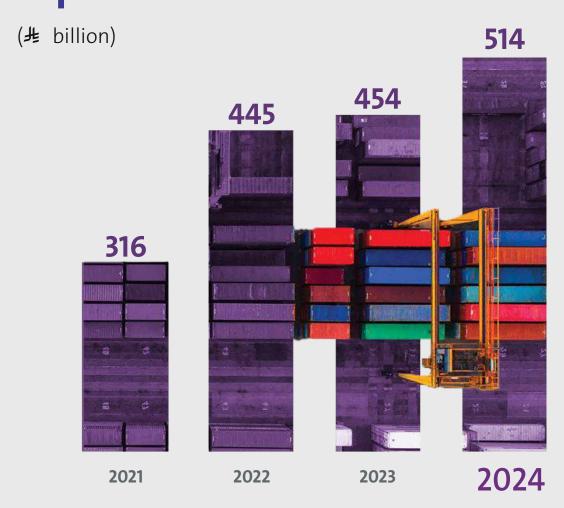
(生 billion)



The contribution of the program's sector activities of non-oil GDP.

Non-oil activities continued to expand in 2024, accounting for approximately 55% of the Kingdom's real GDP. The program's sectors contributed around 39% of the non-oil GDP. During the year, mining and quarrying, as well as transportation and storage activities, grew by 5%, while manufacturing recorded a 4% increase.

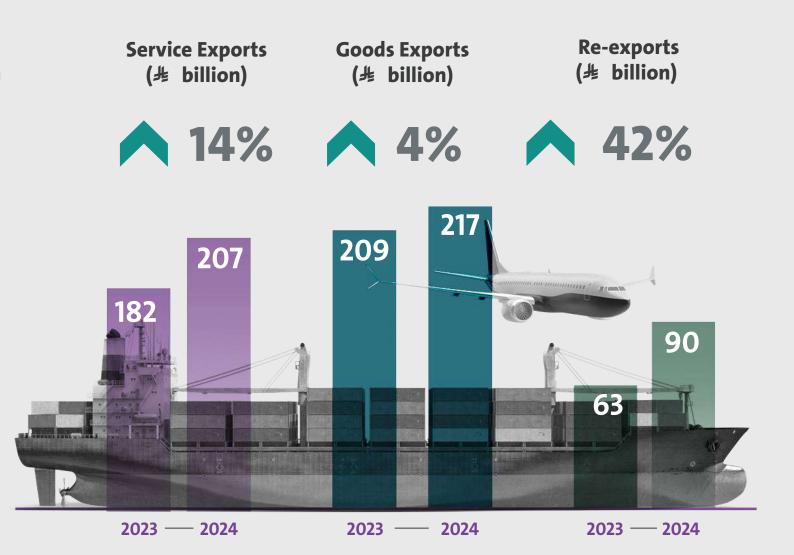
Total Non-Oil Exports ____



Growth rate of non-oil exports



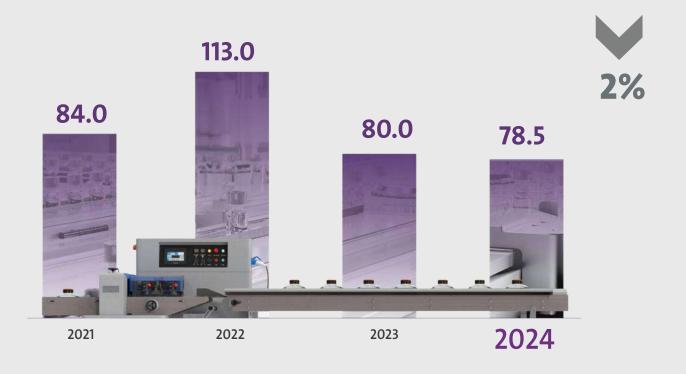




Non-oil exports recorded a 13.2% increase in 2024 compared to the previous year, primarily driven by the continued growth of re-export activities, reaching # 90 billion, with a record 42% growth. Service exports posted a historic value of # 207 billion, growing by 14% year-on-year, while non-oil goods exports increased by 4%, totaling # 217 billion.

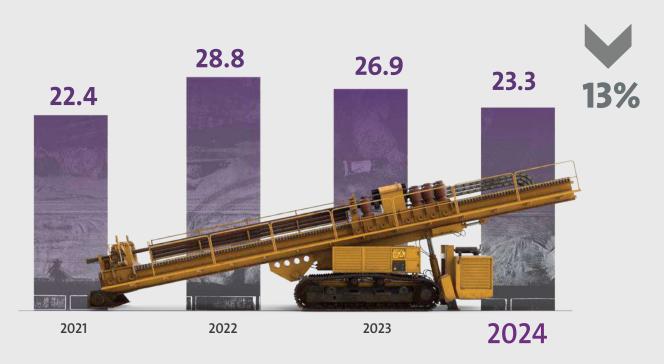
Exports of Products of the Chemical Industries

(生 billion)



Exports of Base Metals and their Articles

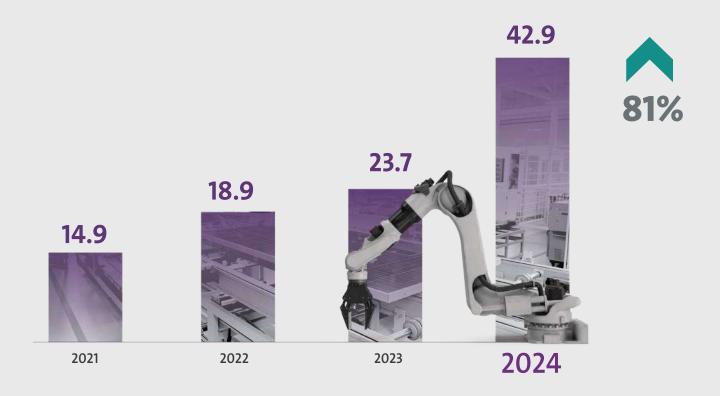
(生 billion)





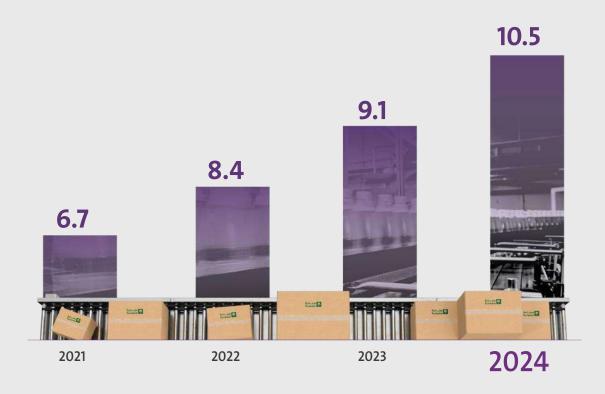
Exports of Machinery, Electrical Equipment and its Components

(此 billion)



Exports of Food and Beverage Manufacturing Products

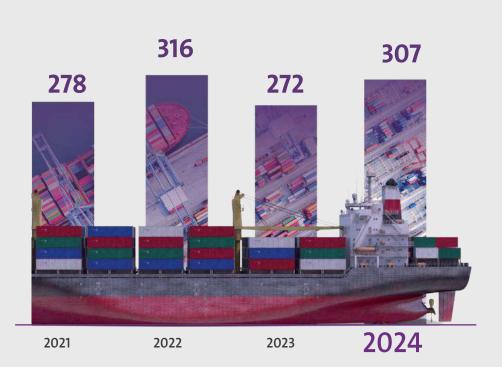
(生 billion)





Total Goods Exports including Re-exports

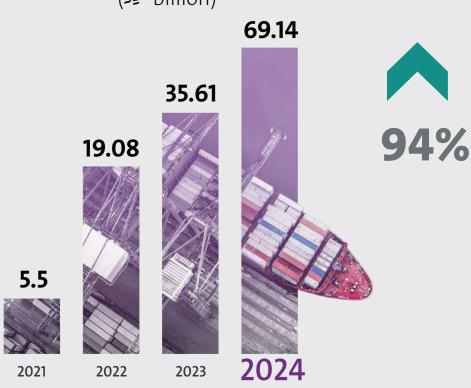
(此 billion)





Cumulative Total Credit Facilities Utilized by Saudi EXIM Bank

(生 billion)





Cumulative Total Achieved non-government Investments in NIDLP's Sectors

(此 billion)



27%



Cumulative Saudi Industrial Development Fund (SIDF) Net Loan Credits

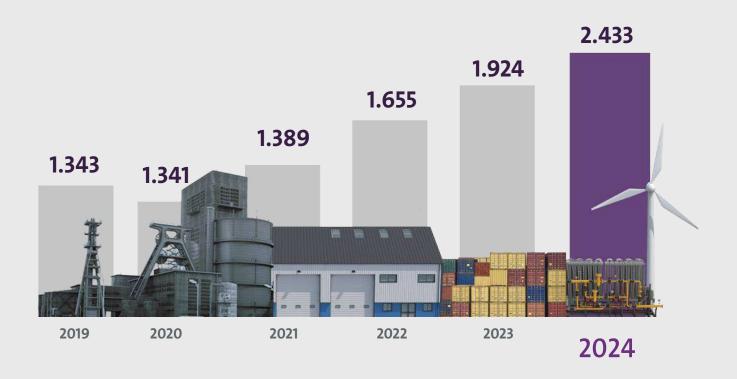
(些 billion) 198 103.6 2016

91%

2024

Total Number of Jobs in the Program Sectors' Activities

(Million Workers)



Employment in program NIDLPs sector surpassed 2.4 million in 2024, with an annual increase of over 508 thousand workers. Saudi men and women accounted for more than 81 thousand workers in the same year, reflecting continued progress in national workforce participation.



