



# Exponential Growth

Annual  
Report  
2022

Integrating Towards a Prosperous Future



Energy  
Sector



Mining  
Sector



Industry  
Sector



Logistics  
Sector



Fourth Industrial  
Revolution  
Focus area



Local Content  
Focus area



# البرنامج الوطني للتطوير الصناعي واللوجستيات





“My primary goal is to be exemplary and leading nation in all aspects, and I will work with you in achieving this endeavor.”

The Custodian of the Two Holy Mosques

**King Salman bin Abdulaziz Al Saud**

May Allah protect him





“ Our country offers endless investment opportunities, and our goal is to make domestic and international investments an engine for our economy and a creator of additional resources for our country. ”

His Royal Highness

## Mohammed bin Salman bin Abdulaziz Al Saud

The Crown Prince, Prime Minister, Chairman of the Council of  
Economic and Development Affairs

May Allah protect him



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[www.vision2030.gov.sa/v2030/vrps/nidlp](http://www.vision2030.gov.sa/v2030/vrps/nidlp)



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**Bandar bin Ibrahim Al-Khorayef**

Minister of Industry and Mineral Resources  
NIDLP Chairman

## Message from the

### Chairman

The National Industrial Development and Logistics Program shall continue its diligent work with the executing entities to achieve the desired results in accordance with the national plans inspired by Saudi Vision 2030, a number of achievements have been accomplished that will have a significant impact on reaching the objectives of the program and creating added value for the national economy. We are inspired to achieve success by the unlimited support the program has received from the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz, and His Royal Highness Prince Mohammed bin Salman bin Abdulaziz, the Crown Prince and Prime Minister.

During the past year, the program has continued its efforts in assisting the sectors in implementing programs and initiatives, and contributing to a number of great achievements, in addition to the shift in awareness that the program is witnessing by moving from the planning stage to implementation at multiple levels, which makes us confident that we will achieve the ambitious goals of Saudi Vision 2030 with ease, all this would not have been possible without the concerted efforts of the executing entities and working teams.

This report highlights the many successes NIDLP has achieved with its partners, the most impressive of which is the increase of total non-oil exports, to 435 Billion SAR. This is a 38% increase over 2021. In addition, the four sectors of the Program created more than 266 thousands new jobs in 2022, bringing the total number of workers to 1.655 Million.

In the energy sector, ownership of the Saudi Power Procurement Company has been transferred to the government to enable the electricity sector to achieve its strategic objectives. As a result, the company signed power purchase agreements for renewable energy projects with total capacity of 3.2 GW, which will contribute to attracting investments worth 9 Billion SAR. This is in addition to launching five new projects for renewable energy electricity production.

The mining sector launched the first Future Minerals Forum in 2022, surpassing expectations in terms of attendance and business conducted. The sector also achieved a second straight year of record revenues, reaching 1.45 Billion SAR. Another important milestone was the successful tendering process completed in 2022, which saw exploration licenses granted for two important mineral sites.

In the industrial sector, we were honored to have His Royal Highness the Crown Prince launch of the National Industrial Strategy (NIS), which is the roadmap for the rapid growth of Saudi Arabia's industrial sector, in line with Saudi Vision 2030. Also, the Saudi Industrial Development Fund approved loans worth 14 Billion SAR to fuel growth in the industrial, energy and mining

sectors, while the Saudi Export-Import Bank provided credit facilities valued at 14.6 Billion SAR to improve access to non-oil exports.

In the logistics sector, we witnessed the inauguration of a special integrated logistics area at King Khalid International Airport and the opening of an Apple distribution center, both of which will help feed local and regional markets. Our railway system also achieved a number of key milestones, including the completion of a link between the networks in the north and east, and the inauguration of the internal network project in Jubail Industrial City.

With regard to our focus areas, as part of our efforts in the Fourth Industrial Revolution, we adopted the internationally approved SIRI indicators to measure the level of digital maturity across the Program's sectors.

In the local content area, water treatment chemicals products worth more than 404 million SAR, were added to the mandatory list which will benefit more than 126 facilities.

In conclusion, I extend my sincerest gratitude to the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz, and His Royal Highness the Crown Prince Mohammed bin Salman bin Abdulaziz, for their unflagging support for NIDLP's work. I also extend my thanks to their Highnesses and Excellencies, members of the NIDLP Board and leaders of their respective executing entities, and the program team, for what they achieved in 2022. Now we can look forward to 2023 and the new milestones we will achieve this year.





Eng. Suliman bin Khaled Al-Mazroua

Program's CEO

## Program CEO

### Message

The energy, mining, industry and logistics sectors have been of great interest to the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz, and His Royal Highness the Crown Prince, Mohammed bin Salman bin Abdulaziz. Given the sectors' prominence in Saudi Vision 2030, our wise leaders have recognized the magnitude of the potential economic impact that they can have. Their foresight resulted in the creation of the National Industrial Development and Logistics Program (NIDLP), in which more than 40 executing entities operate, integrated by their qualitative initiative to make change, and achieve the ambitious national goals.

At the highest level, in 2022, NIDLP – in partnership with the executing entities – was able to nearly double the achievements of 2021 across the four sectors and the two focus areas identified as part of the Program.

In the energy sector, five new projects were initiated to produce electricity using renewable energy. This includes three wind energy projects in Yanbu, Al-Ghat and Waad Al-Shamal, and two solar projects in Al-Hanakiyah and Tabarjil. With total projected capacity of 3.3 gigawatts, these projects will attract investments totaling 12 Billion SAR. The sector also achieved a 63% localization rate for Industrial related to oil and gas, thus achieving the target for the year 2022.

In the mining sector, the Regional Geological Survey was completed in 2022, which will make new data accessible on the geological and geochemical potential of more than 25% of the Arabian Shield. Mining licenses reached to 2272 including Reconnaissance license, Exploration license, Mining and small scale mine license, and Building materials quarry license.

At level of industry sector, Saudi Arabia hosted the Global Defense Exhibition, which was attended by more than 65,000 individuals, representing more than 600 entities from 85 countries, and 80 military delegations. Nearly half of our national companies secured new contracts, and the number of existing and under-construction factories reached 10,518 factories, and the total number of 'ready-built' factories reached 818.

In the logistics sector, the Saudi Ports Authority launched 6 logistical zones in the Kingdom, representing more than 2 Billion riyals' worth of value. We also issued 227 logistics licenses to the private sector.

With respect to the Fourth Industrial Revolution, the Saudi Authority for Industrial Cities and Technology Zones (MODON) evaluated 100 factories in the National Productivity Program initiative. This effort was designed to develop a roadmap for adopting the technologies of the Fourth Industrial Revolution, which will contribute to increasing the efficiency of these factories and achieving an impact of more than 500 Million riyals, at 5 Million riyals per factory.

In the local content, the Local Content and Government Procurement Authority issued a list of mandatory Hygiene Consumables, which included 13 products across multiple categories. This is expected to increase revenues by more than 102 Million SAR, positively impacting 43 national factories.

These impressive results could not have been accomplished without the members of NIDLP Board, the leaders of the executing entities and the NIDLP staff. I thank all of them for their conscientious and productive work in 2022, and I look forward to continuing to work with them in the year ahead and beyond.



## Program Summary

National Industrial Development and Logistics Program “NIDLP” aims to transform the Kingdom into a leading industrial power house and a global logistics hub. By maximizing the value achieved from the mining and energy sectors, and focusing on two focus area of local content and the fourth industrial revolution, the program will contribute significantly to maximizing and diversifying the economic impact of the targeted sectors, sustaining the growth of these sectors and achieving their leadership, and creating an attractive investment

environment in it.

“NIDLP” program was launched at the beginning of 2019, based on the belief of leadership in the importance of the four program sectors (Energy, Mining, Industry, and Logistics) and their integration to achieve added value, maximize and diversify the economic impact, and create an attractive investment environment. The program pays attention to the two focus area of local content and the fourth industrial revolution, as they are one of the most important enablers of the main

sectors included in the program, and the factors that support them in reaching their objectives and the desired impact. The program is currently working on developing the infrastructure of its four sectors, to be one of the most important factors in raising the competitiveness of the Kingdom and its attractiveness as an ideal destination for investment, in addition to the optimal utilization of resources, and the improvement of policies and legislation related to the sectors, to enable the program to achieve its objectives, and to enable

investment of the local and foreign private sector. The program also focuses on improving the trade balance, creating a competitive local industry in global markets, creating sustainable competitive advantages based on innovation and stimulating investments, creating job opportunities, advancing towards achieving the optimal energy, and increasing the Kingdom’s logistical connectivity locally and globally.





## Members of the Program Committee 2022



His Excellency Mr.

**Bandar bin Ibrahim Al-Khorayef**

Minister of Industry and Mineral Resources  
NIDLP Chairman



His Excellency Eng.

**Saleh bin Nasser Al-Jasser**

Minister of Transport and Logistic Services  
Vice Chairman NIDLP



His Excellency Eng.

**Abdullah bin Amer Al-Sawaha**

Minister of Communications and  
Information Technology  
NIDLP Board Member



His Excellency Mr.

**Faisal bin Fadel Al-Ibrahim**

Minister of Economy and Planning  
NIDLP Board Member



His Excellency Eng.

**Osama bin Abdulaziz Al-Zamil**

Vice Minister of Industry and  
Mineral Resources  
NIDLP Board Member



Eng.

**Ahmed bin Musa Al-Zahrani**

Representative of the Ministry  
of Energy  
NIDLP Board Member



Mr.

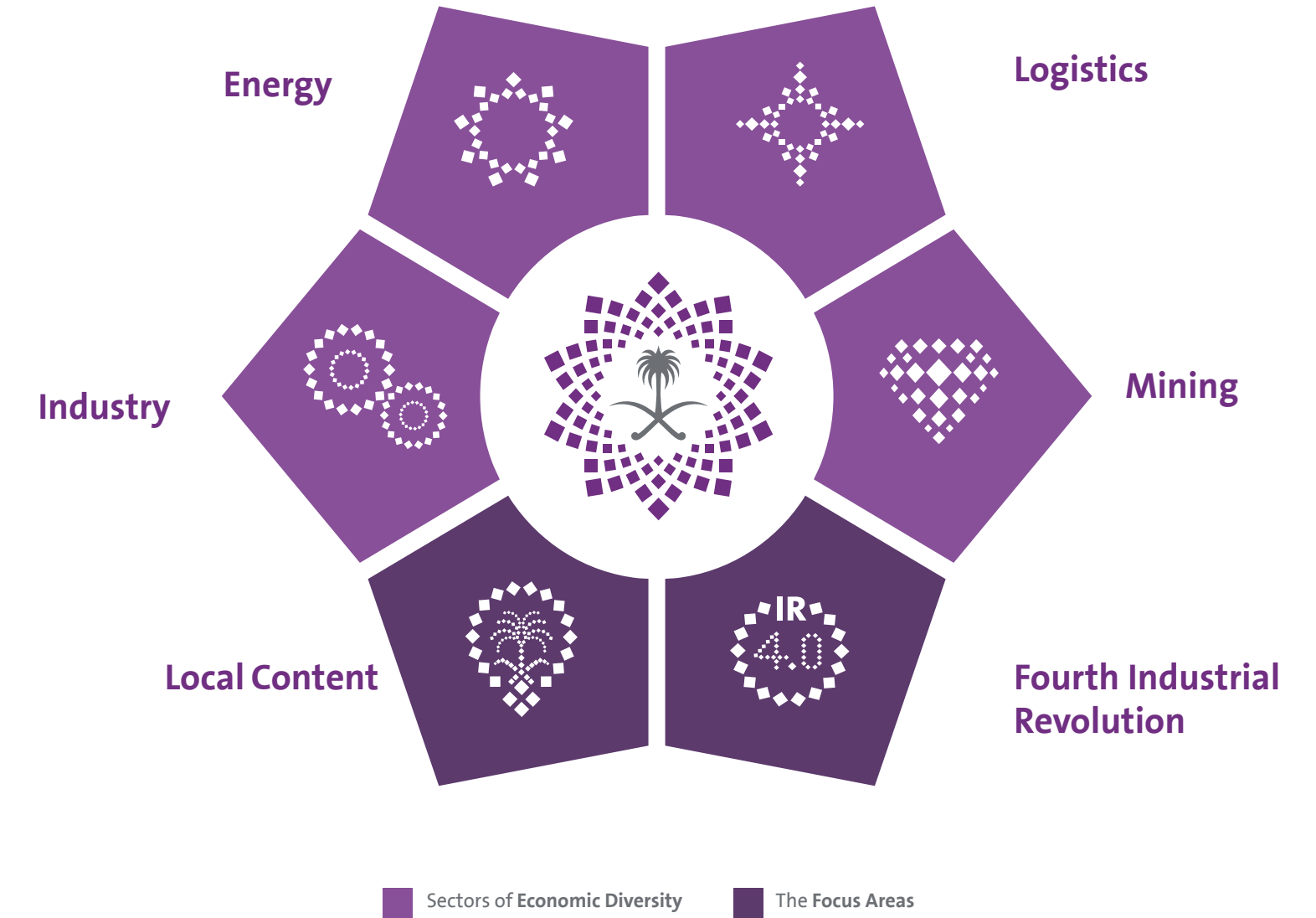
**Fahad bin Jamal Al Naeem**

Representative of the Ministry  
of Investment  
NIDLP Board Member



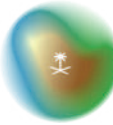


# NIDLP Sectors





# NIDLP Partners





3  
Themes



Vibrant  
Society



Thriving  
Economy



Ambitious  
Nation

1 of 6  
of the objectives  
of the first level:

Strengthen Islamic Values  
and National Identity.

Offer Fulfilling and Healthy  
Life.

Increase Employment.

Grow and Diversify the  
Economy.

Enhance Government  
Effectiveness.

Enable Social  
Responsibility.

Direct contribution  
Indirect contribution

4 of 27  
of the sub-objectives  
of the second level:

Grow contribution of  
the Private Sector to  
the economy.

Maximize value  
captured from the  
energy sector.

Unlock potential  
of non-oil  
sectors.

Position Saudi Arabia  
as a global logistic  
hub.

12 of 96  
Detailed objectives  
of the third level

برنامج تطوير الصناعة  
الوطنية والخدمات  
اللوجستية



• Create special zones & rehabilitate economic cities

- Increase localization of Oil & Gas sector.
- Increasing gas production and distribution capacity.
- Develop oil and gas-adjacent Industries.
- Increasing the contribution of renewable energy sources in the energy mix.
- Promoting competitiveness of the energy sector.

- Grow and capture maximum value from the mining sector.
- Localize promising manufacturing industries.
- Localize military industries.
- Increase the percentage of local content in non-oil sectors.

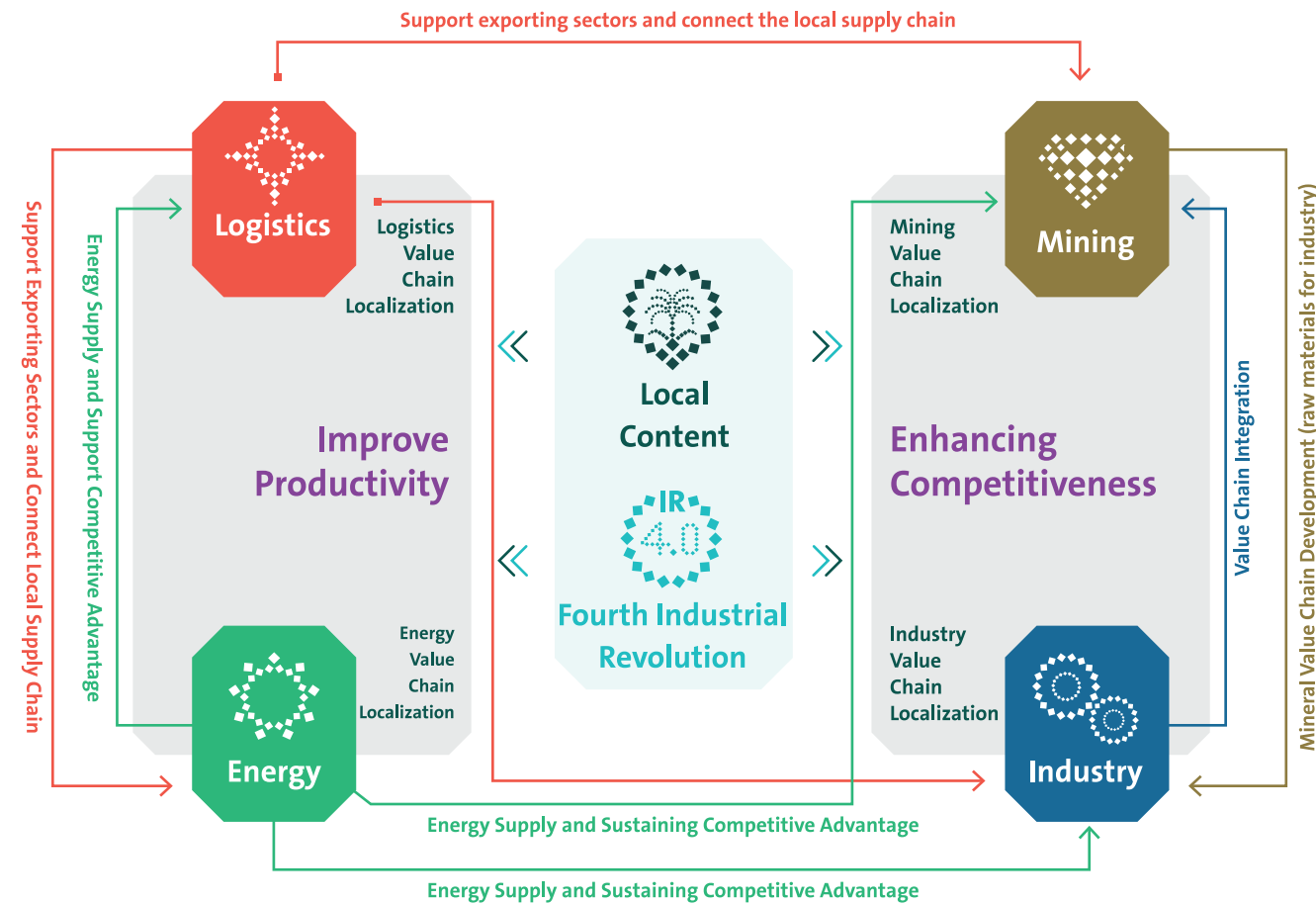
- Create and improve performance of logistic hubs
- Improve local, regional and international connectivity of trade and transport networks.