+508 thousand

Total Job Increase in 2024

Key Contributing Activities

Mining and Quarrying

+45 thousand

Converting Industries

+273 thousand

Transportation and Storage

+180 thousand

Providing electricity, gas, steam, and air conditioning

+8 thousand



+81 thousand

Saudi workers increase in 2024

Female Saudi workers increased by

+39 thousand

Male Saudi workers increased by

+42 thousand

Key Facts and Figures Since the Launch of Saudi Vision 2030





NIDLP Sectors and Focus Areas

Energy

Sector

Industry

Sector

Logistics

Sector









Mining

Sector

Fourth Industrial Revolution

Focus Area

Local Content

Focus Area







Key Performance Indicators (KPIs)

50%

111111111





Main Indicators

Cumulative non-government investment (生 billion)

(in economic and industrial cities and special Zones)

Baseline 2019	1234.59	Targeted in 2024	1328.31	Values of 2024	1412.96

Cumulative military sales value of domestic companies (生 billion)

Baseline 2019	3.50	Targeted in 2023	20.50	Values of 2023	34.32
To be released by mid-year of the following year					

Port utilization rate (%)

Baseline 2019	50.2	Targeted in	66.00	Values of	64
-------------------------	------	-------------	-------	-----------	----

Cumulative export value of promising industries (生 billion)



Number of valid final licenses issued for promising industries (Number)



Number of logistics centers with possible re-export links (Number)

Baseline 2 2019	Targeted in 2024	16	Values of 2024	23
------------------------	------------------	----	----------------	----



Percentage of localization in pharmaceutical industries (%)

Baseline 2019	25	Targeted in 2023	28	Values of 2023	29.7
	To be	released by mid-year o	of the following y	ear	

Percentage of localization in military industries (%)

Baseline 2019	7.70	Targeted in 2023	12.5	Values of 2023	19.35
	To	be released by mid-year	of the following y	ear	

Total annual exploration expenditure per Square kilometer (北)

Baseline 2019	85	Targeted in 2023	160	Values of 2023	228.6
		A biennial intern	ational index		

Electricity generation efficiency (%)

Baseline 2019	39.20	Targeted in 2023	39.3	Values of 2023	40
To be released by mid-year of the following year					

Final spending value of local content in non-oil sector (生 billion)

Baseline 2019	942	Targeted in 2023	1,110	Values of 2023	1,231
		To be released in Q4 of	f the following year		

Quality of road infrastructure (mark out of 7)

Baseline 5.20 2019	Targeted in 2024	5.32	Values of 2024	5.60
---------------------------	------------------	------	----------------	------

Energy Sector





His Royal Highness

Prince Abdulaziz bin Salman Al Saud

Minister of Energy

The Kingdom is undergoing a major transformation across all economic and social fields. We have already begun to witness the tangible outcomes of these efforts on the ground, under effective, proactive, and empowering leadership that is committed to turning plans into visible achievements.





Enhancing the infrastructure of the Saudi electricity sector to promote and sustain economic growth.



Maximizing the added value of increased production and distribution capacity of gas, ethane, and natural gas liquids.



Increasing the share of renewables in the domestic energy mix to nearly 50% by 2030, complemented by high-efficiency natural gas. This includes building national capabilities to position the Kingdom as a global leader in renewable energy and strengthening legislative and regulatory frameworks to support complementary energy sectors for maximum economic return.



Optimizing the use of hydrocarbon resources to support the national economy and environmental commitments, by meeting local hydrocarbon demand, increasing the overall energy efficiency, and diversifying energy sources in the Kingdom's national energy mix.



Our Objectives

Increasing

gas production and distribution capacity

Promoting

the energy sector's competitive edge

Increasing

the contribution of renewable energy sources to the energy mix

2030 Aspirations

Optimum utilization of hydrocarbon resources in the Kingdom to support the national economy and environmental commitments.

Provide consumers with highquality, competitively priced electricity to ensure the sector's long-term sustainability.

Positioning the Kingdom as a global leader in the renewable energy sector.

Increasing the share of renewable energy sources to approximately

Localizing the entire value chain and raising the local content in the energy sector to 50%

75%

to achieve an optimal power generation mix.





A Total of **20** GW

of Renewable Energy Projects Announced

As part of the National Renewable Energy Program, 20 gigawatts of project capacity have been announced to help increase the share of renewables in the energy mix to 50% by 2030. This includes projects from the program's fifth and sixth rounds, in addition to its sixth phase.





Power Purchase Agreements Signed for New Solar Projects with a Total Capacity of

3.7 gw

The Saudi Power Procurement Company (Principal Buyer) has signed Energy purchase agreements for four solar PV Independent Power Producer (IPP) projects, with a total capacity of 3.7 GW in Al-Sadawi, Al-Masa'a, Al-Henakiyah 2, and Rabigh 2.





Financial Closure of New Solar and Wind Energy Projects

As part of efforts to strengthen the role of renewable energy in the Kingdom's optimal electricity generation mix, several new projects have successfully reached financial closure. These include five solar power plants—Al-Muwaih, Hadhn, Al-Khushaybi, Al-Hanakiya, and Tabarjal—with a combined capacity of 7 GW. Additionally, the Wa'ad Al Shamal and Al-Ghat wind power projects, with a total capacity of 1.1 GW, have also achieved financial closure.



Achieving the world's lowest procurement cost for wind power at

5.87
halala/kilowatt
hours (kWh)

An agreement was signed for the 1.1 GW Wa'ad Al Shamal and Al Ghat wind power projects, which set a record in reducing the cost of producing electricity from wind by increasing renewable energy, at 5.87 halala/kWh in Al Ghat governorate. The Wa'ad Al Shamal project achieved the second-best global record for per-kilowatt-hour (kWh).

This has led to a reduction of approximately 1.7 million tons of carbon emissions per year and the provision of electricity to 177,000 residential units. It reduced reliance on liquid fuels for power generation and empowered the local private sector to form global partnerships, gaining the expertise needed to actively participate in the renewable energy industry.





Commercial operation of several additional solar projects with a total capacity of

3.6 gw

Commercial operations have commenced for additional solar projects with a total capacity of 3.6 GW, bringing the total capacity to 6.6 GW and reducing carbon emissions by approximately 5.9 million tons per year.





The Launch of the Geographical Survey Project for Renewable Energy Sites

The Ministry of Energy launched the Geographic Survey Project for Renewable Energy sites in the Kingdom. The contracts for the project were awarded to Saudi companies to install 1,200 stations for measuring solar and wind energy across all regions of the Kingdom. The project reaffirms the Kingdom's commitment to achieving its ambitious targets for producing and exporting renewable energy.

The project is the first of its kind globally in terms of geographical coverage, data completeness, and continuity, with high accuracy and fundability.

The project will cover various locations across the Kingdom, surveying over

850,000 km²



Wind energy measurement stations will record wind speed and direction at different heights—up to 120 meters, as well as ambient temperature, atmospheric pressure, and relative humidity.

The project will also establish a platform to monitor, record, and transmit measurement data in real-time to the Ministry of Energy's measurement platform, enabling digital analysis and processing.

Solar energy measurement stations will record Direct Normal Irradiance (DNI), Global Horizontal Irradiance (GHI), Diffuse Horizontal Irradiance (DHI), dust and pollutant deposition rates, ground-reflected radiation (albedo), ambient temperature, rainfall levels, relative humidity, and atmospheric pressure.

افتتاح مصنع وحدات الربط الحلقي 46 2024 Annual Report



A Vision to Be Told

Production of Energy Components

This story highlights the opening of Alfanar Ring Main Units and the powerful combination of advanced technology and the determination of Saudi women. With professionalism and skill, 700 women are leading the production of energy equipment and components.



Scan to watch the video

Mining Sector





His Excellency Mr.

Bandar bin Ibrahim Alkhorayef

Minister of Industry and Mineral Resources

The Kingdom's achievements in the mining sector reflect the government's committed support and significant efforts in regulatory and legislative frameworks. These contributions have been instrumental in attracting investors and addressing global challenges, such as the energy transition and supply chain development.





Developing regulations, legislations, and improving capabilities to enhance the mining sector's global competitiveness.



Creating job opportunities and nurturing national talents.



Providing essential geological data through the Arabian Shield geological survey, under the General Geological Survey Program.



Maximizing the added value of mineral resources by establishing value-added mining chains in collaboration with the private sector, to unlock new investment opportunities.



Enhancing user experience by improving services, delivering reliable digital data, improving accessibility, and reducing the time required to issue exploration licenses.



Increasing exploration spending to globally competitive levels by attracting private sector investments, supported by the Enhancing Exploration Fund, as part of sector-wide initiatives.



Our Objectives

Grow

and capture maximum value from the mining sector

2030 Aspirations

Maximizing the contribution to GDP

to reach

176 # billion

Enhancing beneficiary experience

by improving satisfaction with the services provided and reducing the detection license issuance period to

60 days

219,000 jobs

by the mining sector





Increasing Total Expenditure on Mining Exploration

In 2023, the Kingdom recorded a notable increase in its exploration expenditure, reaching # 228 per square kilometer, driven by the ongoing General Geological Survey Program. This increase is instrumental in raising the value of discovered mineral resources and enhancing mineral utilization within the mining sector, reflecting the sustainable development of the Kingdom's mineral assets.



380%

Increase in the Number of Tendered Mining Sites

To maximize the captured value from the mining sector, Saudi Arabia significantly increased the number of tendered mining sites by 380% compared to 2023. This expansion includes 19 new sites, which fosters competition among both local and international companies. Additionally, approximately 1,000 km² were slated for tender throughout 2024, aiming to accelerate mineral resource exploration and utilization while intensifying competitive bidding within the sector.



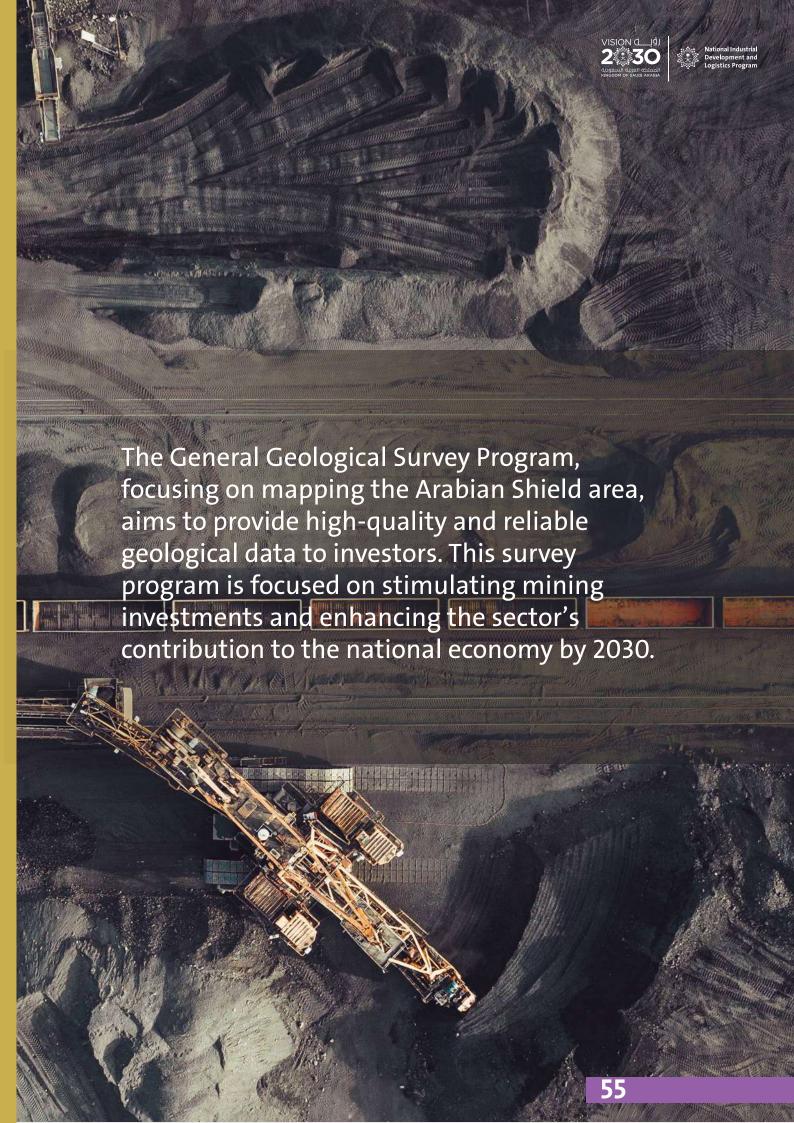


The Saudi Mining Sector is Recognized as a Top-Tier Mining Jurisdiction for Investment

The Kingdom achieved the world's fastest growth in the development of regulatory and foundational environments attractive to investment over the past five years (2018–2023). The Kingdom also made significant progress in the Investment Risk Index for the mining sector, published by MineHutte in collaboration with Mining Journal. It was ranked second globally in the Mining Permitting Environment Index, following the development of the Mining Investment Law and its executive regulations.











Developments in the mining sector in the region extending from Africa to West and Central Asia

Translating discussions into actions



Countries participated in the Ministerial Roundtable for Mining Ministers



Countries participated in the Ministerial Roundtable for Mining Ministers



Organizations (government and non-governmental)



60 Signed agreements and MoUs



Organizations (government and non-governmental)



75 Signed agreements and MoUs



Speakers



+9,000 Attendees

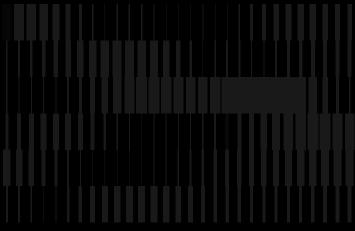


250 Speakers



14,000 Speakers





الكشف عن المكنون

Unveiling the invisible.



58 2024 Annual Report on of The National Geological Database on the Internet



A Vision to be Told

Discovering Minerals .. Unlocking Potential

Saudi Arabia is home to significant untapped mineral resources. The General Geological Survey Program was launched to systematically identify and assess these resources across the Kingdom's diverse terrain. This initiative supports the development of the mining sector as the third pillar of the national economy and plays a key role in advancing the goals of Vision 2030.



Scan to watch the video

Industry Sector







His Excellency Mr.

Bandar bin Ibrahim Alkhorayef

Minister of Industry and Mineral Resources

The Saudi Industrial Sector relies on adopting technology and innovation while also providing specialized job opportunities for Saudi men and women.





Protecting national industry from dumping and unfair competition by enhancing the quality of local products, enabling them to compete regionally and globally, which promotes the growth of promising industries and export capabilities.



Maximizing economic value by increasing local manufacturers' contributions to government procurement, as well as to the capital and operational expenditures of state-owned industrial enterprises. This includes developing human capital, advancing workforce training, and attracting investments to localize strategic industries within the Kingdom.



Building a resilient, competitive and sustainable industrial economy driven by the private sector—one that positively impacts macroeconomic indicators. This involves expanding promising sectors such as pharmaceuticals, medical devices, and automotive, as well as oil and gas-related industries, including specialty chemicals, plastics, and rubber, alongside the defense sector. The strategy also includes fostering a competitive industrial environment through world-class infrastructure, transparent regulatory frameworks, and innovation ecosystems that support facilities of all sizes.



Developing special enablers, such as establishing special economic zones, enhancing the quality of economic and industrial cities, and continuously refining regulations and legislation to boost competitiveness and attract regional and global investments.



Localizing high-value industries that strengthen the national economy and enhance its resilience to global shocks. This includes industries where the Kingdom can lead at the regional or global level, while advancing industrial integration across the region.



Our Objectives

Develop

oil and gas-adjacent industries

Localize

promising manufacturing industries

Create

special zones and rehabilitate economic cities

Localize

military industries

2030 Aspirations

Attaining the capacity to manufacture

280,000

cars annually

Localizing 40% of added value chains, including automotive parts and the components required by both electric and internal combustion engine vehicles.

Localizing

50%

of military and security spending

Achieving 50% localization of the Kingdom's military and security spending Localizing

40%

of the pharmaceutical industry

Localizing 40% of the market value in the pharmaceutical industry, and increasing the percentage of localized medical devices and supplies to 15%.



Establishing the renewable energy sector as one of the leading industries in the Kingdom.

Meeting

85%

of the local demand for food industries Positioning the Kingdom as

a regional center for food industries, meeting 85% of the domestic demand for these industries, and enhancing the aquaculture sector's production capacity.

Localizing

70% of the supply chain

Localizing 70% of the future supply chain for basic and intermediate chemicals.









The Kingdom ranks first in the Arab world and 20th globally in "Quality Infrastructure for Sustainable Development" Index

The Kingdom attained first place in the Arab world and the Middle East and North Africa region, and twentieth place globally, according to the Quality Infrastructure for Sustainable Development Index "QI4SD" for the year 2024, published biannually by the United Nations Industrial Development Organization (UNIDO). This milestone marks a 25-place improvement from the Kingdom's 2022 ranking, reflecting its growing focus on enhancing the national quality ecosystem.



Launch of the National Automotive and Vehicles Academy (NAVA)

NAVA is Saudi Arabia's first-of-its-kind institution dedicated to the automotive sector. NAVA aims to empower youth in the Kingdom and the MENA region with skills that qualify them for professional success in the automotive industry. The academy offers guaranteed employment for high-performing trainees, internationally recognized certifications and diplomas, and advanced hands-on training under the guidance of global automotive manufacturers.



Localization of Military Ground Vehicles Manufacturing

In an innovative step that reflects the Kingdom's ambitious vision, Saudi Arabian Military Industries (SAMI) and Zamil Steel Construction Company signed an agreement to establish the SAMI Land Systems Industrial Complex (SLIC) in Al-Kharj. This complex will focus on the manufacturing of armored vehicles and the integration of land systems into comprehensive combat-ready systems.



Localization of Solar Panels and Cells manufacturing in Jeddah, in line with Saudi Vision 2030

In a significant step toward clean energy localization, MODON (Saudi Authority for Industrial Cities and Technology Zones) signed a # 750 million contract with Desert Technologies. The agreement aims to localize the manufacturing of solar panels and cells with a 5 gigawatt capacity, covering an area of 170,000 square meters within Jeddah's 3rd Industrial City.





Launch of the World's Largest Food Cluster in Jeddah, Spanning 11 million Square Meters

The Jeddah Food Cluster, the world's largest of its kind, was officially launched across the 2nd and 3rd Industrial Cities in Jeddah, covering a total area exceeding 11 million square meters. The cluster is expected to attract local and foreign investments up to # 20 billion, create an additional 43,000 job opportunities across 10 industrial activities by 2035, support national exports by approximately # 8 billion, while contributing # 7 billion to the Kingdom's GDP.

The project will stimulate investments in key enablers and shared services, reduce operational costs by 5-12% through integrated services, and establish a fully integrated supply chain system. The cluster will play a significant role in strengthening national food security and achieving self-sufficiency in key food products.



43,000

job opportunities

Across 10 Industrial Activities by 2035

11.2 km²
Total area of the Food Cluster



20

业 billion

Combined Local and International Investment





141% increase in the number of licensed food factories 164% increase in the number of licensed food warehouses

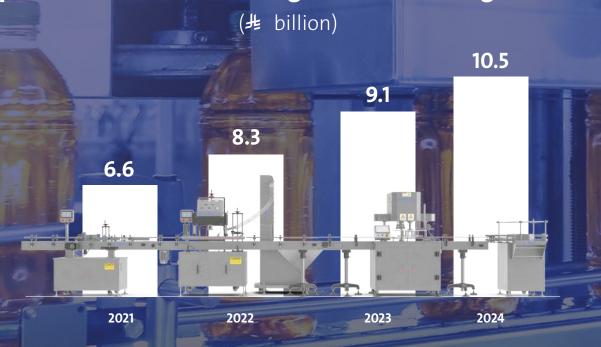
As part of its ongoing efforts to enhance the regulatory system and empower investors, Saudi Arabia recorded a significant increase in licensed industrial facilities in 2024. Compared to 2023, the number of licensed factories increased by 141%, while licensed warehouses grew by 164%.

Additionally, a new development methodology was adopted to enhance operational efficiency by integrating artificial intelligence (AI) tools and promoting innovation. These advancements have played a significant role in enhancing compliance levels across facilities regulated by the Saudi food & Drug Authority.

Licensed food factories			
2023	2024		
288	693		

1461	3857
2023	2024
Licensed	food warehouses

Exports of Food and Beverage Manufacturing Products



58%

Growth of Food and Beverages exports compared to 2021



Multilateral Industrial Policy Forum (MIPF)

The second edition of the Multilateral Industrial Policy Forum was held in Riyadh on October 23–24, 2024. The forum was organized by the Ministry of Industry and Mineral Resources, in collaboration with the United Nations Industrial Development Organization (UNIDO), under the title: (Making Industrial Policy Work for the SDGs).

The event brought together a wide range of global leaders, policymakers, and industry experts, who engaged in in-depth discussions on the challenges facing the industrial sector globally, the sustainable solutions to address them, and explored opportunities to enhance international cooperation and promote sustainable industrial development.

The Council of Ministers, in its session held on October 29, 2024, commended the outcomes of the Forum and the discussions it featured on the role of industrial policies in strengthening industrial integration among countries, enabling global supply chains, promoting entrepreneurship, and embracing modern and emerging technologies.

nnovation







Multilateral Industrial Policy Forum

Their Excellencies

+25

Discussions

+25

Executives

+70

Workshops

+15

Speakers

+100

Visitors

+6000

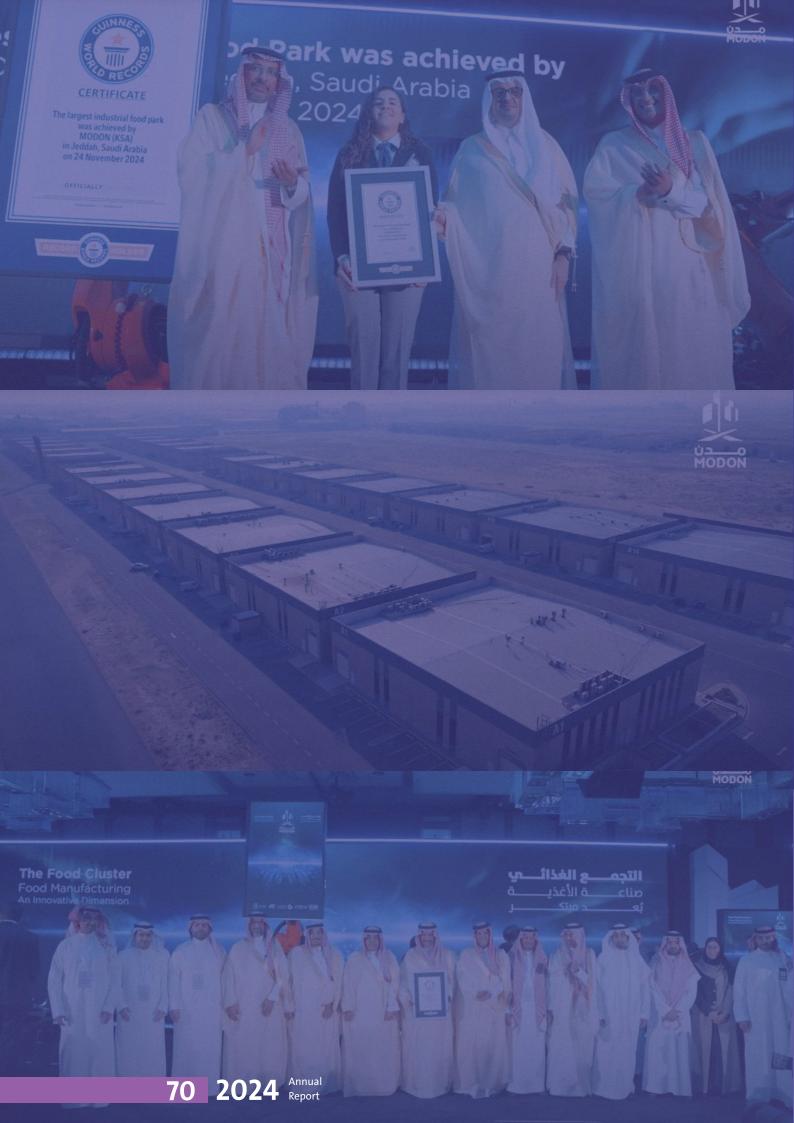
International Media Outlets Local Media
Outlets

Participating Countries

+390

+40

+80





A Vision to Be Told

The World's Largest Food Cluster

Saudi Arabia has earned a Guinness World Record for establishing the largest food cluster globally with the Jeddah Food Cluster, encompassing over 11 million square meters demonstrating the Kingdom's global leadership and exceptional capacity to deliver mega initiatives under the guidance of its visionary leadership.