## Integrating Towards a Prosperous Future

Combining four sectors in a single program is an ingenious idea conceived by His Royal Highness the Crown Prince, Deputy Prime Minister, and Chairman of the Council of Economic and Development Affairs as the integration of these sectors and the two focus areas are crucial for creating a thriving and diversified economy, increasing the contribution of these sectors to the Kingdom's GDP and maximizing the added value.

NIDLP works to align these sectors on the strategy level to ensure the maximum utilization of the inputs and outputs of each sector as well as the execution mechanisms to ensure the realization of the Saudi Vision 2030 objectives.

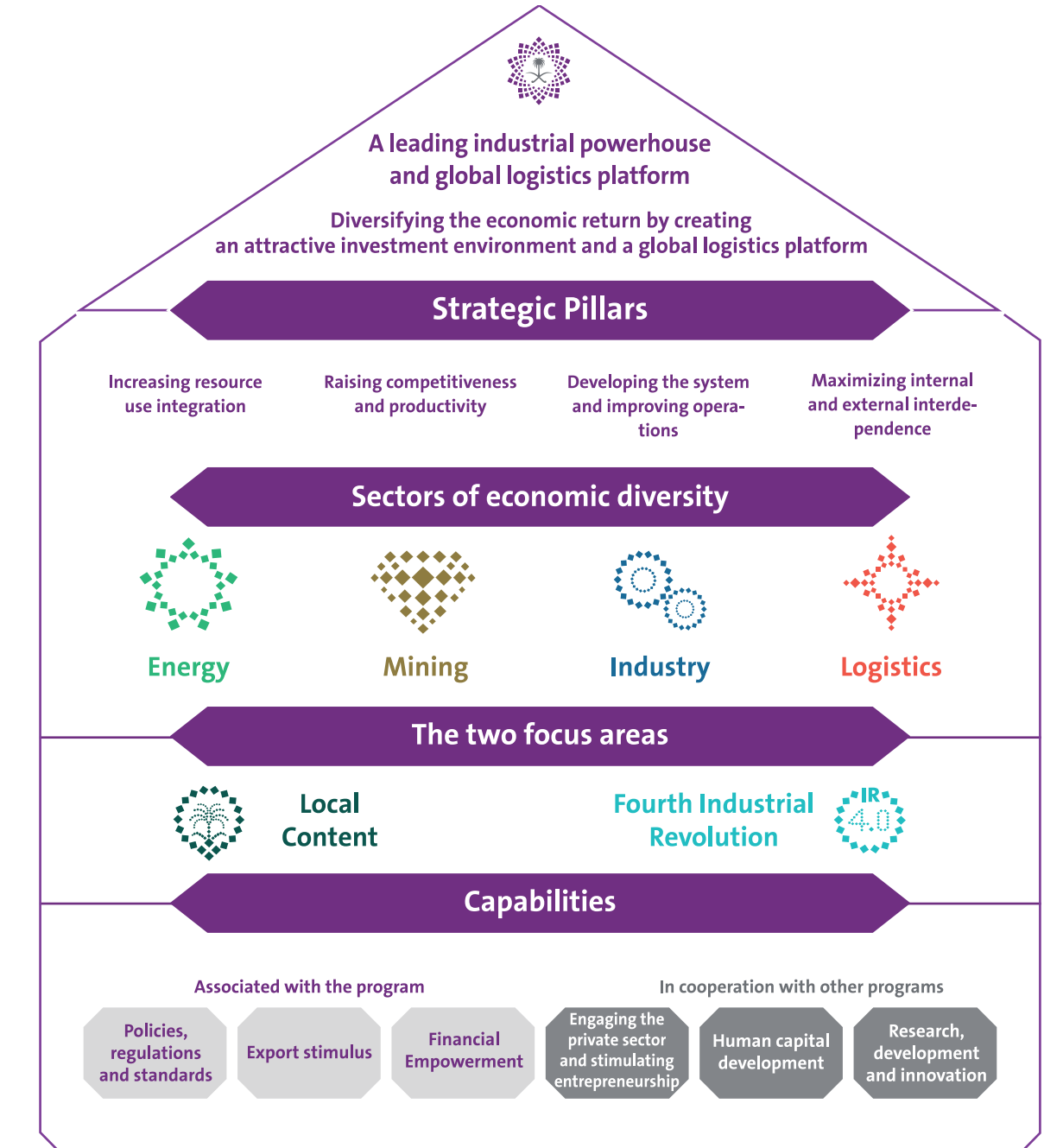


## Program Strategy

The program relies on 4 important strategic pillars, which contribute to achieving the ambitious objectives of the program, and these pillars are:

1. Promote integration for the exploitation of resources, whether natural resources, assets or human resources.
2. Raising competitiveness and productivity, providing the necessary capabilities to be a leading country world-wide.
3. Developing the system and improving operations to focus on investor needs and added value rather than focusing on investment only.
4. Maximizing internal and external interdependence and access to demand areas in global.

regions Additionally, the strategy follows a development model: That starts with: Building on strengths, maintaining gains, and developing sustainable competitive advantages. Relies on: Factors that boost the competitiveness of various sectors in the short, medium, and long term



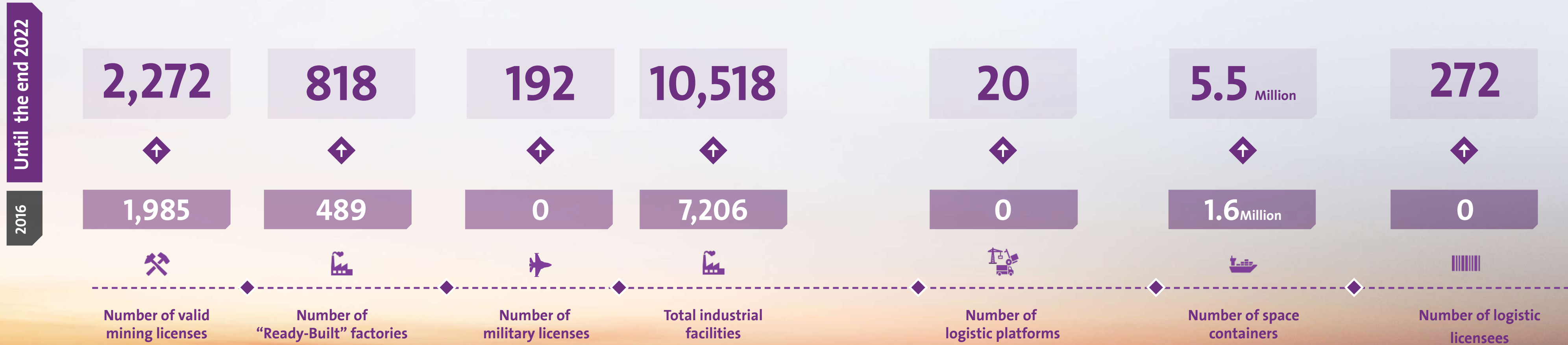


# ◆ Facts and Figures since the Launch of Saudi Vision 2030





## Top Facts and Figures since the Launch of Saudi Vision 2030







His Excellency Mr.

**Faisal bin Fadel Al-Ibrahim**

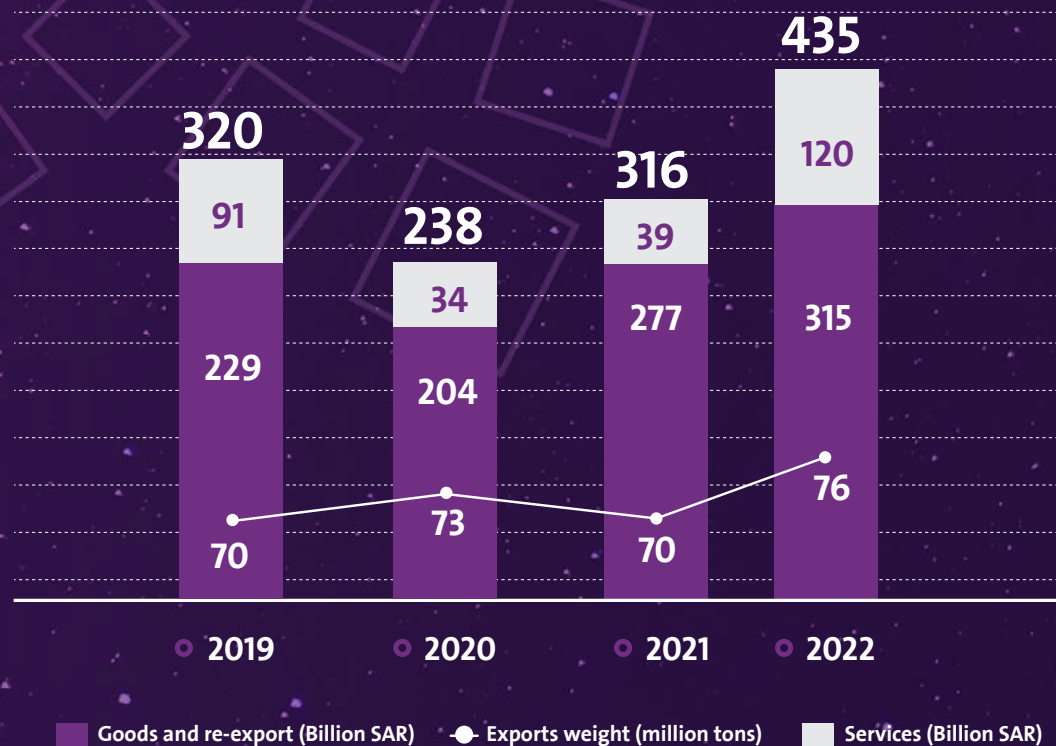
**Minister of Economy and Planning**

# Economic Overview

“ The Kingdom of Saudi Arabia is experiencing unprecedented development renaissance in varying fields, as it seeks, through the Saudi Vision 2030, to enhance the competitiveness of the national economy and achieve sustainable development. This will be through several paths, including empowering the national industry and developing logistical services. Investment in these sectors entails the enhancement of economic diversification and availability of distinguishable opportunities. By improving the infrastructure, creating an attractive investment environment, and providing the necessary support for the private sector, we will be able, God willing, to strengthen the Kingdom’s position as a developed economic center, qualified for global competition. ”