Scan to watch the video

Logistics Sector





His Excellency Eng.

Saleh bin Nasser Al-Jasser

Minister of Transport and Logistics Services

Cogistics Strategy in mid-2021, the Kingdom has been making significant progress in attracting investments to the logistics sector. This strategy aims to position the Kingdom as a global logistics hub by taking full advantage of its strategic geographic location and its advanced infrastructure in roads, ports, and airports.





Strengthening Saudi Arabia's position as a global logistics hub by leveraging its strategic geographic location at the crossroads of trade routes connecting Asia, Europe, and Africa.



Enhancing the logistics licensing process and regulatory framework to improve the ease of doing business.



Strengthening multimodal transport integration by improving connectivity between sea, air, road, and railway networks to optimize goods and freight movement.



Advancing Saudi Arabia's Logistics Performance Index (LPI) ranking from 55th to the global top ten and securing regional leadership.



Improving connectivity with neighboring countries, which will increase the attractiveness of the Saudi market to individual investors, further facilitating transportation of people and goods.



Investing in smart technologies (such as port automation and logistics infrastructure) to accelerate, facilitate, and increase operational efficiency.



Adopting advanced logistics services to reduce costs related with transporting and storing Saudi-made goods, thus encouraging local industry initiatives and attracting new industrial investors.



Our Objectives

Create

and improve the performance of logistic hubs

Improve

local, regional and international connectivity of trade and transport networks

2030 Aspirations

330 Million passengers

Among the top Countries

Number of passengers traveling through the Kingdom's airports

The Kingdom's Ranking in the Logistics Performance Index







First Container Transported from Jubail Commercial Port to Riyadh Dry Port

The first container shipment was transported from Jubail Commercial Port to Riyadh Dry Port via the railway network connecting Jubail Commercial Port to the Eastern Network. This milestone aligns with ongoing efforts to enhance logistics efficiency and improve connectivity between the Kingdom's sea ports and rail network.



34

New Shipping Services Across Saudi Ports

The addition of 34 new maritime shipping services, linking Saudi ports to major global ports, has significantly strengthened the Kingdom's position in the Global Maritime Connectivity Index and enhanced the flow of national exports and imports.



Jeddah Islamic Port Listed on the London Metal Exchange

The General Authority for Ports (Mawani) announced the listing of Jeddah Islamic Port as a designated delivery point for copper and zinc in the London Metal Exchange (LME). This achievement cements the port's role as a global trade hub and advances the objectives of Vision 2030 to position the Kingdom as a globally leading logistics platform.





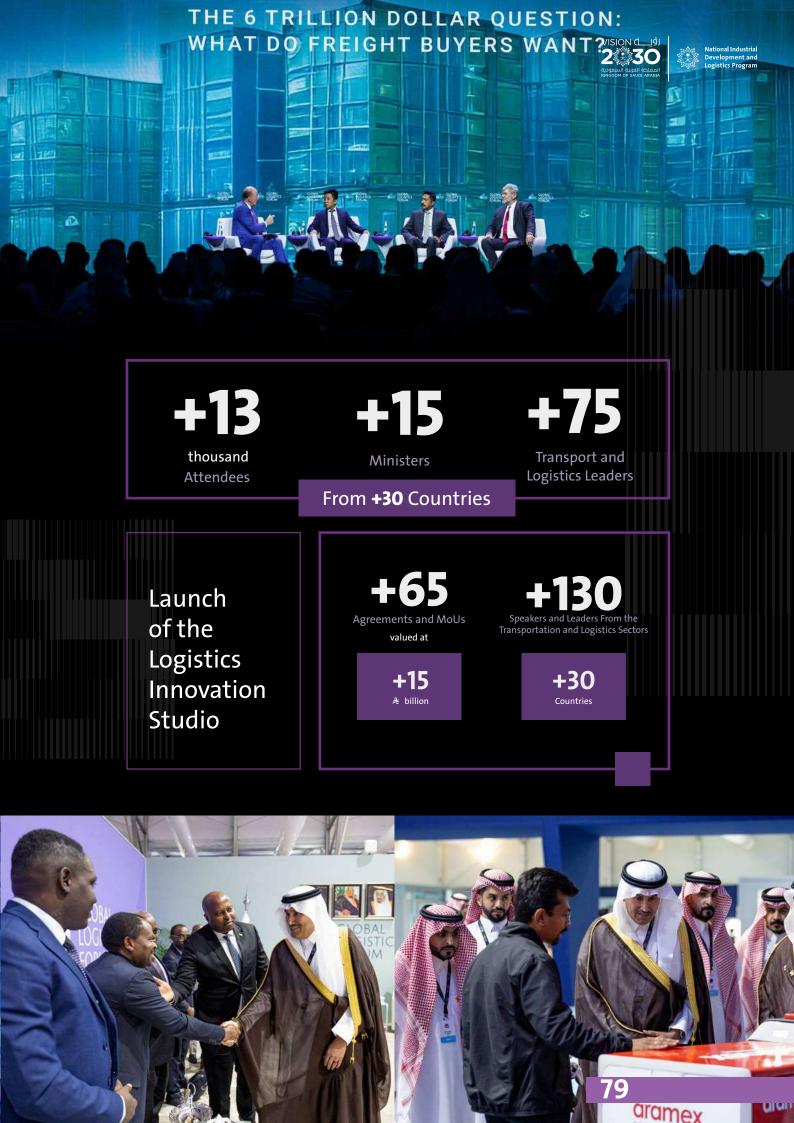
Launch of the Global Logistics Forum

October 2024

Under the esteemed patronage of the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud, -may allah protect him- the Ministry of Transport and Logistics Services hosted the first edition of the Global Logistics Forum (GLF24) in October 2024 as part of the National Industrial Development and Logistics Program (NIDLP). Held under the theme "Reshaping the Global Map of Logistics," the event showcased the Kingdom's vital role in the global logistics sector and explored innovative solutions to drive sector growth and enhance the Kingdom's position as a global logistics hub.

The Council of Ministers commended the success of GLF24 during the Council's session on 15 October 2024, expressing optimism that the forum's outcomes will foster cooperation, develop logistics services and supply chains, support economic growth, and contribute to achieving sustainable development.





ISITORS



MOU FOR COOPERATION IN MARITIME CONNECTIVITY











80 2024 Annual Report



A Vision to Be Told

Global Logistics Forum GLF24

An extraordinary event at the center of global logistics, GLF24 brought together more than 13,000 participants and 130 distinguished speakers. The signing of over 65 strategic agreements and MoUs highlights the forum's success. This historic milestone will shape the sector's trajectory.



Scan to watch the video

The Fourth Industrial Revolution Focus Area





His Excellency Eng.

Abdullah bin Amer Al-Swaha

Minister of Communications and Information Technology

With the support and empowerment of His Royal Highness the Crown Prince, and driven by the ingenuity of the Kingdom's youth, Saudi Arabia is making steady progress toward establishing itself as a premier industrial powerhouse, a global logistics hub, and a center of excellence in energy and mining value creation. This transformation is being driven by accelerated innovation, strategic investments in artificial intelligence and data centers, and the development of a cohesive digital ecosystem tailored to the demands of the smart age.





Developing the infrastructure of communications and digitalization technologies as a major enabler for the growth and diversification of 4IR applications in various fields.



Establishing a supportive legislative environment by developing the necessary legal frameworks to expand the scope of 4IR applications, enhancing the development of the program sectors.



Developing the 4IR technologies ecosystem, expanding existing value chains, and creating new ones.

Our Objective

Development

of the digital economy in facilitating the Fourth Industrial Revolution.

2030 Aspirations

Becoming a leading country

in adopting and innovating new technologies.



Increasing

production efficiency, competitiveness, and sustainability enhancement.

5

National capability centers

for the Fourth Industrial Revolution technologies.





Fourth Industrial Revolution Hackathon: Empowering National Talent

Saudi Arabia hosted the Fourth Industrial Revolution Hackathon, organized by the Ministry of Communications and Information Technology. The event featured 400 Saudi talents competing to develop advanced digital solutions for the manufacturing, energy, mining, and logistics sectors.



P2P Sandbox Platform: An **Innovative Solution to Empower SMEs**

The Kingdom launched the Peer-to-Peer (P2P) Sandbox digital platform to provide a secure experimental space, enabling 120 small and medium-sized enterprises (SMEs) to explore, test, and adopt future technologies. The platform also hosted diverse seminars that promoted knowledge sharing and cross-sector collaboration, accelerating various business digital transformation journeys and enhancing their competitiveness.

The initiative actively supports collaborative innovation across sectors and sets the foundation for the adoption of advanced technology in the Saudi market. Experts conducted 8 Smart Industry Readiness Index (SIRI) assessments and developed tailored digital transformation roadmaps. The Cloud Factory platform was also launched, to connect multiple factories, including Allamaa Factory for Wooden and Steel Furniture, Mumtaz Glass Factory.



Factories Achieve High Digital Maturity Ratings under the SIRI Framework

MODON (Saudi Authority for Industrial Cities and Technology Zones) continues to serve as a strategic partner for the national industrial sector through its incentive programs, including the National Productivity Program under the Future Factories Initiative. MODON has developed transformation plans for 250 factories, culminating in 84 factories achieving high maturity ratings under the global SIRI index, which reflects the adoption of Fourth Industrial Revolution concepts.



Connecting Industrial Cities to the Fiber-Optic Network – Phase Two

As part of a strategic effort to enhance digital infrastructure, the second phase of the fiber-optic and wireless broadband interconnection project has been completed across key industrial cities, including Dammam 1st, Al-Ahsa 1st, Ha'il, and Sudair. This expansion benefits over 780 factories, significantly improving operational efficiency and advancing the digital capabilities of industrial zones.





in Fourth Industrial Revolution technologies—resulting in improved performance indicators and a tangible impact across the sector.









مَين مَين عُرين عُرين الله عَن الله ع

90 2024 Annual Report

ويستمر بالتنمية



A Vision to Be Told

Shaping the Future with Technology

We are proudly steering Saudi Arabia's journey into the Fourth Industrial Revolution, with skilled Saudi talent shaping every step. Our logistics systems are evolving into smart, adaptive networks, seamlessly delivering the Kingdom's resources from the depths of the earth to the global markets. At the same time, a new era of renewable and sustainable energy is being born in the heart of the desert, driven by the creativity, ambition, and limitless potential of Saudi youth.



Scan to watch the video

Local Content

Focus Area



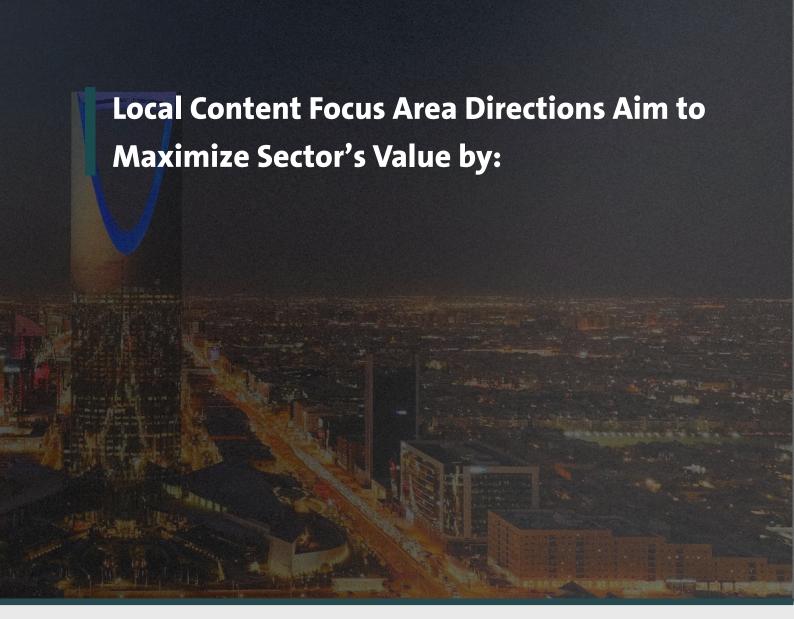


His Excellency Mr.

Bandar bin Ibrahim Alkhorayef

Minister of Industry and Mineral Resources

The availability of high-quality, competitive local products is essential for achieving the local content targets and maximizing their contribution to the Kingdom's economic development.





Increasing local content in the national economy through establishing key targets and objectives at all levels, as well as embedding local content policies in governmental procurement activities.



Increasing the local manufacturing and services sectors, as well as employment and human capital training. This is achieved through domestic and foreign direct investment and the localization of emerging and new technologies to strengthen the resilience of the industrial economy.



Maximizing the share of local manufacturers and service providers in the procurement, capital and operating expenses.

Our Objectives

Increase

Localization of oil and gas sector

Increase

The percentage of local content in non-oil sectors

2030 Aspirations

75%

Local content target in Energy sector by 2030

Maximizing the national economy's added value by increasing the local content share in the energy sector to 75% by 2030, to boost the contribution of local manufacturers and service providers in capital and operational expenditures, develop human capital, and attract investments to localize key sector industries.





Launching the Golden Tier of the 'Made in Saudi' Label

In collaboration with the "Made in Saudi" program, the Local Content and Government Procurement Authority has launched the Golden Tier of the "Made in Saudi" label. This designation serves as a symbol of excellence and leadership, reflecting the highest standards of quality and innovation in national products and exceptionally highlighting local content.



47.4% Increase in Local Content Value in Government Procurement

The share of local content in government procurement reached 47.4% in 2024, contributing # 72 billion, up from 33.7% in 2020. More than 380 dedicated local content teams have been activated across entities to govern local content practices and drive higher compliance.



Developing local content by increasing the number of products included on the mandatory list with the addition of

447National Products

Over the past five years, the mandatory product list has expanded, leading to a consistent increase in the overall percentage of local content in government procurements.





در بن إبراهيم الخريف

صناعة والثروة المعدنية

<mark>ئة المحتوى المحلي والمشتريات الحكومية</mark>

Second Edition of the Local Content Forum

Building on the success of its inaugural edition, the second Local Content Forum was held in Riyadh from November 20–22, 2024, under the theme "Partnerships for Sustainable Development". The forum witnessed strong engagement from both public and private sector stakeholders, with over 6,000 visitors attending the three-day event.

Key highlights included:

- 8 new local content programs launched in partnership with the private sector.
- +40 agreements and MoUs signed to enhance local content and support the national economy.
- Participation of +45 entities from across sectors.
- +45 specialized workshops covering strategic and technical topics.
- High-level panel discussions featuring ministers, policy leaders, and industry experts.
- An accompanying exhibition showcasing local content initiatives and innovations.



+6,000
Visitors

8

Programs in partnership with the private sector

+45

Participating entities

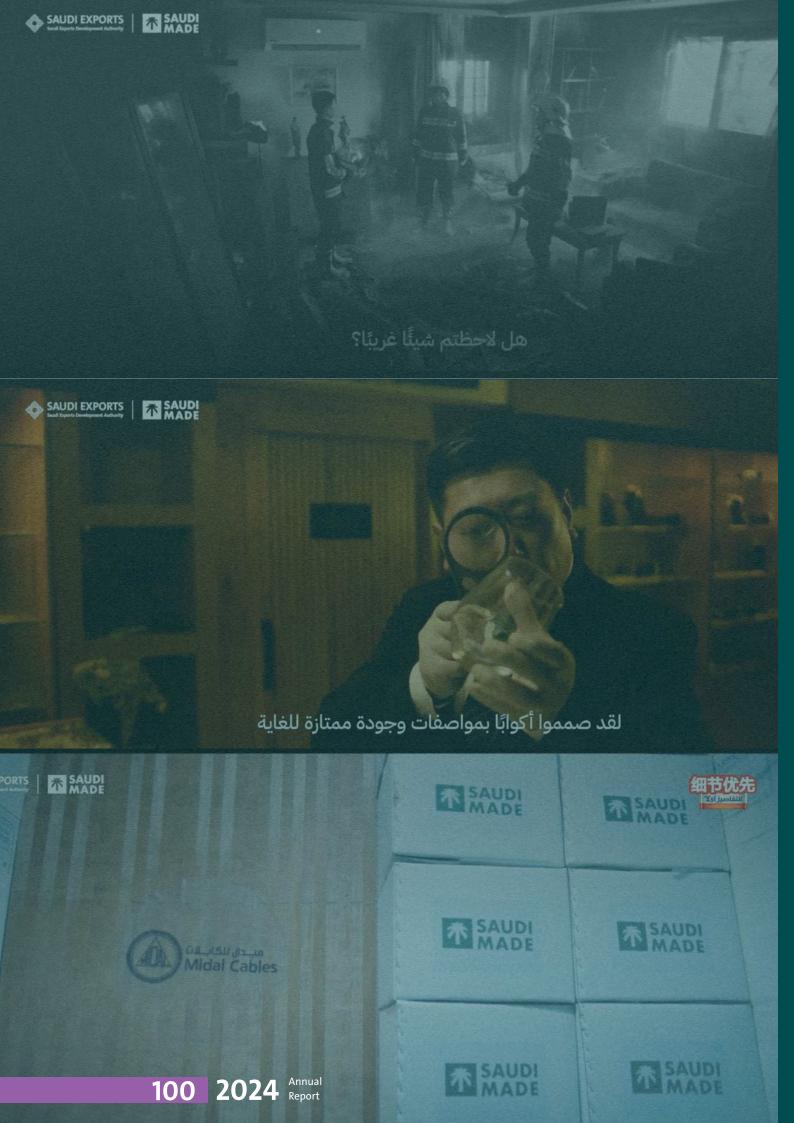
+40

Agreements and MoUs

+45

Workshops







A Vision to Be Told

Made in Saudi

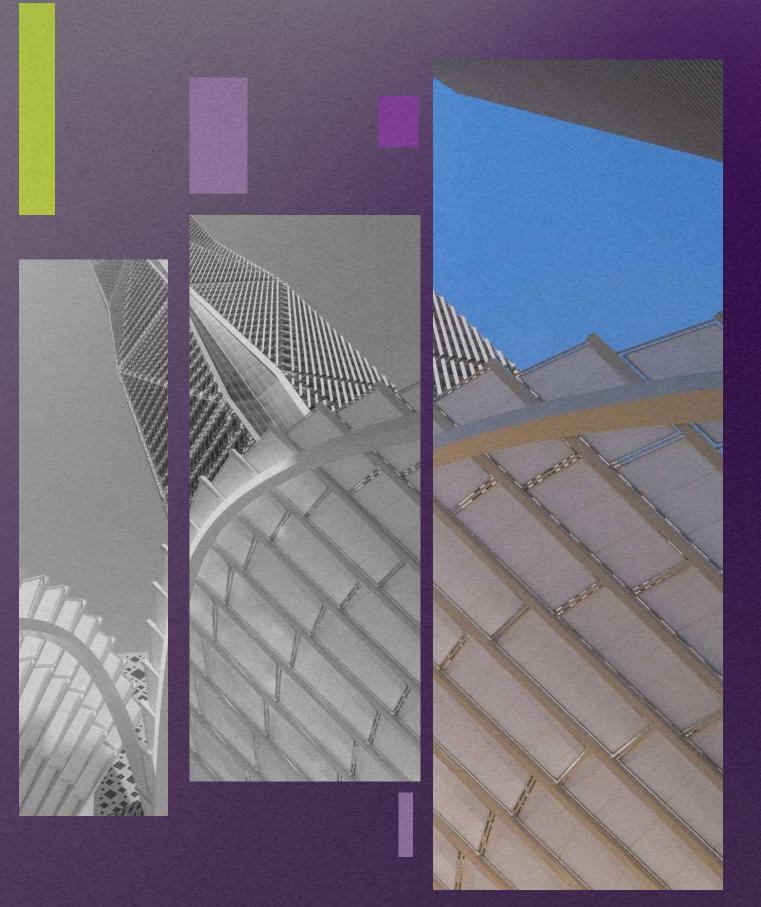
From the heart of the Kingdom to the vibrant markets of China, "Made in Saudi" is reshaping perceptions and setting new benchmarks. It is a proud symbol of Saudi innovation—one that has become the preferred choice among discerning Chinese consumers, outshining alternatives in the pursuit of excellence and unmatched quality.