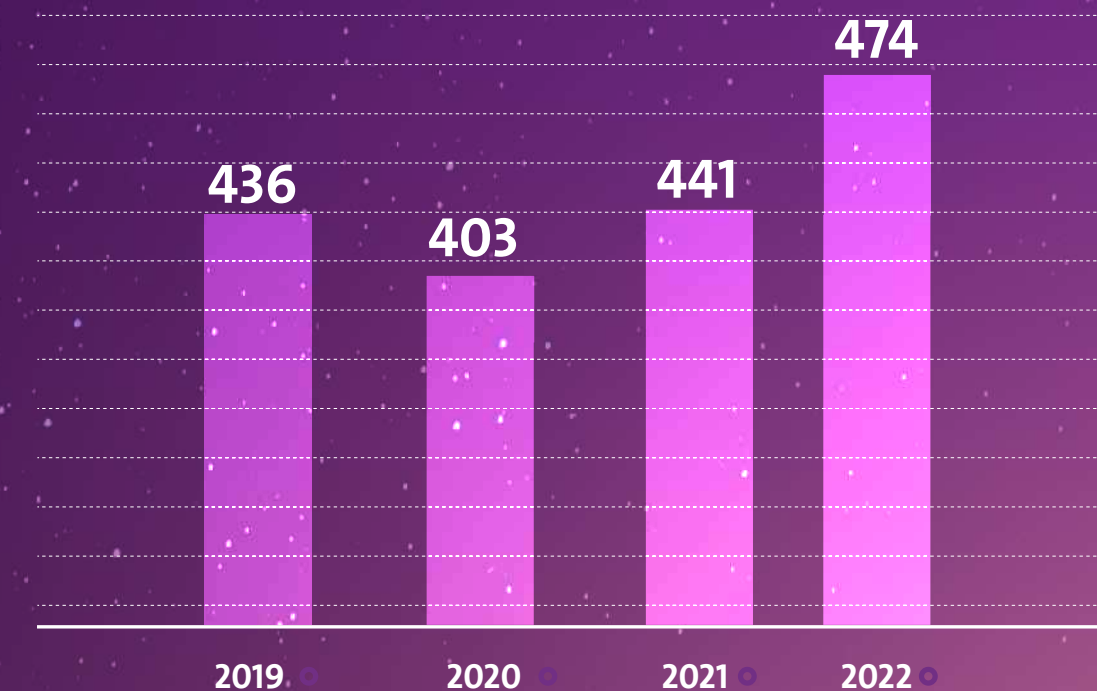


## Total Non-oil Exports



**%8**  
Growth rate  
in 2022

## GDP of the Program Sectors (Billion SAR)



2022 in Numbers

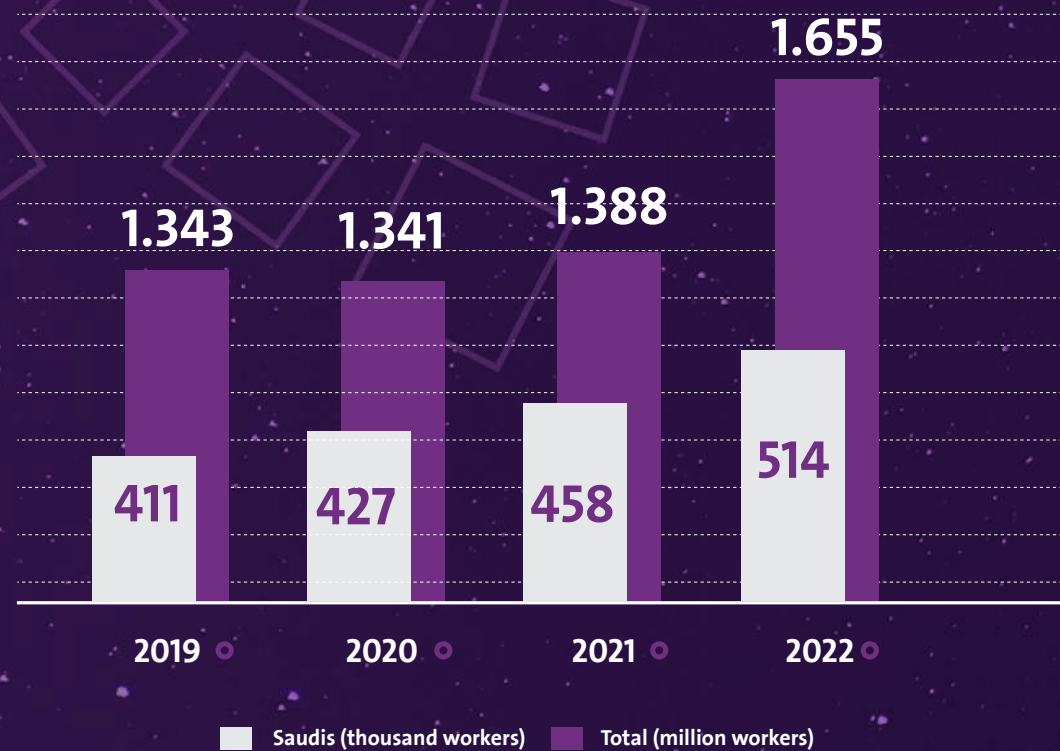
**%38**  
Growth rate  
in 2022




# 2022 in Numbers

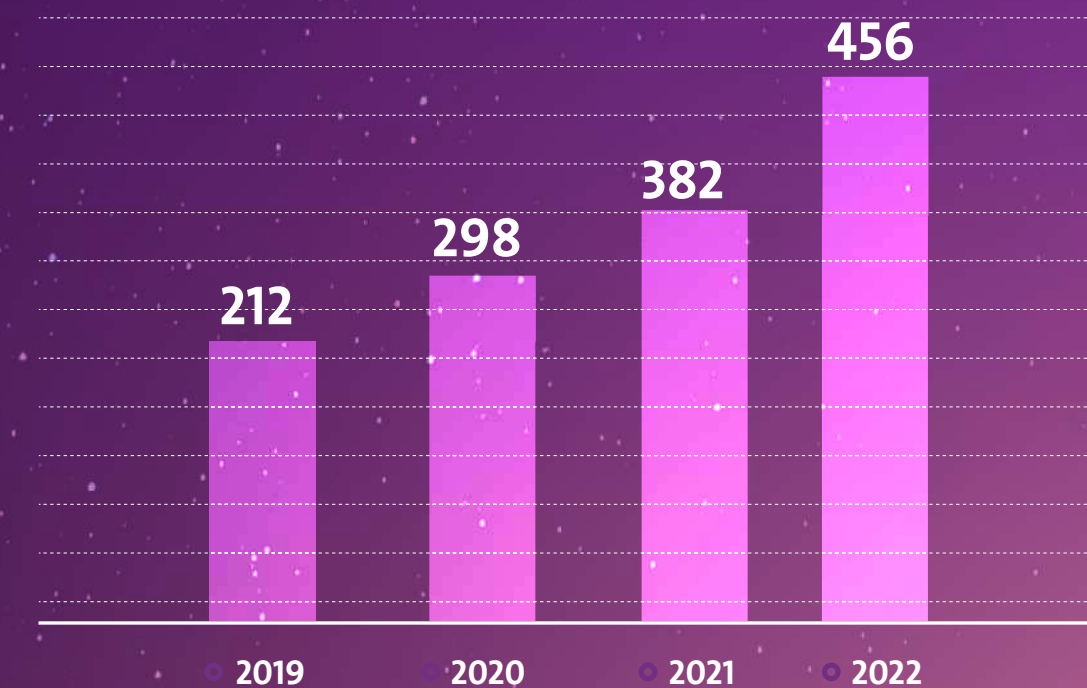
## Workforce in the program sectors

  
**+266**  
Thousand workers  
**Additional**  
in 2022



## Cumulative investments in the program sectors (Billion SAR)

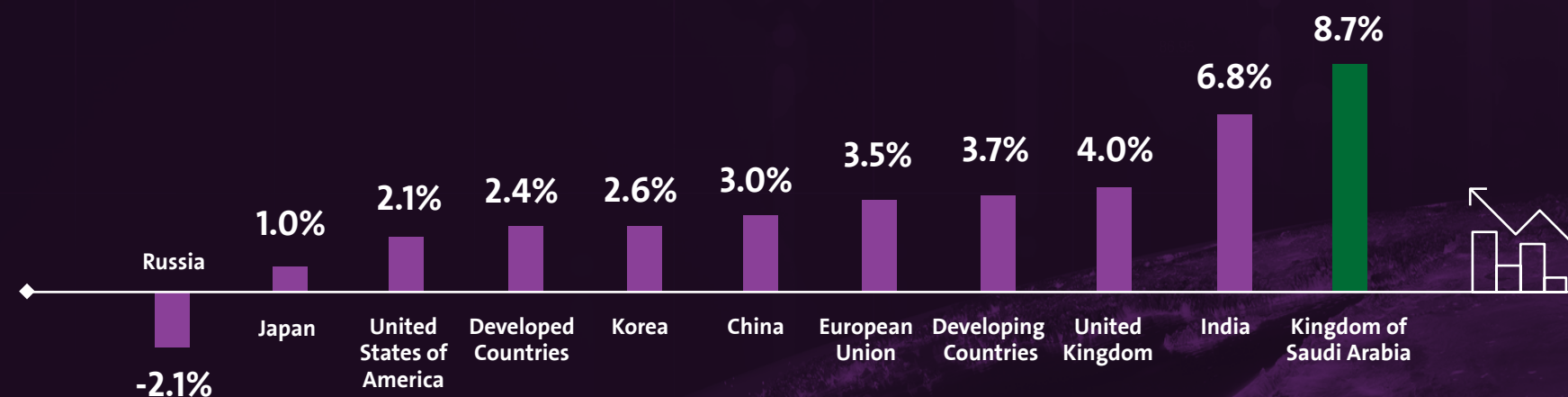
  
**+74**  
Billion SAR  
**Additional**  
in 2022





## Economic Overview











### GDP growth rates



- The Kingdom's real GDP growth rate was the highest among the G20 countries during 2022.
- Global growth recorded a decline in 2022, and economic growth in the G20 countries reached 3.2%, compared to 6.3% in 2021.

Source: OECD, IMF

# Global Economy

Inflation rate	2021	2022
 Kingdom of Saudi Arabia	3.1%	2.5%
 The Group of Twenty (G20)	4.3%	8.7%
 United States of America	4.7%	6.0%
 European Union	2.6%	8.4%
 United Kingdom	2.5%	9.1%
 China	1.0%	2.0%
 Japan	-0.2%	2.0%
 India	5.1%	6.9%
 Korea	2.1%	4.5%
 Russia	6.7%	13.8%

The political conflict, along with the rise in energy and food prices, are factors affecting the global economy growth and global inflation rates. The inflation rate for G20 countries reached 8.7% in 2022, with the highest rates recorded in Russia, United Kingdom, European Union countries, and United States.

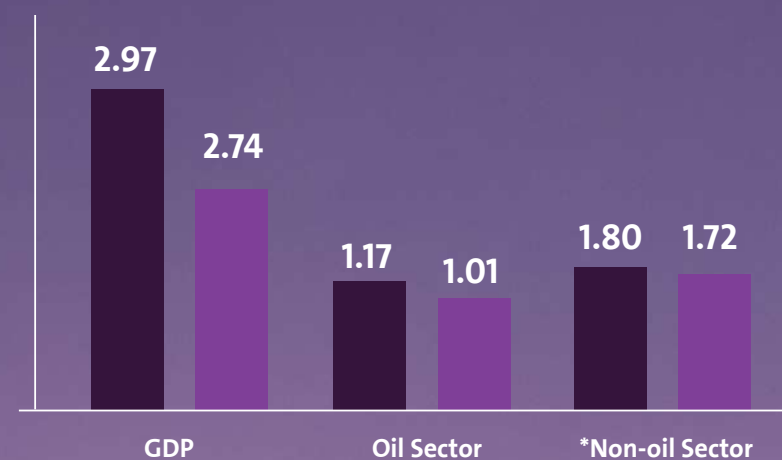


## Saudi Economy

Saudi Arabia's GDP grew by 8.7% in 2022, reflecting the highest national growth rate since 2011, with a value of 2.975 trillion SAR. This is the highest value in Saudi Arabia's history according to the data of the General Authority for Statistics. Furthermore, the GDP at current prices reached more than \$1 trillion.



## The Real GDP (Trillion SAR)



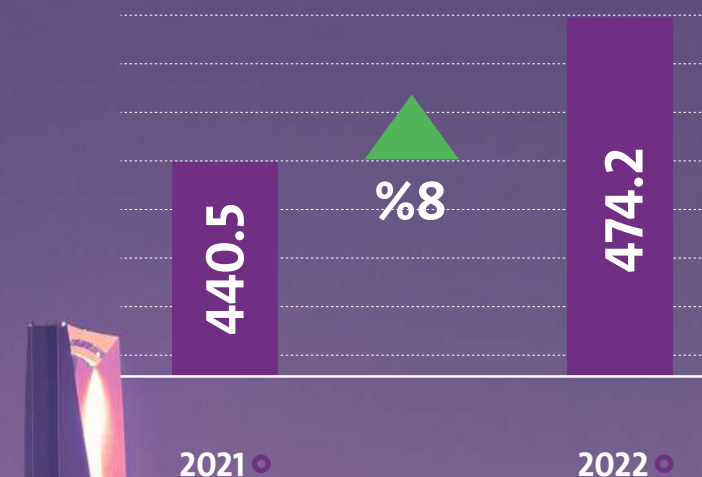
2022 ● 2021 ● Source: GAS

\*Includes non-oil and government activities also net tax income on all products

## NIDLP Sectors, contribution to GDP

- ◆ The GDP of the activities of the program sectors amounted to 474.2 Billion SAR in 2022, with an estimated growth rate of 8% on an annual basis.
- ◆ The GDP of the activities of the program sectors contributed by 16% to the total GDP, and contributed to the non-oil GDP by 36%.

SAR Billions



Source :GASTAT and analysis of the National Industrial Development and Logistics Program 2022 team



# Total Non-Oil Exports

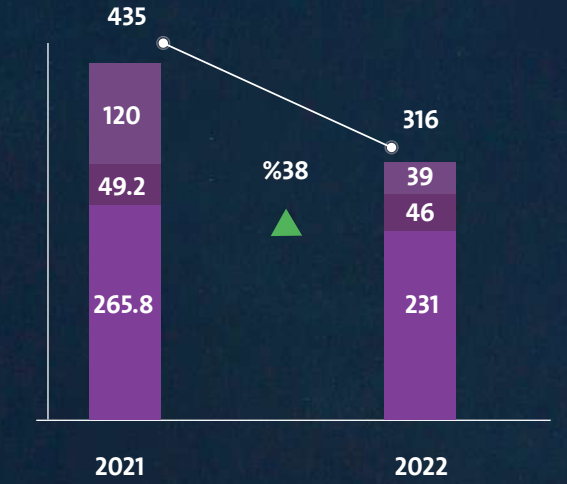
  
**15%**  
Growth Rate of  
Goods Exports

  
**8%**  
Growth Rate  
of Re-exports

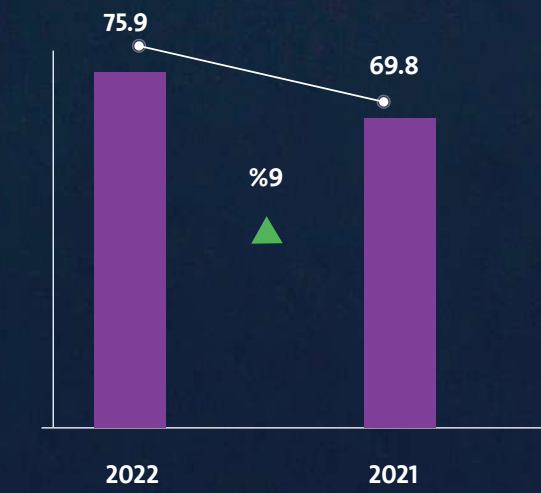
  
**210%**  
Growth Rate  
of Service Exports

- ◆ The non-oil exports achieved an annual growth rate of 38%, with a value of 435 Billion SAR. The non-oil commodity exports (including re-exports) recorded the highest historical value of exports - estimated at 315 Billion SAR. Additionally, service exports increased by 210% in 2022, reaching levels prior to the COVID-19 pandemic, with approximately 120 Billion SAR.
- ◆ The significant increase in the value of non-oil exports was associated with the increase in the weight of non-oil commodity exports (including re-exports) in 2022, achieving an annual growth rate of around 9% compared to 2021.

The total  
value of non-oil exports in  
2021-2022 in Billion SAR.



The volume of non-oil commodity  
exports (commodity and re-export)  
in 2021-2022 in Million tons.



Source: GASTAT ,Saudi Central Bank ,analysis by the team of the National Industrial Development and Logistics Program 2022.



## The non-oil commodity exports (commodity and re-export) ◆

	◆ Value (Billion SAR) ◆			◆ Volume (Million tons) ◆		
	2021	2022	Growth Rate% 2021-2022	2021	2022	Growth Rate% 2021-2022
Chemical industry products	84.11	113.09	14% ▲	31.9	36.38	9% ▲
Plastics and rubber	91.07	89.56		17.22	17.65	
Minerals and manufactures	27.11	35.04		13.57	14.51	
Food and beverage manufacture	6.91	8.37		1.73	2.16	
Machinery and equipment	14.89	18.93		0.63	0.36	
Transportation equipment and parts thereof	23.51	21.88		0.51	0.49	
Other commodities	29.85	28.56		4.24	4.32	
<b>Total</b>	<b>277.5</b>	<b>315.4</b>		<b>69.8</b>	<b>75.9</b>	

Source: GASTAT , analysis by the team of the National Industrial Development and Logistics Program 2022.



## Top Non-Oil commodity Exports in 2022



Chemical and allied industry  
products

**113.1**

Billion SAR



Plastics and rubber

**89.5**

Billion SAR



Base metals and articles  
of base metals

**35.3**

Billion SAR



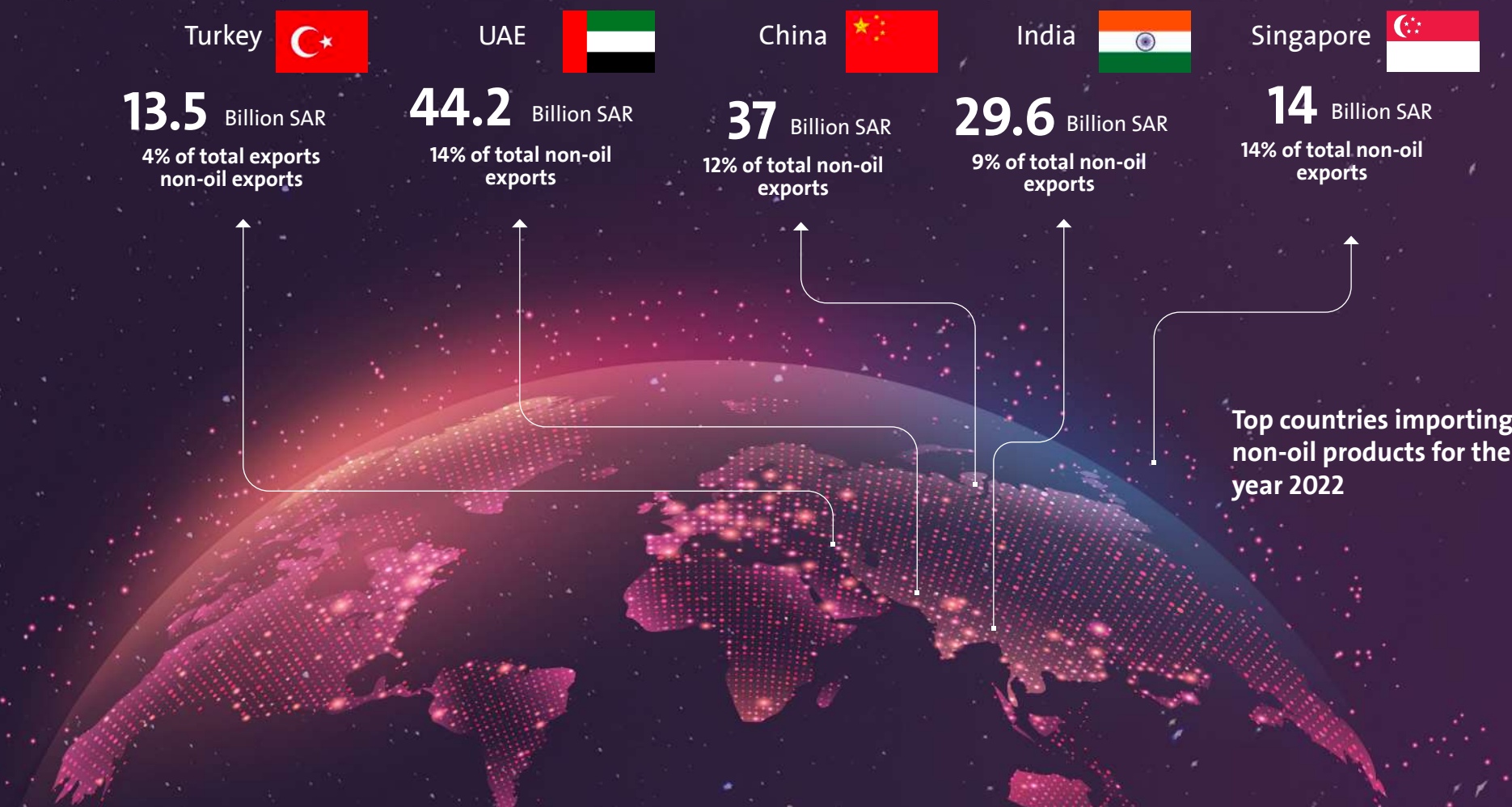
Transportation equipment  
and parts thereof

**21.9**

Billion SAR

Source: GASTAT, analysis by the team of the National Industrial  
Development and Logistics Program 2022.