Scan to watch the video

Attracting Investments







Cumulative total achieved non-government investments in NIDLP's sectors (♯ Billion)





Additional investments were achieved in 2024









+53

业 Billion

The Ministry of Energy signed a series of strategic agreements to procure renewable energy, which are spreading like green oases across the Kingdom.

+47

业 Billion

Saudi Aramco's projects are contributing to achieving optimal energy mix targets for electricity generation and preserving the environment through emission reductions. +19

 Billion

MODON is enhancing the investment climate by developing infrastructure, delivering advanced services, and providing competitive solutions and products to industrial companies.



+7

 Billion

The value of investments that contributed to the development of the chemical industries ecosystem and supporting industries.



+5

业 Billion

The value of investments aimed at upgrading services and expanding terminals at multiple airports across the Kingdom.



+2.6

 Billion

King Salman Energy park thrives with increasing investment flows, establishing an integrated supply chain network within the industrial and energy sectors.



+630

业 Million

The General Authority for Military Industries achieved investments exceeding ♣ 630 million, advancing the localization of military industries to 50%, in line with Saudi Vision 2030.



+500

业 Million

The value of investments attracted by the Saudi Ports Authority (Mawani) to connect Saudi shores to global ports, develop an integrated logistics system, and provide exceptional maritime services.



+103

业 Million

The Economic Cities and Special Zones Authority (ECZA) attracted investments by allocating developed lands and providing competitive benefits and legislative incentives.



World Defense Show 2024

The General Authority for Military Industries (GAMI) organized the second edition of the World Defense Show from February 4 to 8, 2024. The event served as a premier platform for the global defense and security industry, focusing on the future of defense by showcasing the latest technological advancements in land, sea, air, space, and security sectors. In addition, this exhibition supports Saudi Vision 2030's strategic objectives of localizing military industries.









600







106,000





65,000



























معرض الدفاع العالمي المملكة العربية السعودية 8-4 ميراير 2024



FOUNDED B

الهيئة العــامــة للمناعات العسكرية General Authority for Military Industries

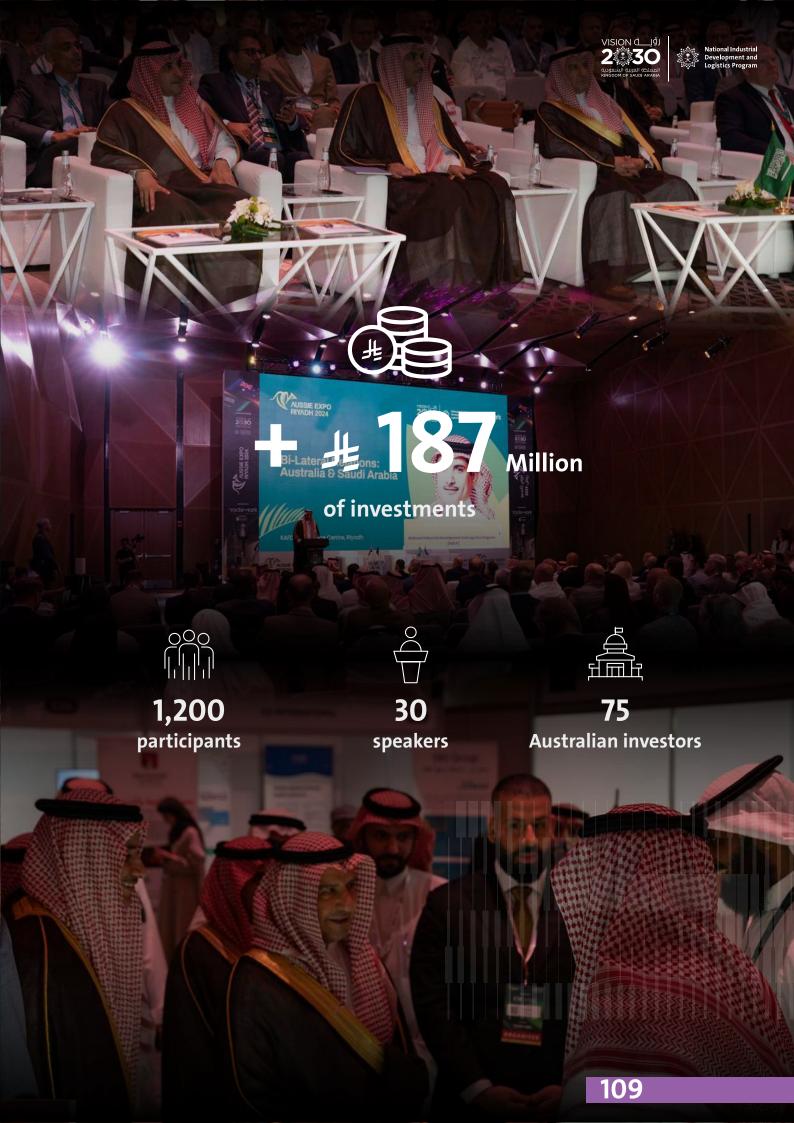




استثمرية السعودية INVEST SAUDI

Aussie Expo Riyadh 2024

The Aussie Expo was held in Riyadh from October 21 to 22, 2024, to reinforce trade relations between Saudi Arabia and Australia. The event was instrumental in strengthening strategic partnerships and responding to the evolving business landscapes of both countries. It also created valuable opportunities for Saudi and Australian companies, facilitating accelerated agreements and opening new avenues for cooperation in line with Saudi Vision 2030.







Saudi-French Strategic Partnerships

The third edition of the Saudi-French Seminar, jointly organized by the National Industrial Development and Logistics Program (NIDLP) and Business France, aimed to strengthen bilateral partnerships and explore investment opportunities between the two nations.

40 CompaniesNominatedCompaniesJoined

French Booster Program

+400 Bilateral Meetings

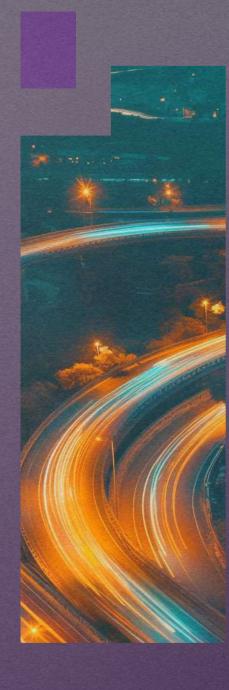








Infrastructure
Development
and Process
Optimization













Saudi Arabia Ranks 4th Globally in Road Infrastructure Quality

The Kingdom of Saudi Arabia has made impressive progress in the Road Quality Index (RQI), reaching a score of 5.7 in 2023 and ranking 4th globally, as reported by the World Economic Forum. The Kingdom's growth rate exceeded 10%, the highest among G20 countries.



Localization of Military Ground Vehicles Manufacturing

Reflecting Saudi Arabia's ambitious vision, Saudi Arabian Military Industries (SAMI) and Zamil Steel Construction Company have signed an agreement to establish the SAMI Land Industrial Complex (SLIC) in Al-Kharj. The innovative facility will specialize in the manufacturing of armored vehicles and the integration of land systems into fully operational combat platforms.



Launch of the World's Largest Food Cluster in Jeddah, Spanning 11 million Square Meters

Jeddah Food Cluster, the world's largest food cluster, with a total area exceeding 11 million square meters, was inaugurated in the second and third Industrial Cities in Jeddah. The cluster is expected to attract local and foreign investments of up to 业 20 billion, create an additional 43,000 job opportunities across 10 industrial cities by 2035, support national exports by approximately 业 8 billion, in the Kingdom's GDP. The project will boost investments in key enablers, shared services, and provide investment opportunities—reducing operational costs by 5-12% through service integration. It will also establish an integrated system to foster interdependence within supply chains, thereby enhancing national food security, achieving self-sufficiency in key commodities, supporting and empowering multiple strategic sectors.









Agreement for Connecting the Logistics Zone in Dammam 2nd Industrial City to the Railway Network

In line with the development of railway transport and the introduction of new logistics solutions in industrial cities, MODON and Saudi Arabia Railways (SAR), supported by NIDLP, signed an agreement to link the logistics zone in the Second Industrial City in Dammam to the railway network. The agreement aims to leverage the integration capabilities and shared expertise across multiple areas of collaboration:

- Connecting the newly planned 1 million square meter logistics zone in Dammam's Second Industrial City to the North and East railway networks. This connection will facilitate access to King Abdulaziz Port in Dammam, Riyadh Dry Port, Jubail, and Ras Al-Khair Ports—activating supply chains for the industrial sector in the Central and Eastern Regions and enhancing access to local, regional, and global markets.
- Establishing a passenger transport station in Sudair Industrial City, connected to the North railway network. This initiative aligns with the investment and development momentum in the industrial city, increases passenger train capacity, and improves accessibility to emerging destinations.













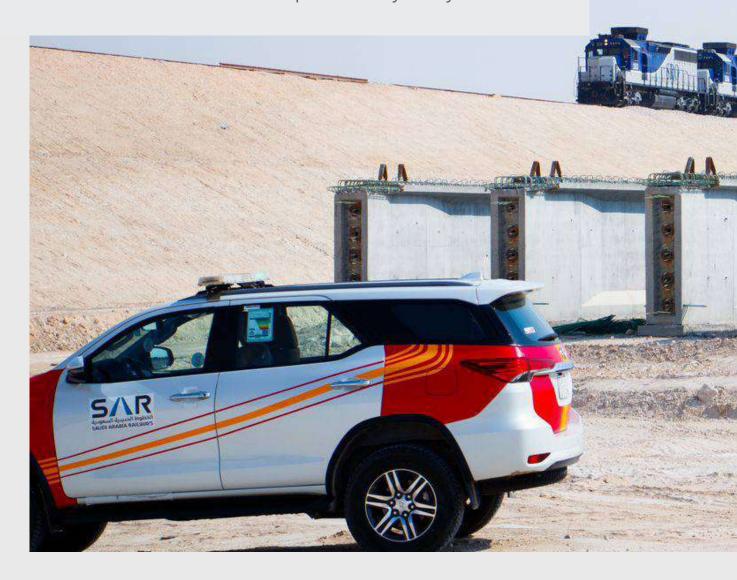
The Kingdom ranks first in the Arab world and 20th globally in "Quality Infrastructure for Sustainable Development" Index

The Kingdom attained first place in the Arab world and the Middle East and North Africa region, and twentieth place globally, according to the Quality Infrastructure for Sustainable Development Index "QI4SD" for the year 2024, published biannually by the United Nations Industrial Development Organization (UNIDO). This milestone marks a 25-place improvement from the Kingdom's 2022 ranking, reflecting its growing focus on enhancing the national quality ecosystem.



Railway Infrastructure Projects: Enhancing Connectivity

Multiple Jubail Industrial City facilities have been connected by railway to ports through Jubail's internal network. In parallel, Ras Al-Khair's railway infrastructure was upgraded along with container storage and delivery areas in Jubail. These developments aim to increase transport annual capacity to 15.7 million tons from Eastern Province ports to the Riyadh Dry Port.





Development of the Freight Train Tracks in the Eastren Province

The new freight train track outside the urban area of Al-Ahsa Governorate commenced operations following its completion at the end of 2024. To further enhance network efficiency.

Signaling and communication systems for the Jubail internal network and the railway linking the North and East networks (Jubail–Dammam) have also been activated. These upgrades serve freight trains for SABIC and Sadara.



Improving Regulations and Legislation







Launch of the Civil Aviation Environmental Sustainability Program (CAESP)

The largest reform in the aviation sector's economic regulations in 15 years was implemented, launching CAESP and announcing two roadmaps for advanced air mobility and general aviation.









Development of Legislation for Activating (E-Commerce Order Fulfillment)

The Zakat, Tax, and Customs Authority (ZATCA) developed the necessary legislation to activate E-Commerce Order Fulfillment in customs logistics zones.





Developing Local Content by Increasing the Number of Products Included on the Mandatory List with the Addition of

447 National Products

Over the past five years, the number of products on the mandatory list has increased significantly, resulting in a higher overall percentage of local content in government procurements.





Approval and Implementation of Petroleum Products Trading System Items

Electronic services for trading petroleum products were introduced to enhance customer experience for end-users.

Launch of Second Phase of Petroleum Products Movement Monitoring Platform

The platform collects and analyzes data on the movement of trucks transporting petroleum products. Displayed in real time on an interactive map at the monitoring and control center, this data empowers decision-makers with enhanced situational awareness. The platform incorporates precise primary source data and integrates smart, innovative services using emerging technologies to govern distribution, ensure regulatory compliance, and enable targeted inspection tours driven by data analytics.



Saudi Arabia ranked second globally in improvements to mining investment risk mitigation

Saudi Arabia achieved the secondhighest global improvement in the license Permitting Index within the mining sector over the last five years. The Kingdom made significant progress in legislative frameworks, regulatory and financial policies—establishing itself as a leading regional model in regulatory development and mining sector reform.



Resource Optimization







Development Completion of (HCPV) System

King Abdullah City for Atomic and Renewable Energy (KACARE), in partnership with Imam Abdulrahman Bin Faisal University and U.S.-based Arzon Solar, successfully developed a high-concentration photovoltaic (HCPV) system. This cutting-edge system is engineered to withstand harsh desert environments and extreme temperatures, marking a significant milestone in renewable energy advancement.

The HCPV system integrates advanced technologies, including high-efficiency lenses that focus sunlight onto multi-junction solar cells, achieving conversion efficiencies of up to 40%. Originally developed for satellite applications, the technology maintains an operational efficiency of 30% after accounting for lens concentration efficiency. Imam Abdulrahman Bin Faisal University contributed an innovative system design featuring solar cell cooling mechanisms to further enhance energy conversion performance.



Launch of the Geographical Survey Project for Renewable Energy Sites

The Ministry of Energy launched the Geographical Survey Project to identify optimal renewable energy sites across the Kingdom. Contracts for the project were awarded to Saudi companies to install 1,200 stations for measuring solar and wind energy in all regions. This initiative reaffirms the Kingdom's commitment to achieving its ambitious objectives for the production and export of renewable energy.



Commercial operation of several additional solar projects with a total capacity of

3.6 gw

Commercial operations have commenced for several additional solar projects with a total capacity of 3.6 GW, bringing the total capacity to 6.6 GW and reducing carbon emissions by approximately 5.9 million tons per year.



380%

YoY Increase in the Number of Tendered Mining Sites

To maximize value from the mining sector, Saudi Arabia increased the number of mining sites offered for tender by 380% year-over-year compared to 2023. This expansion includes 19 new sites, aimed at fostering competition among both local and international companies. Additionally, approximately 1,000 km² are slated for tender throughout 2024, supporting efforts to accelerate mineral resource exploration and utilization while boosting competitive bidding across the sector.









Launching a total of

20 _{GW} of renewable energy projects

Projects have been launched under the National Renewable Energy Program. They are These projects aim to help renewables reach 50% of the energy mix by 2030. This includes the launch of Phases 5 and 6, along with the sixth round of the program's projects.



Financial Closing for Wa'ad Al-Shamal and Al-Ghat Projects with a Total Capacity of

1.1_{GW}

The financial closing has been successfully completed for the Wa'ad Al Shamal and Al-Ghat wind power projects. The Al-Ghat project achieved a new global record for the lowest cost of electricity generation from wind energy, at 5.87 halalas per kWh, while the Wa'ad Al Shamal project achieved the second-lowest global cost in this sector at 6.38 halalas per kWh.



Energy purchase agreements were signed for six renewable energy projects with a total capacity of

3.7_{GW}

The Saudi Power Procurement Company (Principal Buyer) has signed power purchase agreements (PPAs) for six renewable energy projects, including four solar PV Independent Power Producer (IPP) projects with a total capacity of 3,700 MW. The projects are located in Al-Sadawi, Al-Masa'a, Al-Henakiyah 2, and Rabigh 2.



Signed Contract to Localize Solar Panel and Cell Manufacturing in Jeddah

In a strategic move, MODON (the Saudi Authority for Industrial Cities and Technology Zones) signed a # 750 million contract with Desert Technologies to localize the manufacturing of solar panels and cells. The project will have a production capacity of 5 gigawatts (GW) and will span 170,000 square meters within Jeddah's Third Industrial City.









Completing the project (Innovative System for Particle Lift and Storage at High Temperature for Concentrating Solar Power Applications)

King Abdullah City for Atomic and Renewable Energy has successfully completed the innovative project based on building a concentrated solar energy system based on the use of particle heating technology, which isone of the most reliable paths in terms of effectiveness and cost compared to other concentrated solar energy systems. The project contributes to enhancing innovation and developing human capabilities in the field of renewable energy and enhancing the uses of renewable energy in industrial use.



Replacement of 169,000 Air Conditioners—Achieving 68% of the Target Under the Window AC Replacement Initiative

As part of efforts to rationalize energy consumption and preserve natural resources, the Window AC Replacement Initiative launched a new phase in September 2024 across all regions of the Kingdom, completing its previous phases. Since its launch until the end of 2024, the initiative has achieved 68% of its total target by replacing 169,000 AC units out of 250,000. The initiative aims to stimulate the local AC industry by encouraging citizens to replace low-efficiency AC units with locally manufactured higher-efficiency units, in line with the Minimum Energy Performance Standards (MEPS) requirements. This is done through a financial incentive of 4 1,000 for each replaced AC unit, which contributes to reducing the financial burden on citizens and promotes the market shift towards high-efficiency national products. The initiative also includes an important environmental dimension by ensuring that replaced units are recycled safely and in compliance with environmental and international standards to reduce the negative impacts of waste on the environment. It also achieves several benefits, most notably: reducing national energy consumption, which positively reflects on citizens and the national economy in general; supporting local content by enabling national factories and increasing demand for their products; contributing to job creation in manufacturing, distribution, and recycling sectors, thus enhancing local economic development; and raising community awareness of the importance of energy efficiency and its positive impact on the environment and economy. Four local factories, more than 60 retailers across the Kingdom, and three specialized recycling companies are participating in implementing this initiative. The initiative is scheduled to conclude by the end of 2025 or upon completion of the targeted quantities, whichever comes first.



Market Access







Launch of the Maersk's Largest Logistics Investment





Record-Breaking Passenger Traffic Surpassing 128 Million Travelers

In 2024, the air transport sector in the Kingdom witnessed exceptional growth. The total number of passengers across all airports in the Kingdom surpassed 128 million passengers, marking unprecedented record figures. Passenger traffic was distributed across 59 million on domestic flights and 69 million on international flights. The sector achieved a 15% growth rate compared to 2023 and nearly 25% growth above pre-pandemic levels.



Exceptional Growth in Total Air Cargo Volumes Reaching 1.2 Million Tons

The air cargo sector recorded exceptional growth in 2024, with a 34% increase compared to the previous year, reaching a total volume of over 1.2 million tons. This accelerated growth was driven by three major airports: King Khalid International Airport in Riyadh, leading with over 573,000 tons; King Abdulaziz International Airport in Jeddah, with approximately 461,000 tons; and King Fahd International Airport in Dammam, with over 140,000 tons.









Mawani Enhances Operational Capabilities and Increases Handling Capacity at Jeddah Islamic Port

Development of the northern section of Jeddah Islamic Port has been completed in partnership with Red Sea Gateway Terminal Company, with total investments of ≱ 1 billion. The project expanded the terminal's area from 700,000 square meters to 1.5 million square meters and increased its handling capacity from 2.5 million TEUs to 6.2 million TEUs.





As part of Saudi Arabia's drive to achieve excellence and leadership in civil aviation services, 16 Saudi airports have received the Airports Council International (ACI) Customer Experience Accreditation for 2024. This milestone reflects the improved regulatory, supervisory, and operational performance by the General Authority of Civil Aviation (GACA) and the Second Airport Cluster Company.







Launch of the Exploration Enablement Program (EEP)

The Ministry of Industry and Mineral Resources, in partnership with the Ministry of Investment, launched the Exploration Enablement Program (EEP) in the Q3 of 2024. With a budget of # 685 million, the program offers financial incentives to companies holding exploration licenses and has officially begun receiving investor applications. The program comes as part of the Kingdom's efforts to strengthen and develop the mining sector as the third pillar of national industries, in line with the objectives of Saudi Vision 2030. The program aims to boost exploration activities, maximize value creation from the mining sector, and expand exploration potential by focusing on underexplored areas across the Kingdom.



34 New Maritime Shipping Services Across Saudi Ports

The introduction of 34 new maritime shipping services has enhanced the connectivity of Saudi ports with international trade routes. This expansion has strengthened the Kingdom's ranking on the global maritime connectivity index and supported the seamless flow of exports and imports—bolstering Saudi Arabia's position as a growing logistics hub.







Academies

The National Academy for Military Industries

The National Academy for Industry

Saudi Logistics Academy National Automotive and Vehicles Academy

Master's Programs

University of Jeddah

King Abdullah University of Science and Technology (KAUST) King Abdullah City for Atomic and Renewable Energy

Entrepreneurship

IK Mile Program

The Shop Floor Initiative

The Container Incubator

Fourth Industrial Revolution Hackathon

Renewable Energy Technical Incubator (RETI)



The National Academy for Military Industries

The National Academy for Military Industries develops and upskills human capital in specialized technical and scientific fields within the military industries and related sectors. It supports national localization objectives, addresses supply chain needs, and aligns with the workforce strategy for the military industries sector.







The National Academy for Industries strengthens the Human Capabilities Development Program by supporting and empowering local training institutes and centers. It offers targeted training programs, master's degrees in advanced industry disciplines, a diploma in the Fourth Industrial Revolution, and specialized courses in financing and local content.







Academies Academies Academies





National Automotive and Vehicles Academy

The National Automotive and Vehicles Academy (NAVA) is the first institution of its kind in Saudi Arabia. NAVA aims to empower youth in the Kingdom and the MENA region with skills that prepare them for professional success in the automotive industry. The program culminates in guaranteed employment opportunities for talented individuals in the manufacturing and automotive sectors, along with internationally recognized certificates and diplomas, as well as advanced, globally acknowledged training certifications. Participants also gain professional experience under the guidance of the world's leading automotive manufacturers.