## Top Trading Partners for non-oil exports in 2022





## Workforce in the program sectors

The number of workers in the program sectors grew significantly in 2022, reaching 1.655 Million workers.

The increase amounted to more than 266,000 workers during the year, and this is considered the first significant increase since 2016. The increase included both Saudi and non-Saudi workers.

The total cumulative number of jobs in the activities of the program sectors 2021-2022

2022

1.655  
Million workers



2021

1.388  
Million workers



Total increase in 2022  
compared to 2021

**+266**  
Thousand workers

Source: GASTAT, analysis by the team of the National Industrial Development and Logistics Program 2022.

Does not include jobs related to aquaculture.



## Workforce in the program sectors (Saudis)

The number of Saudi workers in the program sectors grew significantly in 2022, reaching 514,000 workers.

The total cumulative number of jobs for Saudi workers in the activities of the program sectors 2021-2022

The increase during the year 2021 amounted to more than 56,000 workers. The growth rate of Saudi women in the work force is 28% compared to 2021.

2022

514

thousand Saudi workers



2021

458

thousand Saudi workers



The increase in Saudi workers in 2022 compared to 2021

Male

29

thousand Saudi workers



Female

27

thousand Saudi workers



8%



28%



Source: GASTAT, analysis by the team of the National Industrial Development and Logistics Program 2022.



# Program Sectors

and Focus Areas







# Energy Sector



His Royal Highness

**Prince Abdulaziz bin Salman**

**Minister of Energy**

“ I honestly can't wait for the day that will come, a proud day for me, even if I was to see it from afar, that you reach out tall and proud, gazing to Prince Mohammed saying mission accomplished. ”



# Energy Sector



Strengthening the infrastructure of the electricity sector in the Kingdom to promote economic growth.



Maximizing the added value of increased production and distribution capacity of electricity, gas, ethane, and natural gas liquids.



Increasing the contribution of renewables in the domestic power consumption and attaining their targeted share in the optimal energy mix along with natural gas. Building national capacity to make the Kingdom a global leader in the energy sector, and developing the legislative and regulatory structures that encourage other complementary energy sectors to maximize the overall national economic return.



Optimizing the use of hydrocarbon resources in the Kingdom to support its national economy and environmental commitment by meeting local hydrocarbon demand, exporting abroad, increasing the overall energy efficiency, and diversifying energy sources in the Liquid Fuel Displacement Program.

The Energy Sector aims at maximizing the value generated from the sector by:

## Our objectives

Increase gas  
production and  
distribution  
capacity

Increase the  
contribution of  
renewable energy  
sources in the  
energy mix

Promote  
competitiveness of  
the energy sector

## 2030 Top Aspirations

Optimum utilization of hydrocarbon resources in the Kingdom to support the national economy and environmental commitments.

Providing electricity services to consumers in a competitive manner while increasing the sector's sustainability.

Achieving global leadership for the Kingdom in the renewable energy sector.

50%

Increasing the contribution of renewable energy sources to around 50% of the electrical power generation to achieve the optimal mix and generate electricity sustainably.

75%

Raising the percentage of local content in the oil and gas sector to 75%.



# Top Achievements



Transferring the Ownership of the Saudi Power Procurement "Principal Buyer" Company to the government, to enable the Electricity Sector to reach its strategic targets.

63%

The Local Content share in the Oil and Gas Sector.

5 Projects



Five renewable energy projects (Solar energy projects in Al Henakiyah and Tubarjal, and wind energy projects in Yanbu, Al Ghat, and Waad Al Shamal), were tendered with a total capacity

of **3.3** GW

which will contribute to attracting investments estimated at about **12** Billion SAR



The Digital Transformation of the licensing and permitting for activities pertaining to the petroleum products trading system and import-export permits and starting the implementation of a project to prove the feasibility of Artificial Intelligence (AI)-based electronic tracking and monitoring systems, in cooperation with SDAIA (Saudi Data and AI Authority). Establishing a business intelligence center, and starting the implementation of a linkage project with the relevant authorities.

4 Energy Projects



Power purchase agreements were concluded with renewable energy projects in Ar Rass, Saad, Layla and Shuaiba 2 to produce photovoltaic (PV) solar energy with a total capacity

of **3.2** GW



Which will contribute to attracting investments estimated at about **9** Billion SAR



Launching the initiative of **Replacing (Window) Air Conditioners**, which aims at encouraging citizens to replace old window air conditioners with other new highly efficient ones at a discount value of SAR 1,000 on every newly purchased air conditioner, in order to preserve our national wealth of energy resources, by increasing the efficiency of energy consumption.



were earned by the Ministry of Energy in renewable energy: the PFI global award for the best ESG (Environmental, Social and Governance) Platform of the Year 2021 for Second-Phase Renewable Energy Projects; two IJ-global awards for the Best PPP (Public Procurement Program) in the Middle East for 2021, and the Deal of the Year 2021 for Renewable Energy Resources in the Middle East for the Sudair Solar Energy Project.





# Mining Sector



His Excellency Mr.

**Bandar bin Ibrahim Al-Khorayef**

Minister of Industry and Mineral Resources

“ We aim for the mining sector to become the third pillar of the Saudi economy, and the Kingdom has a great opportunity to become a qualified and reliable destination for the mining industry on a global level, given the vast mining resources estimated at 5 trillion SAR that are available in the Kingdom. ”



# Mining Sector

Mining Sector measures aim to maximize the value generated from the sector by:



Developing regulations and legislations and improving capabilities to raise the level of competitiveness in the mining sector.



Increasing exploration expenditure to global levels via private sector investments which will be backed by the planned exploration fund.



Creating job opportunities and developing national capabilities.



Enhancing the beneficiary's experience and satisfaction by upgrading services, delivering relevant data in a highly reliable digital format, easing access to it and lowering the time required to issue detection licenses.



Providing required geological data via the Arabian Shield geological survey as part of the Regional Geological Program.



Maximizing the added value of mineral ores via the establishment of value-added chains for mining industry with private sector involvement, providing excellent investment possibilities.

## Our objective

Grow and capture maximum value from the mining sector.

## 2030 Top Aspirations

**176** Billion SAR

Maximizing the contribution to the gross domestic product to reach one hundred and seventy-six Billion SAR.

**219** thousand jobs

Creating new jobs estimated at more than 219 thousand jobs.

**60** days

Improving the beneficiary's experience, by raising levels of satisfaction with the services provided, and reducing the period for issuing detection licenses to 60 days.



# Top Achievements

1.45 Billion SAR



Revenues from the year 2022 reached a historical high for the second year in a row, exceeding the revenues achieved last year by 95%.

5 Opportunities



New mineral resources will be offered to the private sector: the Amaq well, Jabal Edsas, Umm Hadid, Jabal Al-Sahaiba, and Al-Rudainiyah.

778 Million SAR



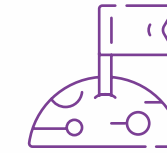
The Saudi Geological Survey signed a contract (execution of detailed geological mapping works for the Arabian Shield) with the Chinese Geological Survey, for a period of 11 years.

2,272 Mining Licenses



Mining licenses reached to 2272 including Reconnaissance license, Exploration license, Mining and small scale mine license, and Building materials quarry license

## Exploration licenses for Al-Kheniqiyeh and Umm Al-Dummar



Two exploration licenses for two mining sites were granted through competition for the first time in the history of the Kingdom. One was a license to explore the Al-Kheniqiyeh mining site in Al-Quwaiyah Governorate in the Riyadh region, with an amount of 255 Million SAR, as the site is one of the largest exploration sites in the Kingdom, with an area of more than (350 square kilometers and mineral resources estimated at about 25 Million tons. In addition, a license was awarded to explore the “Umm Al-Dummar” mining site.

25%

of the area of the Arabian Shield



completing the work of the general program of the geological survey with a total area estimated at about 25% of the area of the Arabian Shield during the year 2022.

## The first edition of the Future Minerals Forum



The “Future Minerals Forum” was held in its first edition in Riyadh during January of the year 2022 under the patronage of the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz - may God bless him - and in the presence of 15 ministers from outside the Kingdom and representatives of more than 32 countries. 100 government leaders and international mining companies participated in 40 dialogue sessions that revolved around topics such as: the future of the mining sector and its contribution to the development of societies, the promotion of systems of sustainability and clean energy; attracting direct investments to the mining sector in the region. The Kingdom has the participation of some countries with special pavilions, in addition to the attendance of 30 Saudi and international companies. The number of participants reached 7,500 from 100 countries around the world, in addition to the Millions who followed it through live broadcasts and social media.



# Industry Sector



His Excellency Mr.

**Bandar bin Ibrahim Al-Khorayef**

Minister of Industry and Mineral Resources

“ The launch of His Royal Highness the Crown Prince of the NIS National industry Strategy comes with the aim of strengthening the position of the industrial sector in the Kingdom, to reach an industrial economy that attracts investment, and that exports high-tech products in accordance with the aspirations and objectives of Saudi Vision 2030. ”



# Industry Sector



Building an agile and competitive, sustainable, private sector-led industrial economy that improves macroeconomic indicators by expanding: promising industries (such as: pharmaceuticals, medical devices, automotive); oil and gas-related industries (such as: industry of specialty chemicals, plastics, rubber); military industry. Creating and enabling competitive environments characterized by: outstanding infrastructure; flexible and transparent legislative and regulatory frameworks; research and innovation capabilities that fit the requirements of industrial facilities of all sizes.



Localizing high-quality industries that boost the national economy and its adaptability to any crises or global changes. Moreover, localizing industries that the Kingdom can lead globally and regionally, as well as leading regional industrial integration.

The Industry Sector strategic directions aim to maximize the value generated from the sector by:



Developing qualitative enablers that include: creating special economic zones, increasing the quality of economic and industrial cities, and improving regulations and legislation to raise competitiveness and attract more regional and international investments.



Maximizing the added value of the economy, by raising the percentage of local manufacturers' contribution to government purchases, capital and operational expenditures for government companies in the Industrial sector, developing human capital and training manpower, and attracting investments to localize industries in the Kingdom.



Protecting national industry from dumping and unfair competition, improving local product efficiency to compete regionally and worldwide, which will promote the development of promising industries and exports.

## Our Objectives

Develop oil and gas adjacent Industries

Localize promising manufacturing Industries

Create special zones and rehabilitate economic cities

Localize military Industries



## 2030 Top Aspirations



Localization of a leading and globally competitive machinery and equipment industry.

Localizing  
**50%**  
of military and security  
spending

Reaching 50% in the localization of military and security spending.

Localization  
**40%**  
of the pharmaceutical industry

Localizing 40% of the market value in the pharmaceutical industry, and raising the percentage of localized medical devices and supplies industry to 15%.



Making the renewable energy industry one of the leading industries in the Kingdom.

Meet  
**85%**  
of the local demand

For the Kingdom to be a regional center for food industries, meeting 85% of the domestic demand for food industries, and enhancing the production capacity of the aquaculture sector.

Localization  
**70%**  
of the supply chain

Localizing 70% of the future supply chain for basic and intermediate chemicals.

**8**  
economic zones

Completing and rehabilitating the current economic zones and cities, and approving 8 economic zones targeted for the year 2025.



Building a sustainable and competitive marine industry at the regional level.





# An Industrial Nation

National  
Industrial Strategy

## Launching the NIS National industry Strategy

On October 18, 2022, His Royal Highness Prince Mohammed bin Salman bin Abdulaziz, Crown Prince, Prime Minister and Chairman of the Council of Economic and Development Affairs - may God protect him - launched the NIS National Industrial Strategy which aims to reach an industrial economy that attracts investment and contributes to achieving economic diversification, developing the gross domestic product and non-oil exports, in line with the objectives of Saudi Vision 2030.





## Strategic objectives

The strategy aims to focus the Kingdom on 118 segments, within 12 priority industrial sectors, in which the Kingdom competes at regional and global levels. Therefore, the NIS National industry Strategy was based on 3 objectives:

# 118

Groups of industrial  
commodities



**Building a flexible national industrial economy capable of adapting to changes,** by increasing local manufacturing, and reducing the risks of supply chain disruptions, and by entering into strategic agreements that guarantee continued access to important commodities.



**Expand global leadership in select segments,** requiring the adoption of a group of Fourth Industrial Revolution technologies, and focusing on their research, development and innovation capabilities.



**Become an integrating regional manufacturing hub;** establishing a model of economic integration in value chains, and associated products; creating a competitive ability that contributes to transforming the region into a major and competitive industrial center.





## Enablers

In order to achieve the objectives of the NIS National Industrial Strategy, the strategy identified 15 industrial enablers in the Kingdom, which are categorised in 4 enabling areas to increase the competitiveness of local factories, attract entrepreneurs, and provide experts with development.



**Build world-class supply chain;** achieving an integrated, reliable and competitive industrial environment, through high productivity and competitive cost of services.



**Unlock KSA International trade,** expanding international horizons for industrial investors, and facilitating exports.



**Grow the Industrial business base;** by: improving the legislative and financing environment, raising the contribution of small and medium industrial projects, and increasing the contribution of the industrial sector to local content.



**Cultivate innovation and know-how;** Nurturing and enhancing talents.

By 2030 the industrial sector will add more than double and a half to the GDP what it adds today:

**895** Billion SAR  
By year 2030

To become

**331** Billion SAR  
Year 2020

Gross domestic product will increase.

**2.1** Million jobs  
By year 2030

To become

**0.9** Million jobs  
Year 2020

The job opportunities created by the sector are doubled.

**557** Billion SAR  
By year 2030

They are expected to double to

**169** Billion SAR  
By year 2020

As for industrial exports, which were estimated at





## The Strategy also includes:



More than 136 initiatives, including: initiatives for segments, and enabling initiatives for the industrial sector.



Requirement for an integrated governance model suitable for the industrial sector and designed to empower industrial investors.



A comprehensive set of key performance indicators, for the purpose of tracking performance, in order to make data-based decisions.

The Kingdom is moving steadily towards advancing its industrial sector, where strategies are expected to increase the rate of private sector investment.





## Top Achievements



With an amount of

14 Billion SAR

The Saudi Industrial Development Fund approved loans to the industry, energy and mining sectors.

With an amount of

3.5 Billion SAR



and a production capacity of 65,000 tons annually, Ras Al-Khair City for Mining industries celebrated the laying of the foundation stone for the establishment of the Tuwaiq Casting and Roads Company project. This is a joint venture between Dussar, Saudi Aramco and the Korean Doosan Heavy Industries, which contributes to the creation of approximately **1,400 job** opportunities. More than 50% of the jobs will be localised.



The Global Defense Exhibition was held under the generous patronage of the Custodian of the Two Holy Mosques and the honor of His Royal Highness the Crown Prince -may God protect them-, with the participation of 600 entities, 85 countries, 80 military delegations, and 65,000 visitors.

Launching  
CEER Company



To support the national economy, His Royal Highness the Crown Prince, Prime Minister, and Chairman of the Board of Directors of the Public Investment Fund - may God protect him - announced the launch of the “CEER” company: “CEER” attracts direct foreign investments, whose contribution to the GDP extends to 30 Billion SAR, and this will contribute to the creation of 30,000 jobs, directly and indirectly, by 2034.



14.6 Billion SAR

In 2022, the Saudi Export-Import Bank approved credit facilities to boost Saudi non-oil exports.

10,518

**Factories**  
The number of existing and under construction industrial establishments.

LUCID

Lucid Motors started the construction of its factory in King Abdullah Economic City, to facilitate the production of “Lucid” electric vehicles, with a capacity of 155,000 units per annum.





# Logistics Services Sector



His Excellency Eng

**Saleh bin Nasser Al-Jasser**

Minister of Transport and Logistics

“ The Transport and Logistic Services Sector eagerly seeks to fulfill the aspirations of the wise leadership so that this sector becomes a major tributary of support for the national economy, and an enabler for the rest of the country’s sectors to achieve our ambitious national goals and promote economic diversification. Our aim is for the Kingdom to become a global logistical center linking the three continents to attract investment in various sectors in accordance with The National Transport and Logistics Strategy. This will enable us, to complete the journey of construction and development for this dear country. ”



# Logistics Services Sector

Logistics Services Sector measures aim to maximize the value generated from the sector by:

Improving Logistics licensing procedures and legislation.



## Our Objective

Create and improve performance of logistic hubs

Improve local, regional and international connectivity of trade and transport networks



Boosting the Kingdom's position as a global logistics hub, as the Kingdom benefits from a strategic geographical location in the middle of trade lines, linking 3 continents (Asia, Europe, and Africa).



Lowering costs for transporting and storing Saudi-origin goods through advanced logistics services, which will encourage local industry initiatives, and attract new industrial investors seeking to take advantage of these.



Improving integration with modes of transport, by strengthening the links between sea, air, road and rail transport, ation which will contribute to improving goods and freight services.



Improving connectivity with neighboring countries, which will increase the attractiveness of the Saudi market to individual investors, and facilitates movement and transportation of goods.



Improving the Kingdom's ranking in the Logistics Performance Index from 55th to the top ten, ensuring its regional leadership.



Investment in smart technologies (such as: Automation across ports and logistics infrastructure); . This will facilitate, accelerate and advance operational efficiency.

# 2030 Top Aspirations

**40** Million standard containers

Volume of goods handled through the Kingdom's ports.

among top **10** countries

Ranking for the Kingdom in the Logistic Performance Index.

**330** Million passengers

passengers through the Kingdom's airports.



Reduced costs of transporting goods and passengers, to accommodate the volume of goods handled and the number of passengers.



**With the support and empowerment of His Royal Highness the Crown Prince and the Prime Minister, the Kingdom strengthens its position as a global logistics center.**

**The Kingdom  
advances**

**17**

**Ranks**

**In the Logistical Performance Index issued by the World Bank, the Kingdom ranked 38th out of 160 countries in**

**The achievement by the Kingdom contributes to:**

**Achieving the strategic objectives of transportation and logistics services.**

**Improving the Kingdom's competitiveness in accordance with the objectives of the National Industrial Development and Logistics Program.**

**Enhancing the contribution of the Logistics Services Sector to the GDP.**

**This achievement helped the program exceed the target of Saudi Vision 2030 to reach a mark of 3.38 in 2025, as the Kingdom achieved a mark of 3.40 in 2022.**



## Top Achievements

### Inauguration of the first integrated logistics zone



At King Khalid International Airport and opening the **Apple distribution center**, which resulted in the distribution of 100,000 components to the main country and the Gulf Cooperation Council countries, which in turn contributes to reaching the targets of the air freight sector.



**The inauguration of The Railway linking the north and east networks** by The Saudi Railways Company. SAR launched the project linking the north line and the east line in the region, Eastern Province, Jubail-Dammam.

150 Speakers



And more than **2,000** guests attended the launch of the Conference on the Future of International Civil Aviation: During the conference, **44** dialogue sessions took place.



The Saudi Logistics Academy launched the executive program, which targeted more than **30** trainees for the year 2022. **185** trainees achieved qualification and **13** agreements were signed with international universities and institutes, in addition to the leading companies in the Logistics Services Sector at the Academy

worth **2** Billion SAR

The Saudi Ports Authority launched 6 logistic zones inside the ports for the year 2022, **5** integrated logistic zones in Jeddah Islamic Port and an integrated logistic zone in King Abdul Aziz Port in Dammam, providing **6** thousand direct and indirect job opportunities in the first phase

227

### Logistic Licenses

issued until the end of December 2022.



### King Fahd International Airport in Dammam

achieved first place for the best regional airports in the Middle East, according to the “Skytrax” rating, and it also advanced 37 places to be among the 100 best airports in the world in the 50th place for the year 2022.



9 Services

Maritime freight with major international companies such as Sea Lead, Maersk and MSC linking the Kingdom to the world's ports.





# Industry 4.0



His Excellency Engineer

**Abdullah bin Amer Al-Sawaha**

Minister of Communications and Information Technology

“ With the support and empowerment of His Royal Highness, the Crown Prince, the Kingdom is determined to seize the opportunities of the twenty-first century and to be a global role model in adopting the Fourth Industrial Revolution, whether at the level of organization and governance or through innovative applications and business models. The National Industrial Development and Logistics Program (NIDLP) which is led by the young men and women of this dear country, is a fundamental pillar for achieving this ambition and enhancing the competitiveness of our beloved Kingdom. ”



# Industry 4.0

The Fourth Industrial Revolution aims to increase adoption of advanced technologies by:



Preparing the legislative environment by developing the necessary legal frameworks in order to expand the scope of the applications of 4IR in line with the development of the program sectors.



Developing the infrastructure of communications and digitalization technologies as a major enabler for the growth and diversification of the applications of 4IR in various fields.



Developing the ecosystem for the technologies of 4IR, expanding existing value chains, and developing new ones.

## Our objective

Development of the digital economy For Enabling the Fourth Industrial Revolution

## 2030 Top Aspirations



Becoming a leading country in adopting and innovating in technologies.

Increasing production efficiency and competitiveness, and enhancing sustainability.

5 Centers

Activating 5 national capability centers for the Fourth Industrial Revolution technologies.



100 Factories



The Saudi Authority for Industrial Cities and Technology Zones (MODON) evaluated 100 factories and developed digital transformation roadmaps to accelerate the adoption of the Fourth Industrial Revolution.

1421 Establishments

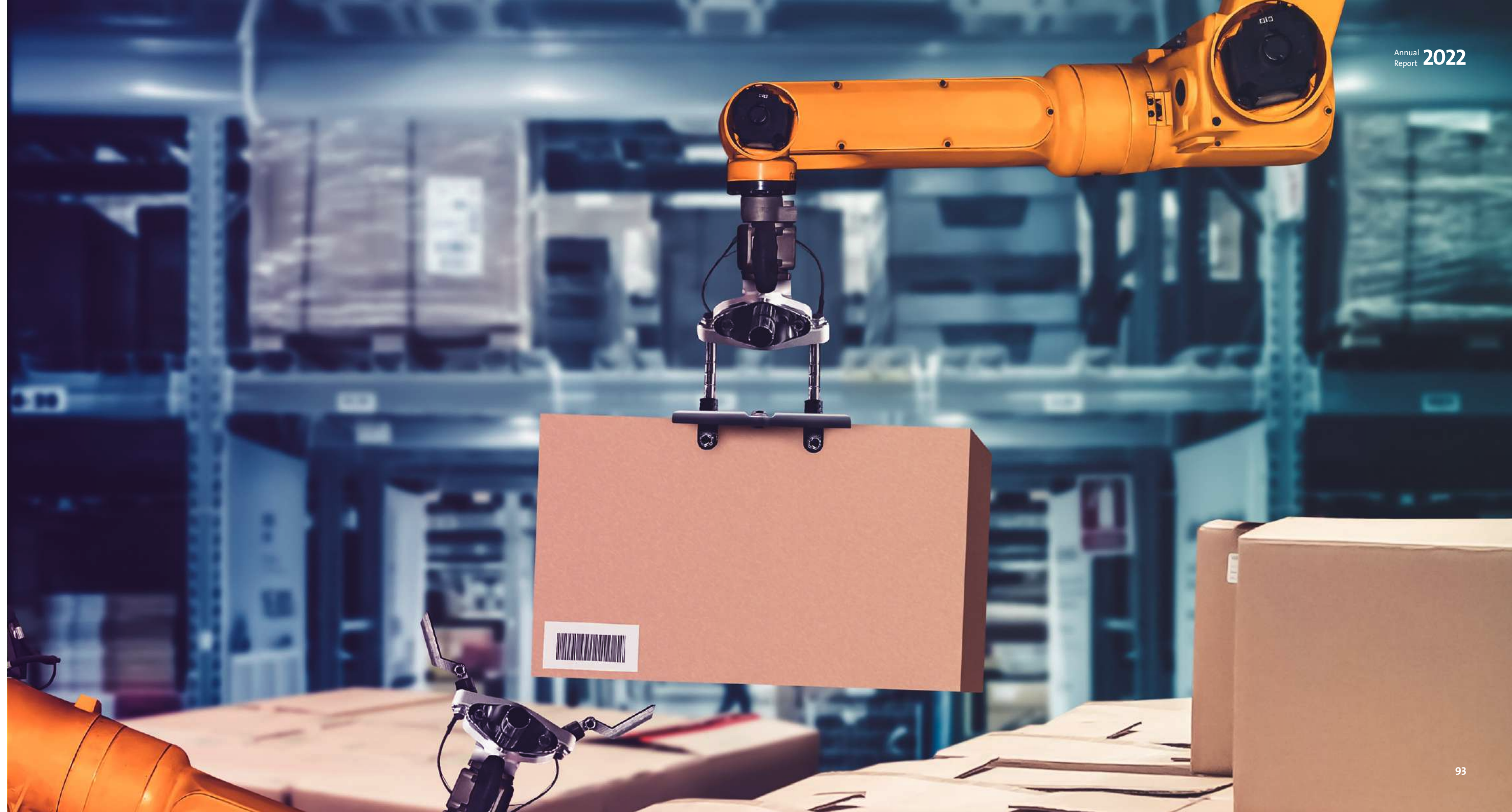


Raising the awareness of 1,421 establishments of the importance of technology and its benefits, led to stimulating the implementation of basic and advanced technologies in 37 establishments to enable the adoption of the Fourth Industrial Revolution.

SIRI Indicator



Adopting the Smart Industry Readiness Index (SIRI) enabled us to measure the digital maturity level of industrial facilities in the Kingdom.







# Local Content



His Excellency Mr.

**Bandar bin Ibrahim Al-Khorayef**

Minister of Industry and Mineral Resources

“ The concept of local content, adopted by Saudi Vision 2030, represents a comprehensive umbrella that includes several important elements, including products, services, human resources, training, and technology, to maximize the economic impact of our industry, services, and natural resources. ”



# Local Content

The strategic directions of Local Content aim to focus on this area by:



Increasing local content in the national economy through establishing key targets and objectives at all levels, as well as embedding local content policies in governmental procurement activities.



Maximizing the share of local manufacturers and service providers in the procurement, capital and operating expenses.



Increasing the local manufacturing and services sectors, as well as employment and human capital training. This is achieved through domestic and foreign direct investment and the localization of emerging and new technologies to strengthen the resilience of the industrial economy.

## Our Objective

Increase localization  
of oil and gas sector

Increase the local  
content in non-oil  
sectors

## 2030 Top Aspirations

# 75%

Maximizing the added value of the national economy, by increasing the percentage of local content in the oil and gas sector to reach 75% by 2030. This is achieved by raising the percentage of local manufacturers and service providers' contribution to procurement capital and operating expenditures of companies operating in the sector, human capital development, and attracting Investments to localize

# 1,240

Raising local capabilities to achieve the highest contribution to the local content component in the non-oil sectors, to reach 1,240 Billion SAR by 2030, as a contribution to achieving a prosperous and sustainable economy.



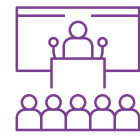
## Top Achievements



Local content and procurement authority issued a mandatory list of hygiene consumables, which included 13 products in different categories. The expected annual spending on national factories, amounts to more than 102 Million SAR, and approximately 43 national factories will benefit from this spending.



Local content and procurement authority issued mandatory list of chemical products used in water treatment. The estimated value of projects related to the list exceeds approximately 404 Million SAR. Approximately 126 national factories will benefit from this to increase spending on local products.



Launch of the Local Content Forum, which aims to raise awareness of the concept of local content and highlights success stories. Creation of a central platform to present investment opportunities to local and international businesses, In addition to transferring knowledge about local content development between businesses to attract international companies and best practices.



Issuance of the mandatory list of furniture including 13 products. It is estimated that more than 162 national factories will benefit from issuance. The coverage value of the list will reach more than 170 Million SAR from the total government demand.



Activating the method of contracting and transferring knowledge by signing an agreement to localize the buses industry in cooperation with the Saudi Arabian Industrial Investments Company for a period of 10 years, with a production capacity of 3000 buses per year. This aims to raise the percentage of local content in the gross domestic product.



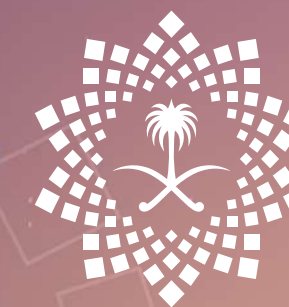


# Top Achievements





# ◆ Investment Attraction





الهيئة الملكية للجبيل وينبع  
Royal Commission for Jubail & Yanbu

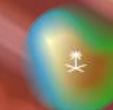


**30.6**  
Billion SAR

## Attracting investments to the Royal Commission for Jubail and Yanbu

Attracting industrial investments of more than 30.6 Billion SAR, including the establishment of Tuwaiq Casting and Forging Co. and a rubber mixing plant.

وزارة الطاقة  
MINISTRY OF ENERGY



**9.0**  
Billion SAR

## to produce renewable energy

Signing power purchase agreements for renewable energy projects with a total capacity of 3.2 GW, at an estimated value of about 9 Billion SAR, in Al Rass, Saad, Laila and Shuaiba 2.





10  
Billion SAR

Attracting investments  
in the Saudi Authority  
for Industrial Cities and  
Technology Zones

Allocating industrial lands  
that contributed to attracting  
investments worth 10 Billion  
SAR to the various sectors of the  
program.



1.6  
Billion SAR

To develop  
aircargo villages

The General Authority of  
Civil Aviation enabled the  
establishment of 3 model  
villages in Riyadh and Jeddah  
and Dammam.



2  
Billion SAR

To create service  
areas

During the year 2022, the Saudi  
Ports Authority signed exceptional  
agreements to establish 7 integrated  
logistics areas with an investment value  
exceeding 2 Billion SAR. These created  
more than 6,000 direct and indirect  
job opportunities in the first phase,  
through strategic partnerships with  
local and international companies, and  
created 14 investment opportunities  
for the private sector, including the  
development and operation of multi-  
purpose stations.



56  
Million SAR

Supporting  
promising industries

King Salman Energy Park  
(SPARK) contributed to attracting  
investments by allocating  
developed lands. and providing  
logistical services.



2.7  
Billion SAR

Investments of the  
General Authority for  
Military Industries

The General Authority for Military  
Industries attracted investments  
worth 2.7 Billion SAR, to support  
and localize the military industry  
in the Kingdom of Saudi Arabia.



# Infrastructure Development







## Jazan City signs an investment and operation agreement

The Royal Commission for Jubail and Yanbu, the Royal Commission for Jazan, and Jazan City Port for Basic and Transformational Industrial, in cooperation with Hutchison Ports Company, signed an investment and operation agreement to develop the private sector's contribution to the economy.



8 Thousand

## trucks per day, following the inauguration of Gate 9 of Jeddah Port

The Saudi Ports Authority launched Gate 9 of Jeddah Islamic Port, to accommodate more than 8 thousand trucks per day making a significant contribution to the performance of logistics centers.

### توقيع مُذكرة تفاهم



20  
Thousand  
Square Meters

To operate the ship  
supply station in  
Port of Yanbu



The Saudi Ports Authority “Mawani” signed an agreement with the Safaniya Navigation Company to operate a fueling station for ships in the industrial Port of Yanbu, with a total area of 20 thousand square meters. This is to improve the local, regional and international connectivity of trade and transport networks.





# 100

Factories

The Saudi Authority for Industrial Cities and Technology Zones (MODON) launched a national efficiency production campaign to support manufacturing entities to reach highest efficiency through implementation of operation excellence and adopting IR 4.0 technologies across 100 manufacturing units. This will become a blueprint of good practice for other factories. This work was done in collaboration with Saudi Industrial Development Fund (SIDF) and King Abdulaziz City for Science and



The number of factories  
has reached more than

# 818

ready built factories

## Ready-built products initiative

The Saudi Authority for Industrial Cities and Technology Zones (MODON) implemented, by the end of 2022.



# Inauguration of Gate No. 9 in Jeddah Islamic Port

## With a capacity of more than 8,000 trucks per day



More than  
**8000**  
Trucks Per day



The total cost was  
**17,532,510 SAR.**



Allowing gate number  
“9” to be opened  
around the clock.



The travel time between  
Jeddah Islamic Port and  
the warehouse area in  
Al Khumrah was  
shortened from **40 to 25 minutes.**



Increasing the truck exit  
rates from **3,600 to 8,000**  
trucks through 4 tracks by  
equipping them with the  
latest technology.