Saudi Logistics Academy

The Saudi Logistics Academy offers training programs across various tracks that cater to the needs of the transport and logistics sector, as well as its related fields. It focuses on practical, applied training in partnership with several universities, educational institutions, and specialized international organizations to qualify national talents capable of working effectively in the logistics services and supply chain sector, the postal logistics sector, international trade and shipping, e-commerce and warehouse management, as well as other logistics and supply chain fields.



The Executive Master's in Supply Chain and Logistics Management

Launched in collaboration with the University of Jeddah, the Executive Master's in Supply Chain and Logistics Management empowers young talents with opportunities in the logistics sector, transportation services, and supply chain management, which are essential drivers of economic development.



In partnership with King Abdullah University of Science and Technology (KAUST), the Master's in Technological Innovation and Entrepreneurship, the first of its kind in the Middle East, is expected to equip a new generation of innovators with advanced skills and align them with national priorities. The program was established to achieve the objectives of Saudi Vision 2030.

King Abdullah City for Atomic and Renewable Energy Launches New Educational Programs

King Abdullah City for Atomic and Renewable Energy has introduced initiatives aimed at building national human capital. These include a bachelor's degree in Atomic Energy and an Executive Master's program in Renewable Energy, in partnership with King Saud University.

Additionally, a new cohort of specialized vocational training programs has been launched, covering areas such as solar and wind energy, in collaboration with the Saudi Electricity Services Polytechnic (SESP). As part of the renewable energy vocational training initiative (wind energy), the first cohort of wind energy specialists has graduated, contributing to the development of skilled talent for national renewable energy projects.







Master's Programs
Master's Programs
Master's Programs

Entrepreneurship Entrepreneurship Entrepreneurship



<mark>1K</mark> MILE <mark>Pr</mark>ogram

This program was created to promote entrepreneurship by offering resources and incentives that facilitate investment opportunities in the industrial, service, logistics, and mining sectors.

THE CONTAINER INCUBATOR

This incubator offers training programs, workshops, specialized technical courses, and advisory services to support entrepreneurs in the logistics sector and labor market investors. The incubator will support them in developing viable ideas and projects.

THE SHOP FLOOR Initiative

Launched through a strategic partnership between NIDLP and MODON, in collaboration with Monsha'at and KAUST, this initiative comprises specialized and integrated incubators in industrial cities and zones, with the sole aim of supporting and fostering entrepreneurship in the industrial sector.









Renewable Energy Technical Incubator (RETI)

This incubator drives the development of solutions, policies, and activities to increase the share of renewable energy in Saudi Arabia's energy mix. It promotes technology marketing, facilitates the launch of new businesses, and attracts foreign and local investments in renewable energy across the Kingdom.

Flagship Programs





1K Mile Program 3rd Edition

The 1K Mile Program is a significant step towards realizing Saudi Vision 2030, opening up new horizons for Saudi entrepreneurs in the industrial, mining, and logistics sectors.



ريادة الأعمال ENTREPRENEURSHIP

The initiative offers a comprehensive package of services, including:

Developing feasibility studies

Assisting in meeting financing agencies' requirements

Providing high-quality consultations

Supporting project marketing and providing investment opportunities

Dedicated incentives for the best projects

Key

Participations and Events



1K Mile participated in major exhibitions and conferences throughout 2024:

















The third edition attracted applications from over 8000 aspiring entrepreneurs. More than 750 advanced individuals, and a select group of over 500, were shortlisted for the training program. Of these, over 145 promising entrepreneurs were selected to proceed to the feasibility study stage.

Number of applicants	1445 For the first edition	+3943	+8000
	For the second edition For the third edition		10000
	486	160	+750
Qualified projects	For the second edition For the third edition		+/30
	150	. 200	
Qualified entrepreneurs	For the first edition For the second edition	+200	+500
	For the third edition		
Detailed feasibility studies	For the first edition For the second edition	+100	+140
studies	For the third edition		



Third Edition Bootcamp

NIDLP organized the bootcamp for entrepreneurs participating in the third edition of the 1K Mile Program. In an effort to enhance their core skills, participants attended diverse training workshops in marketing, finance, legal, and services related to the industrial and logistics sectors. The bootcamp included mentorship and advisory sessions to help entrepreneurs build effective networks with experts and specialists. It also provided training on innovation and improving feasibility studies and shared inspiring success stories.

Participants had the opportunity to meet with public and private sector leaders, enhancing their awareness of the services and enablers offered by entities in the industry, mining, and logistics sectors, streamlining the entrepreneurial journey and offering necessary support.

+50
Training Workshops

+40

Experts and Mentors

+40

Prototype Launch Plans

+20

Beneficiaries From the Hackathon Graduates Training Program

16 Exhibitors

Local and
Global Success
Stories





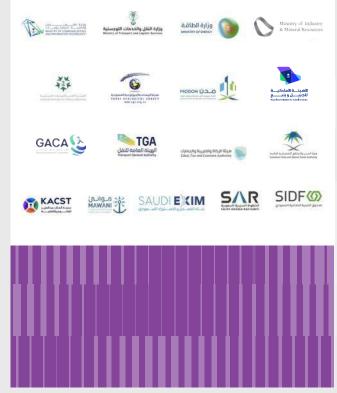
Celebrating 2024 achievements and recognizing outstanding entities

NIDLP's Annual Ceremony 2024 showcased the existing collaboration among the Kingdom's key sectors. The event featured a distinguished group of decision-makers, leaders, and experts from the energy, mining, industry, and logistics sectors, highlighting the program's journey and celebrating the notable achievements of its executing bodies.

The event was held under the patronage of His Royal Highness the Minister of Energy, and attended by His Excellency the Minister of Industry and Mineral Resources, Chairman of NIDLP Committee, and His Excellency the Minister of Transport and Logistics Services, Vice Chairman of NIDLP Committee.

A highlight of the ceremony was the prestigious NIDLP Excellence Award, presented across various categories to outstanding executing entities.

Key Winners of the NIDLP Excellence Award 2024









The National Industrial Development and Logistics Program, in collaboration with its executing entities and strategic partners, launched Daleel Platform—a comprehensive guide designed to empower local and international investors in the Kingdom's energy, mining, industry, and logistics sectors. In 2024, the platform was further enhanced with three key services:



Daleel News

A dynamic news window that delivers the latest news, developments, and round-the-clock coverage of local and global events.

Industrial Map

An interactive visualization of Saudi Arabia's industrial landscape, designed to help investors discover opportunities and make informed, strategic decisions.

REEMAI

An intelligent investment guide tailored to help investors navigate the Saudi Arabian market, with a focus on the National Industrial Development and Logistics Program (NIDLP) and its range of incentives.

The platform consolidates all critical, up-to-date information and integrated services in one place. Its user-friendly interface ensures a seamless experience, empowering investors to make informed decisions with confidence.

NIDLP CEO's Message

Eng.
Jameel bin Ahmed AlGamdi

Acting CEO, National Industrial Development and Logistics Program



The National Industrial Development and Logistics Program (NIDLP) continues its journey of progress moving from achievement to sustainable impact. By the grace of Allah, the year of 2024 witnessed the successful execution of tangible initiatives that significantly advanced the Kingdom's economic transformation journey. We not only exceeded expectations, but also turned challenges into promising opportunities, embodying a comprehensive strategic vision built upon clear foundations. These accomplishments were made possible under the wise and steadfast leadership of the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud, and His Royal Highness Prince Mohammed bin Salman bin Abdulaziz Al Saud, Crown Prince and Prime Minister-may Allah protect them-whose leadership continues to empower, enable, and expand the horizons of national potential.

In 2024, NIDLP's performance improved by 6% compared to the previous year, reaching 85.4%. The program's contributed to the Kingdom's macroeconomy and non-oil GDP by more than 39%, while non-oil exports recorded record growth of 13.2%.

In alignment with the remarkable achievements of the program's sectors and its strategic priorities in 2024:

In the energy sector, the Geographic Survey Project for renewable sites was launched, with contracts awarded to Saudi companies to install 1,200 solar and wind measurement stations across all regions of the Kingdom. Commercial operations began on solar projects totaling 3.6 GW in capacity, bringing the Kingdom's total connected capacity to 6.6 GW.

In the mining sector, the estimated value of the Kingdom's mineral resources reached 9.4 trillion SAR, further enhancing the sector's attractiveness to investors—with total investments rising to 1.5 billion SAR by the end of January 2024. Furthermore, the Geological Survey Program completed over 51% of the targeted area of the Arabian Shield by the end of 2024.

In the industrial sector, the number of factories expanded to over 12,000 across the Kingdom. The launch of the Jeddah Food Cluster set a new Guinness World Record as the world's largest of its kind, covering 11 million square meters. Additionally, the National Academy for Vehicle Manufacturing (NAVA) was launched as a strategic step to enhance local industry and strengthen integration across related sectors.

In the logistics sector, the first container truck was transported from Jubail Commercial Port to Riyadh Dry Port, supporting multimodal transport integration. Thirty-four new maritime shipping services were added across several Saudi ports, and Jeddah Islamic Port was listed on the London Metal Exchange—positioning it as a global distribution hub.

Within the Fourth Industrial Revolution domain, significant milestones were achieved—most notably the launch of the smart P2P Sandbox platform. As per local content, it reached over 47% in government procurement, reflecting the Kingdom's strong commitment to supporting and strengthening the national economy.

To conclude, I would like to express my deepest gratitude and sincere appreciation to Their Excellencies, the esteemed members of the NIDLP Committee, the heads of our executing entities. Also, I would like to express my sincere gratitude to the exceptional team behind this remarkable program, whose efforts have been instrumental in achieving these notable successes and accomplishments. The tangible progress achieved in 2024 reflects our collective commitment to driving results. We remain focused on sustaining this momentum and continuing to deliver transformative milestones —driven by our shared purpose of serving the Kingdom, which remains at the heart of all we do and truly deserves our utmost dedication and excellence.



teamwork at NIDLP have both played a pivotal role in overcoming challenges and driving ambitious national achievements.

His Royal Highness

Prince Abdulaziz bin Salman Al Saud

Minister of Energy

Activity gally activity

Gl. axially g



RIDLP Family





Corporate Communications Department

National Industrial Development and Logistics Program (NIDLP)

Contact Details:

Email:

corporatecomms@nidlp.gov.sa

Mailing Address:

Tamkeen Tower King Salman Road, Riyadh Kingdom of Saudi Arabia Postal Code: 13325

Disclaimer:

The information contained in this report is provided for general information purposes only. The National Industrial Development and Logistics Program (NIDLP) disclaims any liability for decisions, actions, or investments made or to be made based on the content of this report.

Integrating Towards a Prosperous Future







Mining Sector



Industry Sector



Logistics Sector



Fourth Industrial Revolution



Local Content

