### We cooperate to pave the way towards development horizons

Ports and Emirate of Makkah Region Expansion of Gate 9 of Jeddah Islamic Port and Rehabilitation of the Western Road to Aramco Refinery

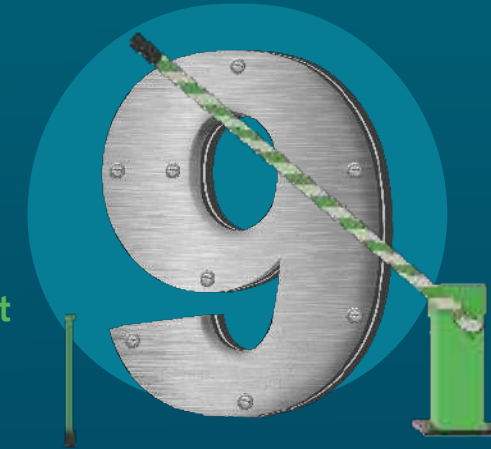
To accommodate  
more than **8**  
thousand trucks  
per day

### Project contributions

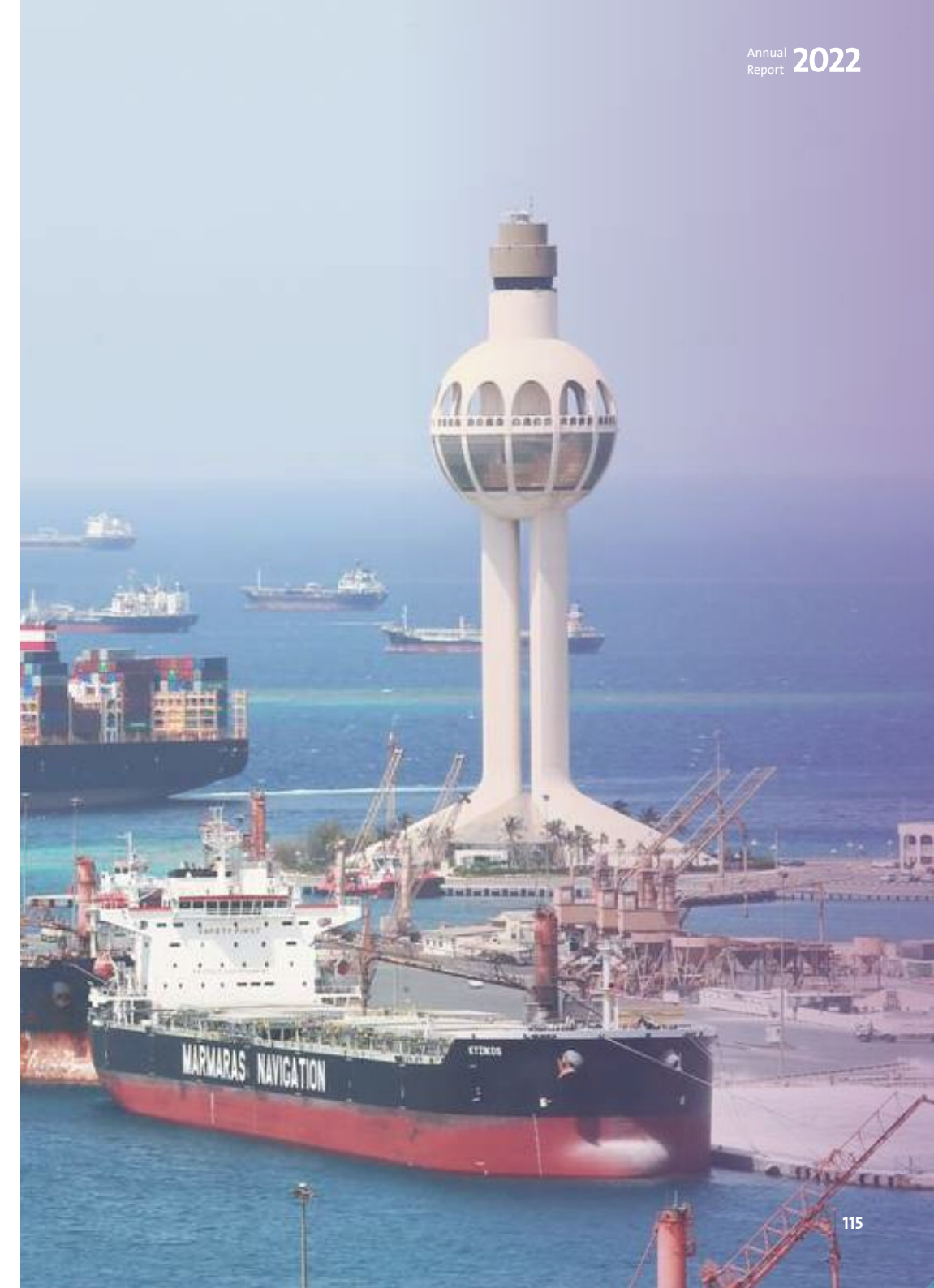
- ▶ Reducing the travel time from Jeddah Islamic Port and the warehouse area in Al-Khamra from 40 to 20 minutes
- ▶ Allowing Gate 9 to be opened around the clock

### Objectives of the agreement

- ▶ Providing awareness services that improve the level of customer satisfaction
- ▶ Developing the infrastructure of Saudi ports and raising their efficiency
- ▶ Achieving sustainability, digitization and innovation to keep supply chain operations running safely



Facilitating business and delivering shipments to warehouses in record time



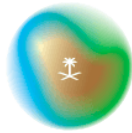


# ◆ Improvement of Regulation and Legislation





وزارة الطاقة  
MINISTRY OF ENERGY

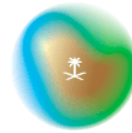


4  
branches

## The General Administration for the Control of Petroleum Products

The Ministry of Energy launched a geographic expansion of the General Administration of control, which included 4 branches in Dhahran, Jeddah, Tabuk ,and Buraydah, to protect the petroleum product, prevent waste and misuse of petroleum products.

وزارة الطاقة  
MINISTRY OF ENERGY



## Monitoring the movement and transportation of petroleum products

The Ministry of Energy, in cooperation with the Saudi Authority for Data and Artificial Intelligence, launched a project to raise the efficiency and control on the movement and transportation of petroleum products, for their protection and prevention of waste and misuse.



## Digitization of geological drilling samples

The Saudi Geological Survey launched new services to digitize geological drilling samples to facilitate the return of samples from old mining projects. These are stored in a library in the geological archive.





## The Kingdom's win in the ICAO elections

The Kingdom of Saudi Arabia won the elections to chair the Regional Aviation Safety Group for the Middle East, affiliated to the International Civil Aviation Organization (ICAO), for a period of 3 years.



## The Kingdom chairs the second steering committee meeting of the Regional Safety Oversight Organization for North African and Middle East countries

The meeting aims to consider the output of the organization since its establishment and statement of intent. The most important of these is the support of member states in implementing the SSP program. This will enhance the capabilities of states in the field of safety oversight, in order to achieve regional priorities and objectives, and to comply with international safety requirements. In addition, this will support the implementation of ICAO General Assembly Resolution A 39~12, and ICAO's global plans for safety and air navigation GASP & GANP.







**195**  
Million SAR

## The impact of the mandatory list of water treatment chemicals

Local Content & Government Procurement Authority has issued a mandatory list of chemical products in water treatment, with an estimated financial impact of 195 Million riyals, and estimated value of projects related to the list, which exceeds approximately 404 Million SAR, benefiting more than 126 national factories which will benefit from this increased spending on local products.



**13**  
Products

## Added to the mandatory list

Local Content & Government Procurement Authority issued the mandatory list of furniture products; It includes 13 products and which more than 162 national factories will benefit from this increased spending on national products.



**102**  
Million SAR

## Mandatory list of hygiene consumables

Local Content and Procurement Authority issued a mandatory list of hygiene supplies, which includes 13 products in different categories. The expected annual spending on national factories, through adherence to the mandatory list of hygiene consumables, amounts to more than 102 Million SAR, and approximately 43 national factories will benefit from this spending.



# 227

## Logistics License

By the end of  
December 2022

Ministry of Transport and  
Logistic Services issued 227  
logistics licenses by the end  
of December 2022; which  
aim to accelerate business  
in the logistics sector.



وزارة النقل والخدمات اللوجستية  
Ministry of Transport and Logistic Services

Ministry of Transport and  
Logistic Services implemented  
a performance-based contract  
model for road operation and  
maintenance projects.  
This is in line with  
international best practices  
in this regard, to improve  
the local, regional and  
international connectivity of  
trade and transport networks.

## Application of the performance-based contract model for road operation and maintenance



## Launching the post-payment service for customs duties

Postponement of payment of customs duties for a period of 30 days from the date of the clearance process

هيئة الزكاة والضريبة والجمارك  
Zakat, Tax and Customs Authority



لجنة الخدمات اللوجستية  
LOGISTIC SERVICES COMMITTEE



The service aims to:

Facilitate operations for importers and customs collectors

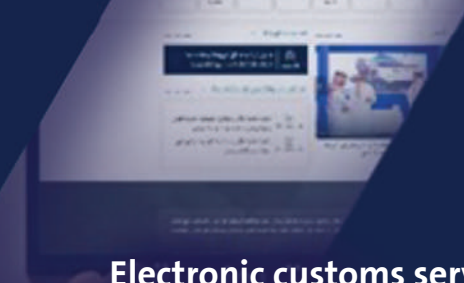
## Postponement of Payment

30

Days From the Date of the Clearance Process

## Electronic services

for importers



Electronic customs services that you can benefit from through our website, [zatca.gov.sa](https://zatca.gov.sa)



### Customs duty refund

Enables importers to submit a request to return the amounts previously collected from the Authority as customs fees. In the event that their eligibility for a refund is proven in accordance with the terms and conditions.



### Objection

Enables importers to file an objection request against rejected collection, fine and refund requests.



### Postponing the collection of customs duties

The possibility of postponing customs duties for a period of 30 days from the date of the clearance process>



### Refund requests for national rules of origin

It allows importers to request a refund of customs duties on products that have acquired the status of origin in any GCC country.





# Optimum Utilization of Resources





32  
Countries

15  
Ministers

## The first edition of the Future Minerals Forum

under the generous patronage of the Custodian of the Two Holy Mosques, may God protect him, is a platform that brings together governments, explorers, investors, mining companies, financial institutions, service providers, manufacturers and other leaders of the mining sector to reformulate the future of mining in region and the world, highlighting the mineral wealth and investment opportunities. The conference, thanks to God, enjoyed a successful national, regional and international turnout, as it witnessed a large attendance from more than 100 countries, and the number of participants reached 7,500 including 136 speakers from ministers, senior government officials, and mining industry leaders around the world.







25%

## Of the area of the Arabian Shield

Completing the geological survey for a total area estimated at about 25% of the Arabian Shield during the year 2022.



778  
Million SAR

## Geological mapping contracts

The Geological Survey signed a contract (execution of detailed geological mapping works for the Arabian Shield) with the Chinese Geological Survey for 778 Million SAR for a period of 11 years, to unleash the capabilities of the non-oil sectors.



3.3  
GW

## Capacity of renewable energy projects forward for bidding

Offering new renewable energy projects, with a total capacity of 3.3 GW, and investments estimated at about 12 Billion SAR, In order to reduce the costs of producing electric energy.



3.2  
GW

## Power purchase agreements

Power purchase agreements were signed for renewable energy projects to produce photovoltaic solar energy with a total capacity of 3.2 GW, attracting investments estimated at about 9 Billion SAR. This will contribute to reaching the optimal Electrical power mix in the Kingdom.





## Launching the initiative to replace (window) air conditioners

Launching the pilot phase of the air-conditioning replacement initiative, which aims to motivate citizens to replace old window air-conditioners with new high-efficiency air-conditioners, with a discount value of 1,000 SAR on each air-conditioner.



## 3 International Awards

### In the renewable energy sector

The Ministry of Energy won three global awards in the renewable energy sector, namely: the global award from (PFI) for the best ESG platform for environmental, social and governance for projects of the second phase of renewable energy, and two international awards from IJ-Global for the best procurement program for the public sector in the Middle East, and Deal of the Year for renewable energy sources in the Middle East for the Sudair Solar Energy Project.



## Establishment of a meat factory in Jeddah

The Saudi Authority for industry Cities and Technology Zones (MODON), in partnership with Ceara, a Brazilian group, signed a meat factory in the Second Industrial City in Jeddah, to achieve food security, as part of an initiative that gathers food Industrial in Jeddah.



## Establishing a center of excellence in the manufacture of composite materials

The General Authority for Military Industries and the Saudi Company for Military Industries (SAM I), in partnership with Lockheed Martin International, signed an agreement to establish a Center of Excellence in the manufacture of composite materials in Riyadh. This will enhance the capabilities of aircraft manufacturing in the Kingdom of Saudi Arabia.



# 3,000

## Buses are manufactured annually

The Local Content and Government Procurement Authority signed an agreement with the Saudi Arabian Industrial Investments Company to localize the bus industry with a production capacity of 3,000 buses annually, a move that will increase spending on national products.



وزارة الصناعة  
والثروة المعدنية  
Ministry of Industry and Mineral Resources



**255**  
Million SAR

## Al-Kheniqiyeh Exploration License

Granting exploration licenses for two mining sites through competition for the first time in the history of the Kingdom. The first is license to explore the Al-Kheniqiyyah mining site in Al-Quwaiiyah Governorate, for 255 Million SAR, as the site is one of the largest exploration sites in the Kingdom, with an area of more than 350 square kilometers and mineral resources estimated at about 25 Million tons. The second is a license to explore the “Umm Al-Damar” mining site.

**Winner of the public electronic competition for a license to explore the mining site of Al-Kheniqiyeh, an alliance between Moshiko Resources and Ajlan & Brothers Mining Company**

**255,556,000 SAR**



**520**  
Meters

## Core drilling works for salt domes project

The Saudi Geological Survey completed the core drilling work for the salt domes project in Jazan, with a length of 520 meters, (to unleash the capabilities of the non-oil sectors).

## Launching the first virtual job fair

The Ministry of Transport and Logistics and the Public Transport Authority launched the first virtual job fair with the participation of dozens of leading companies in the private sector investing in the transportation and logistics services sector, to establish and improve logistics centers.

**13**  
Agreements

## in the ceremony of qualifying young professional cadres

The Transport General Authority, in cooperation with the Ministry of Transport and Logistics Services, participated alongside more than 13 entities during the sponsorship ceremony of qualifying young professional cadres in the logistics sector. This is part of a plan to establish and improve the performance of logistics centers.

**316**  
Million Tons

## Handling tonnage sizes

Ports reported an increase in tonnage volumes handled by 9.72% to reach 316 Million tons in 2022 compared to the previous year. Transshipment containers achieved an increase of 1.27% to reach 2.9 Million containers in 2022 compared to 2021.



## Developing aspects of cooperation in the fields of civil aviation

The General Authority, of Civil Aviation and the Ministry of Communications in the Kingdom of Bahrain signed up to an executive program, with the aim of developing aspects of cooperation in the fields of civil aviation.



45 Thousand

## Job opportunities for 18 different professions

Transport General Authority in cooperation with the Ministry of Transport and Logistics Services and the Ministry of Human Resources and Social Development, organized an initiative to localize the profession of licensed aviation, providing 45,000 job opportunities.



## Establishing the Joint Center for Air Transport Safety Research

The General Authority for Civil Aviation, in cooperation with the Ministry of Transport and Logistics, established a joint center for air transport safety research, in partnership with King Abdulaziz City for Science and Technology.



### Handling

About **200** Thousand containers at King Abdul-Aziz Port, setting a record

The Saudi Ports Authority achieved a new record in the increase in the number of containers handled at King Abdulaziz Port in Dammam during the month of August 2022, by handling about 200,000 standard containers.

### Handling

**10.4** Million containers in Saudi ports

The Saudi Ports Authority achieved an increase in the number of containers handled in 2022, by 3.2%, to reach 10.4 Million containers, confirming the advanced operational capabilities and high logistical capabilities reached by Saudi ports.

### Handling

**5.5** Million containers transshipped in Saudi ports

The General Authority of Ports achieved an increase in the number of transshipped containers in 2022, by 2%, to reach 5.5 Million containers.





## Activation of the double trailers

لجنة الخدمات اللوجستية  
LOGISTIC SERVICES COMMITTEE



### The expected effect

Successful experience  
with Aramex

Approval of specifications  
for double trailers

Increasing the truck  
capacity by 44%

44%

Reducing carbon  
emissions by 27%

27%

Reduction in fuel  
consumption by  
about 6%

6%

Reducing the number  
of trucks and drivers  
by 26%

26%

TGA  
الهيئة العامة للنقل  
Transport General Authority

وزارة النقل والخدمات اللوجستية  
Ministry of Transport and Logistic Services

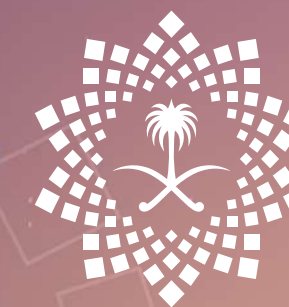


aramex





# Access to Markets







3 Years

## Presidency of the Regional Aviation Safety Group.

The General Authority of Civil Aviation chaired the Regional Aviation Safety Group for the Middle East for 3 years on behalf of the International Civil Aviation Organization (ICAO), consolidating the Kingdom's position as a global logistics center.



150 National Companies

## Within the "Saudi Made" Exhibition.

The Saudi Export Development Authority held an exhibition Made in Saudi Arabia, which included more than 150 national companies, in order to promote exporters and their products, and raise their export capabilities.



## Launching the service of transporting petroleum products from ship to ship.

The Saudi Ports Authority "MAWANI", in cooperation with Aramco Trading Company, launched the service of transporting oil products from ship to ship in the Oil Products Transportation Area (STS) within the King Fahd Industrial Port in Yanbu, where it was located. The first service operations of transporting petroleum products through the ship (Ha-noverSquare) involved 735 thousand barrels of diesel for distribution to other ships in the (STS) area of the port.



6 Agreements

## To provide inspections and issuance of certificates for ships.

The General Authority for Transport has signed 6 international agreements with major marine classification agencies to provide inspections, examinations, and issuance of certificates for ships flying the Saudi flag while sailing and transporting in regional and international waters.



44 panel Sessions

## Within the International Civil Aviation Conference.

The General Authority of Civil Aviation launched the International Civil Aviation Conference, which included 44 panel sessions for more than 150 speakers and more than 2000 guests from different countries. The aim is to improve the local, regional, and international connectivity of trade and transport networks.



5 Opportunities

## Industrial investment in the railway sector.

The Saudi Railways Company organized a forum and virtual sessions to review five industrial opportunities in the railways sector. The forum seeks to achieve the goals of the National Transport and logistic strategy services and the aspirations of Saudi Vision 2030 and the National industrial Development Program NIDLP and Logistics Services in order to improve the local, regional and international connectivity of trade and transport networks.





Supporting export operations by increasing the importing of empty containers by 231%.

The Saudi Ports Authority “Mawani” announced an increase in the number of empty incoming containers by 231%, reaching 69,429 containers in the period from the beginning of January to the end of May of 2022, compared to 20,985 containers in the same period of the previous year. This contributes significantly to developing and enhancing national exports, serving the trade movement between the Kingdom and the world, and facilitating trade.



## 6 Shipping Lines

To enhance trade with Morocco

Under the supervision of the General Authority for Ports Jeddah Islamic Port has boosted trade with Morocco with 6 lines and shipping services in order to raise and improve the performance of logistic centers.



## 9 Shipping Services

To link the kingdom with global ports

9 shipping services with major international companies such as Sea Lead, Maersk and MSC that link the Kingdom’s ports to the world’s ports.





## Inauguration of the first integrated logistics zone at King Khalid International Airport.

The General Authority of Civil Aviation, in cooperation with the Ministry of Transport and Logistics Services, inaugurated the first integrated special zone for logistics, and worked to operate the Apple distribution center, which has resulted in the distribution of products to the main country and the GCC countries. More than 100,000 devices were distributed to the GCC countries, which contributes to achieve air freight sector objectives to establish and improve the performance of logistics centers.

## Operation of the Aramex and Samsa buildings in the cargo village

The General Authority of Civil Aviation, in cooperation with the Ministry of Transport and Logistics Services, occupied the Aramex and Samsa buildings in the shipping village at King Khalid International Airport to establish and improve the performance of logistic centers.

## 37 Speakers

## At the Saudi Maritime Forum Exhibition

The Royal Saudi Naval Forces organized the Saudi International Maritime Forum Exhibition, with the participation of 37 speakers from 14 countries. The aim was to get acquainted with our most important local industries in the military and marine sector and the manufacturing companies, in addition to a number of military





## Inauguration of a railway

The Saudi Railways Company inaugurated the railway linking the north and east networks from the city of Jubail to the city of Dammam to improve the local, regional and international linkage of trade and transport networks.



King Fahd  
International Airport  
ranked as the best  
regional airport in  
the Middle East.

King Fahd International Airport  
was ranked as the best regional  
airport in the Middle East in the  
Skytrax Index 2022.

King Abdulaziz Airport  
ranked **44** among 100  
best airports globally

Through the General Authority of Civil  
Aviation, King Abdulaziz International  
Airport in Jeddah advanced 6 places to  
44th in the Skytrax World Airline Rating  
securing its position among the 100 best  
airports in the world for the year 2022 to  
establish and improve the performance of  
logistic centers.



## Activation of Export through the Dry Port.

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LOGISTIC SERVICES COMMITTEE



وزارة النقل والخدمات اللوجستية  
Ministry of Transport and Logistic Services



SAUDI EXPORTS  
Saudi Export Development Authority

SAR  
الخطوط الحديدية السعودية  
SAUDI ARABIA RAILWAYS

الشركة السعودية العالمية للموانئ  
SAUDI GLOBAL PORTS CO.  
A Member of the QPSA Group



Modernization of customs procedures  
and ease of completion in one area.



Launching the “Export through the Dry  
Port” workshop for exporters in the  
central region.

### with a purpose

- Introducing the dry port and the advantages of export.
- Ease of procedures provided by the new operator.
- Saudi Customs Services.



### Released from the heart of Riyadh:

Riyadh Dry Port is an important logistical platform to support Saudi exports and trade exchange. It is linked to King Abdul Aziz Port in Dammam by a railway network that provides safe transportation for exports to all international ports.

5

trips for packed incoming  
containers between  
Riyadh and Dammam.

3

trips per week to  
serve refrigerate

7

daily flights during  
peak seasons.



Compatibility between  
the sea port and the dry  
port



Safe container  
transportation.



Direct export from the  
dry port to the sea port.



Competitive  
transportation  
cost.



Raising work efficiency  
on a regular basis and  
more effectively.



Reduce carbon  
emissions.



Ease of completing proce-  
dures in one area



Alleviate road  
congestion.

الشركة السعودية العالمية للموانئ  
SAUDI GLOBAL PORTS CO.  
A Member of the QPSA Group

SAR  
الخطوط الحديدية السعودية  
SAUDI ARABIA RAILWAYS

الهيئة العامة للنقل  
Transportation Authority

موانئ  
MAWANI  
Saudi Ports Authority

هيئة الزكاة والضريبة والجمارك  
Zakat, Tax and Customs Authority

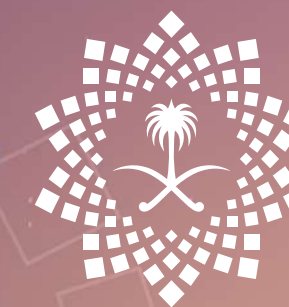
الهيئة العامة للتجارة الخارجية  
General Authority for External Trade

وزارة النقل والخدمات اللوجستية  
Ministry of Transport and Logistic Services

National Industrial  
Development and  
Logistics Program



# ◆ Developing System and Process







## Transfer ownership of the Saudi Energy Procurement Company “the principal buyer” to the government

Comprehensive restructuring of the electricity sector in the Kingdom by transferring the ownership of the Saudi Energy Procurement Company “the principal buyer” to the government, would enable the electricity sector to achieve its strategic objectives, including the implementation of the renewable energy program.



## Digital transformation of licensing procedures for the activities of the petroleum products trading system and its permits.

Launching electronic services for licensing the activities of the petroleum products trading system and import and export permits.



## 200 Investment Opportunities

### Within the Local Content Forum

The Local Content and Government Procurement Authority launched the Local Content Forum, in the presence of more than 900 visitors, secured 200 investment opportunities, from more than 45 entities, with more than 20 agreements. The Local Content Forum raises awareness of the concept of Local Content and strengthens strategic partnerships.



## The arrival of His Majesty’s Ships

The Royal Saudi Naval Forces, in partnership with the Spanish company Navantia, inaugurated the project of His Majesty the King’s Dread Ship and the Ship of His Majesty the King Hail for training in the development of combat systems.



## Memorandum of cooperation for the military Industrial sector

The Public Authority for Military Industries, in cooperation with King Fahd University of Petroleum & Minerals, signed a scholarship program in the military Industrial sector to enhance strategic partnerships to contribute to supporting the process of localization and qualifying Saudi competencies in the military Industrial sector.





الهيئة العامة  
للمناعات العسكرية  
General Authority  
for Military Industries



## Building warships

The General Authority for Military Industries and the Royal Saudi Maritime Forces signed, in cooperation with the Spanish company Navantia, a memorial of understanding of the martial ships to enhance strategic partnerships to contribute, supporting the localization and enhancing maritime security in the region, and raise the readiness level of the naval forces.

الهيئة العامة  
للمناعات العسكرية  
General Authority  
for Military Industries



## Building SAMI's technical capabilities

The General Authority for Military Industrial and the Saudi Arabian Military Industries Company (SAMI) have signed an agreement with Airbus Helicopters of Arabia to build SAMI's technical capabilities to provide technical support for helicopters and to localize this support for helicopters of the Saudi Armed Forces.

الهيئة العامة  
للمناعات العسكرية  
General Authority  
for Military Industries



## Promoting strategic partnerships for military industries

The General Authority for Military Industries and investors in the American capital, Washington, organized workshops in the field of military and security Industries to enhance strategic partnerships and support the settlement process.

وزارة النقل والخدمات اللوجستية  
Ministry of Transport and Logistic Services



## Electronic transfer portal

The Ministry of Transport and Logistics launched 3 electronic services, a unified website, the Naql application for smart phones and customer service 19929, all designed for easy access to services for individuals and investors.



## MODON employees obtain international accreditations

The Saudi Organization for Industrial Cities and Technology Zones (MODON) has approved a certificate for assessing the maturity of factories using the SIRI index to work with higher efficiency.



## Activation of the (Road Freight Service)

# RFS

A service used by airlines and air freight to complete the journey of goods from one port to another by land transit.



لجنة الخدمات اللوجستية  
LOGISTIC SERVICES COMMITTEE



## Activating the service will contribute to:

- ▶ Reduced transportation costs.
- ▶ Simplify the transportation process and merchandise procedures.
- ▶ Transit service development.
- ▶ Shorten transportation time.





# Accelerated Steps







## Accelerate the adoption of the technologies of the Fourth Industrial Revolution

NIDL and Spark signed a memorandum of understanding to accelerate the adoption of the technologies of the Fourth Industrial Revolution in the main sectors, and to discuss the possibility of establishing an advanced manufacturing institute (capabilities center) for the Fourth Industrial Revolution in Spark.



## Enabling the Fourth Industrial Revolution

NIDL and King Abdullah University signed a memorandum of understanding to enhance cooperation in delivering the Fourth Industrial Revolution and providing the services of the National Capabilities Center.





## Agreement to establish a secondary

mining stock exchange in the  
Kingdom of Saudi Arabia

Under the supervision of the Minister of Industry and Mineral Resources, Bandar Al-Khorayef, and his Vice Minister Eng. Khalid Al-Mudaifer, a partnership agreement was signed between Ajlan & Brothers Group and the Australian Stock Exchange Company NSX to establish a secondary mining stock exchange after obtaining approvals from the concerned authorities. This comes as a result of the cooperation agreement between NIDLP Program and Ajlan & Brothers Group.



جامعة الملك فيصل  
KING FAISAL UNIVERSITY  
جامعة ووطن... نماء... واستدامة.

## Developing Applied programs in the program sectors

As an extension of the effective cooperation between King Abdullah University and the program, the program launched 'A Year in Industry' to provide a qualitative training opportunity for university students in the industrial sector.







## Developing and maximizing local content

The National Industrial Development and Logistics program (NIDLP) and SABIC has signed the Nusaned initiative to enhance cooperation in developing and maximizing local content in the industrial sector.



## Entrepreneurial collaboration

The National Industrial Development and Logistics program (NIDLP) and The Royal Commission for Jubail and Yanbu signed a Memorandum of Understanding for cooperation in the areas of entrepreneurship, education and training.



## Supporting the entrepreneurship system

The National Industrial Development and Logistics Services Program signed a memorandum of understanding (MoU) with Saudi Aramco to enhance cooperation in supporting the entrepreneurial system in the Kingdom.

## Signing a contract to measure the level of enterprise adoption of the Fourth Industrial Revolution

The National Industrial Development and Logistics Program (NIDLP) signed an agreement with the “INCIT” Corporation, which owns and operates the SIRI indicator. It is an approved international indicator to measure the level of adoption of the Fourth Industrial Revolution by establishments. It provides the necessary tools to raise the rate of adoption of it, and works on standard comparisons at national and international levels. It is the only indicator approved for this purpose by the World Economic Forum (WEF).





# برنامج ألف ميل

## 1K Mile Initiative







# 1 K Mile Initiative

1 K Mile program seeks in its first phase to encourage entrepreneurship in the industrial and logistics services sectors by providing the necessary support to enable entrepreneurs to benefit from the major transformation related to Saudi Vision 2030. Support packages include:

- Development the feasibility studies
- Assistance in meeting the requirements of financing agencies
- Providing quality consultations
- Supporting the marketing of projects and offering investment opportunities
- Quality incentives for the best projects

More than 1,400 entrepreneurs were applied for the program in its first edition, and more than 200 entrepreneurs were trained. Initial feasibility studies for their projects were developed, and then economic feasibility studies were conducted. The initiative partnered with more than 20 entities between the private and governmental sectors.

## تدشين المرحلة الاولى من برنامج ألف ميل



## Supporting Entities

23 Supporting  
Entities





دليل  
DALEEL

تعزيز جودة التواصل  
مع القطاع الخاص

دليل  
DALEEL

دليل  
DALEEL

تعزيز جودة التواصل  
مع القطاع الخاص



DALEEL.GOV.SA

# Daleel Platform Initiative

أ. بندر بن إبراهيم الخريف  
معالي وزير الصناعة والثروة المعدنية  
رئيس لجنة برنامج تطوير الصناعة الوطنية والخدمات اللوجستية





## Daleel Platform Initiative

As part of the efforts to strengthen the communication with the private sector, the National Industrial Development and Logistics Program (NIDLP) launched, in cooperation with the program's executing entities and success partners, the Daleel platform; which provides all the information needed by the beneficiary in the sectors of the NIDLP program; the competitive advantages, enablers and support packages provided, in addition to details of the investment journey that includes the requirements of each step, costs and expected duration for completion. The platform reviews the competitive advantages of the main and sub-sectors in detail, as well as the investor's journey in each sector in a simplified and smooth manner.

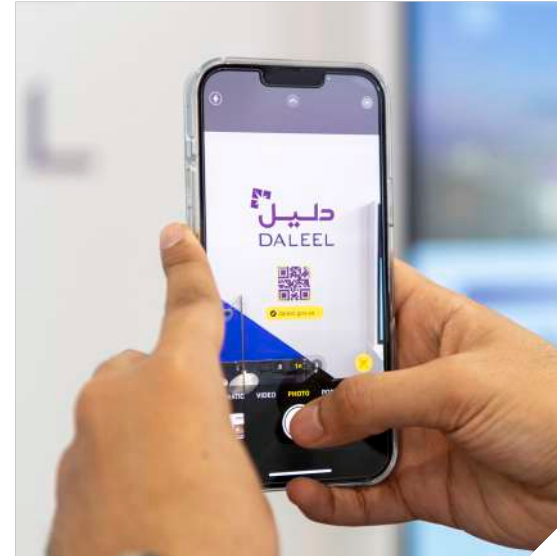
The offered support packages and enablers were classified as general enablers and special enablers. General enablers include financial empowerment through many programs, such as Afaq Program; which supports small and medium industrial projects, and public enablers also include human capital support, which contains MOMKEN and TAMHEER Program, and the Employment Support Program. The third group of public

enablers includes industrial cities, and special economic zones that include the Saudi Authority for Industrial Cities and Technology Zones, and the Royal Commission for Jubail and Yanbu, and the Economic Cities and Special Zones Authority. The fourth and final group of public enablers aims to promote local content through different programs, policies and mechanisms.

The platform also reviews important special enablers provided by the system, which include the empowerment of small and medium enterprises, productivity improvement programs, export incentives and its enablers, and the localization of industries and technologies as part of the special enablers.

The Daleel platform also provides a preliminary data set for the market that supports the beneficiaries of all sub-sectors of the program in developing feasibility studies, as well as an interactive map of the industrial cities in the Kingdom displaying the most prominent data related to infrastructure and related services and the progress of the projects being developed.

دليل  
DALEEL





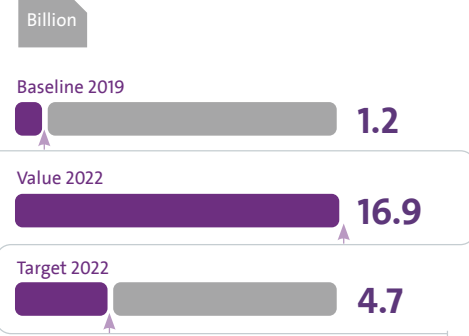
# Key Performance Indicators



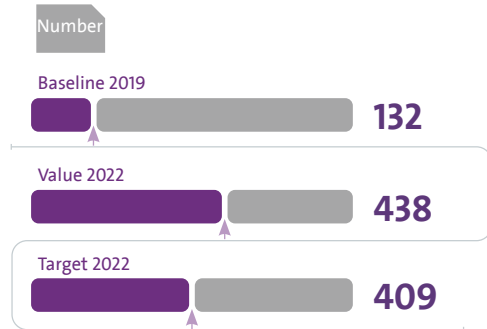


## Main Indicators

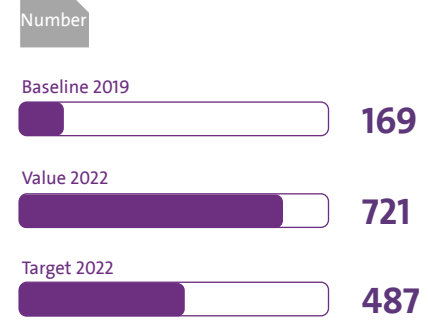
### Value of government cumulative financing for promising Industry



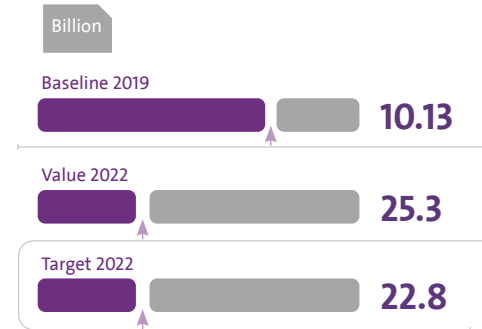
### Number of valid final licenses issued for oil and gas-related Industry



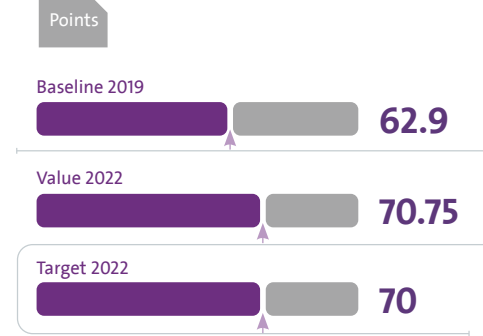
### Number of valid final licenses issued to promising Industry



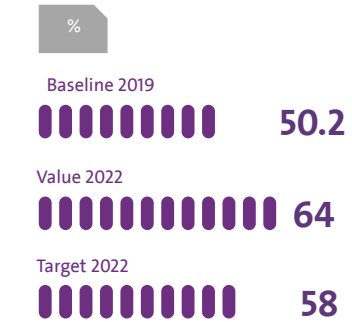
### Value of government cumulative financing for oil and gas-related Industry



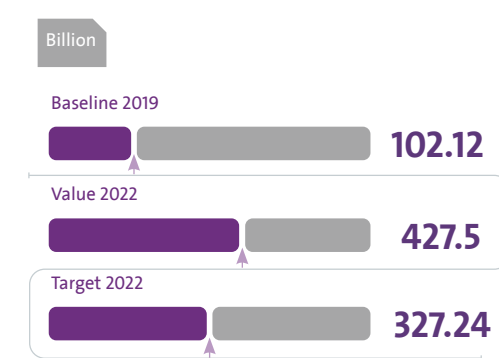
### Connection of the maritime navigation network with international navigation lines



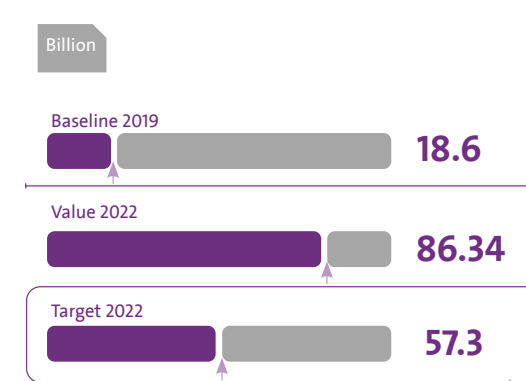
### Port utilization rate



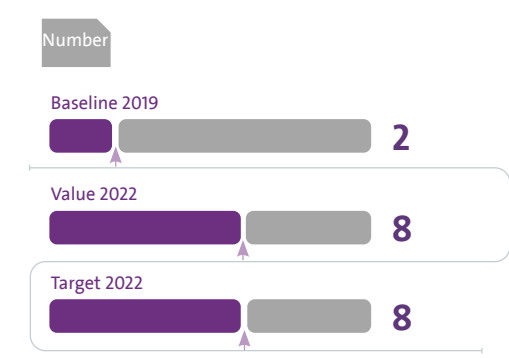
### Cumulative total value of exports in the basic and intermediate chemicals industry



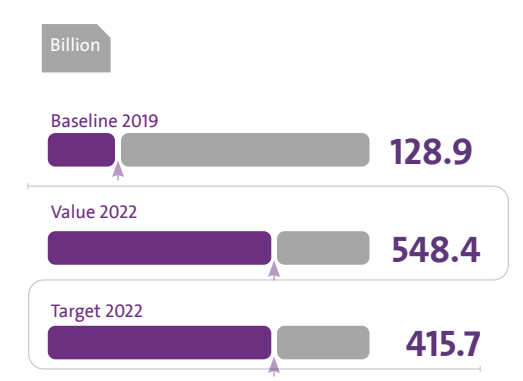
### Cumulative total export value of promising Industry



### Number of logistics centers with possible links for re-export



### Cumulative total value of exports of oil and gas-related Industry





## Main Indicators

### Cumulative total value of exports of food Industry

Billion

Baseline 2019



12.13

Value 2022



45.16

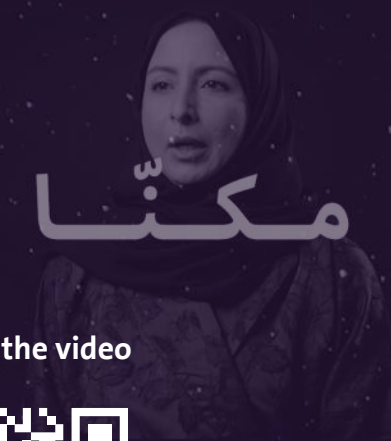
Target 2022



37.54







# Initiatives Stories

To watch the video



## وش سويت في 2022





# Mining is the Third Pillar of the Saudi economy

## General Geological Survey initiative

The Kingdom's soil contains competitive mineral wealth and high reserves of minerals and raw materials, which makes the mining sector the third pillar of the Saudi economy. The General Geological Survey initiative focuses on conducting a comprehensive study of vast areas in the Kingdom through a series of intensive atmospheric geophysical and geochemical surveys. This is in order to open a wide door to abundant and promising investment opportunities in the field of mining and to contribute to maximizing the value that the Kingdom achieves from its natural mineral resources. This is done through the optimal utilization of mineral resources and the development of mining investment. It helped develop this program by studying similar programs implemented by other international institutions. More than 25% of the area of the Arabian Shield was surveyed within the geophysical survey project.

### Top Achievements

**25%** Of the Arab Shield was surveyed





# Faster Global Connection

## Initiative to establish and develop the integrated logistic special zone at King Khalid International Airport

The Integrated Logistics Special Zone initiative contributes to the consolidation of the Kingdom's role as a regional logistics hub linking three continents. It will also add great value to international companies through financial and regulatory incentives and raise the contribution of the transport and logistics sector to the Kingdom's gross domestic product by 6%. It attracts qualitative investments, which creates qualitative jobs, and the zone is considered one of the most important capabilities to reach 4.5 Million tons of air freight. It will become the first integrated private logistics zone characterized by its legislation, laws, geographical location, and the investment environment that grants it to investors. The first investor in the zone was activated. Apple is the largest global company and aims to attract the top 100 companies to the zone.

### Top Achievements

Area of **3** Million square meters

Attracting Apple and distributing more than

**100** Thousand devices to the countries of the Gulf Cooperation Council





# Towards an International Brand

## “Saudi Made” Initiative

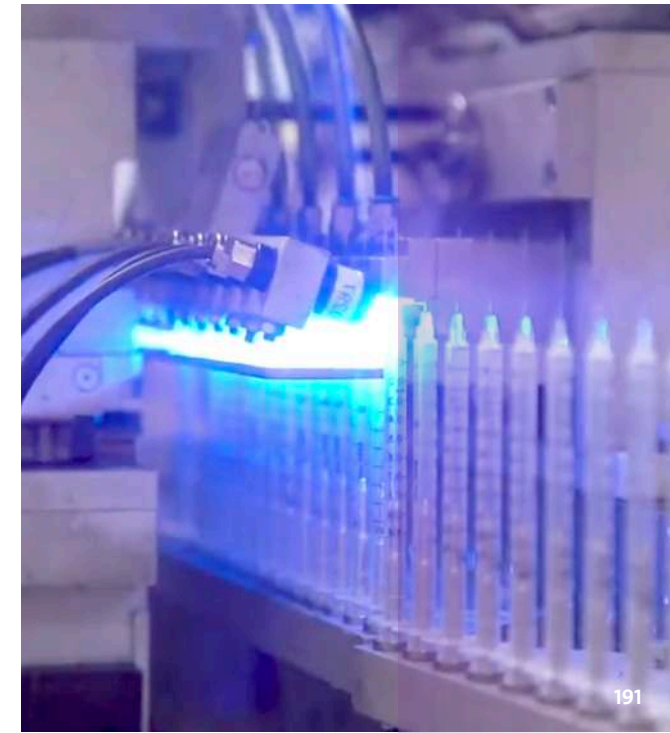
The Saudi Made initiative was launched to provide a unified identity for Saudi products and services and for their local and international promotion. The Saudi Made program is one of the most prominent promotional opportunities for local industrial products by maximizing the status of the “Saudi Made” brand and celebrating technical innovations and creative talents. It also aims to stimulate national industries, encourage consumers to buy local goods, and develop the Kingdom’s exports to global markets. The number of customers benefiting from the Saudi Made program exceeded 1,500, with more than 7,112 registered products by the end of 2022.

### Top Achievements

More than **1,500** Beneficiaries of the program

**7,112**

Products registered in the program





# Develop Saudi Talents in Logistics

## Saudi Logistics Academy initiative

The Saudi Logistics Academy initiative was established with the aims of qualifying national cadres in the field of logistics services and related disciplines, enabling the transport and logistics system by localizing the sector, and achieving and consolidating the Kingdom's position as a global logistics platform. The Academy has signed more than 50 agreements with various parties and obtained academic accreditation from the Cilt Institute for the Diploma Program. More than 100 trainees graduated from the Academy in the Associate Diploma Program ending with employment in the logistics sector. In a short period, some of the trainees were promoted to supervisory positions, and the academy combined its efforts to provide more than 270 jobs in the areas of e-commerce, last mile, logistics and supply chain management, warehouse management, sales and marketing, and customer service.

The Academy also issued more than 90 certificates for the trainees of the Saudization initiative of the Public Transport Authority, and the number of trainees reached more than 450 trainees in the short courses program in cargo operations, custom clearance, demand analysis and management, planning and freight management, procurement planning, risk management in land logistics.

More than 30 trainees have also been completed executive program for leaders in the Logistics Sector with the academy's partners at the ZLC Center and the MIT Institute for the Development of National Leadership in the Logistics Center in Zaragoza, Spain. It aims to build competencies in designing, building, and operating supply chain services.

## Top Achievements

Providing  
more than **270** Jobs

**450** Trainees in the short  
courses program

**30** Trainees in  
the executive  
programme.





# Increase Saudi Exports

## Saudi Export-Import Bank initiative

To increase exports, the Saudi Export and Import Bank was established with an estimated capital of 30 Billion SAR to promote the development and diversification of Saudi exports and increase their ability to compete in global markets in various sectors. This is done by providing export financing services, guarantees, and export credit insurance with competitive advantages, to enhance confidence in Saudi exports, their entry into new markets, and reduce the risks of non-payment by their importers. The bank is working to enhance the access of Saudi exports to international markets through credit lines of more than 14.6 Billion SAR and the inclusion of more than 150 national companies in various sectors by the end of 2022. The achievements of the Saudi Export-Import Bank also contribute directly to increasing non-oil exports, improving the Kingdom's balance of payments, and diversifying the economic base.

## Top Achievements

Credits of more than **14.6** Billion Access to more than **50** countries **150** National companies in various sectors





# Sustainable Energy

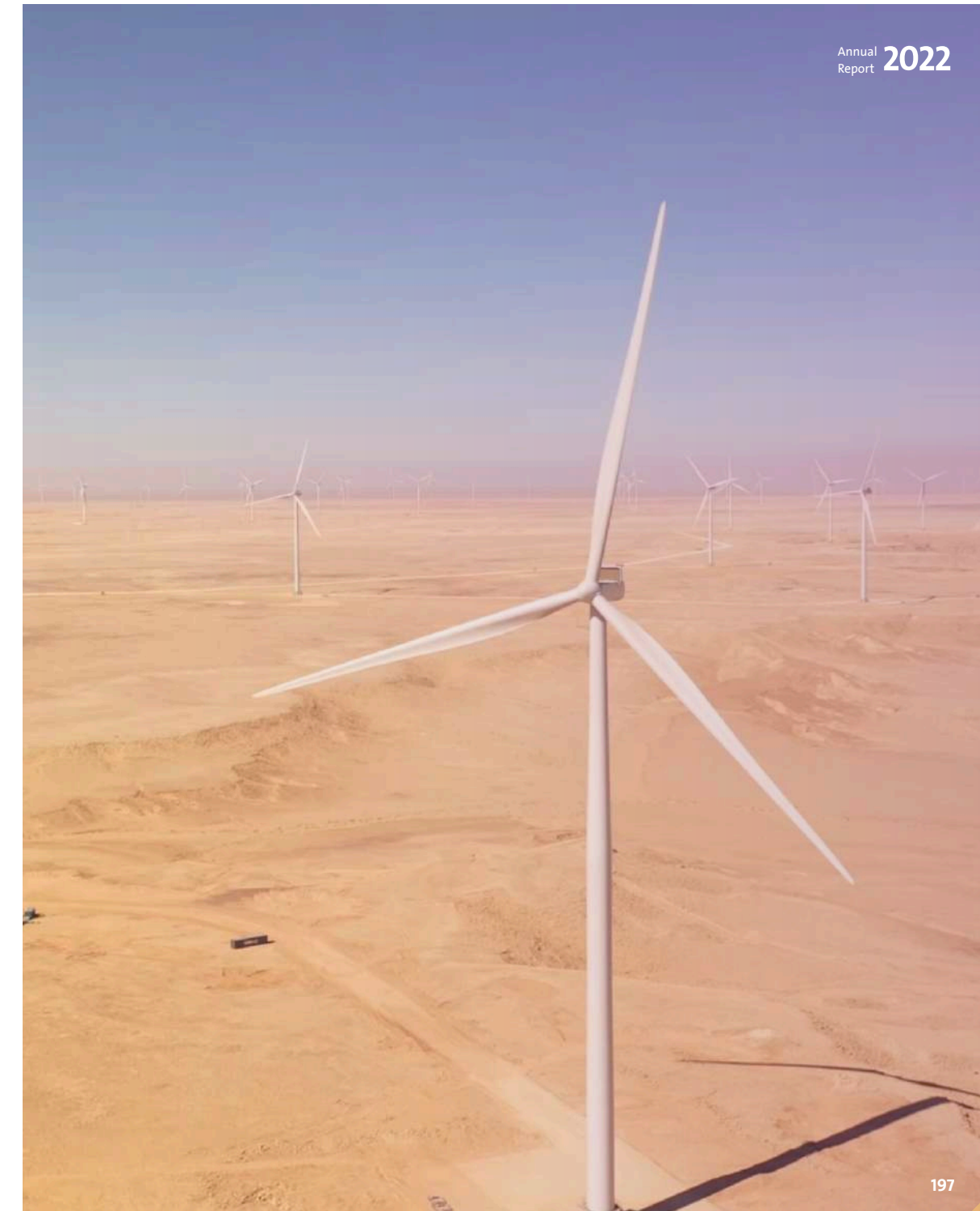
## The Custodian of the Two Holy Mosques Renewable Energy Initiative

The initiative of the Custodian of the Two Holy Mosques for Renewable Energy contributed to the delivery of the first renewable energy projects to the electrical grid in the Kingdom, the Sakaka solar photovoltaic and Dumat Al-Jandal wind farm stations. In the context of seeking to reach the targeted energy mix, 4 power purchase agreements were signed with a total capacity of 3.2 GW with an investment value estimated at 9 Billion SAR. In addition, 5 renewable projects were tendered with a total capacity of 3.3 GW with an investment value estimated at 12 Billion SAR.

### Top Achievements

PPA signed with total capacity of **3.2** GW estimated investment value of 9 Billion SAR

Tendered projects with total capacity of **3.3** GW estimated investment value of 12 Billion SAR





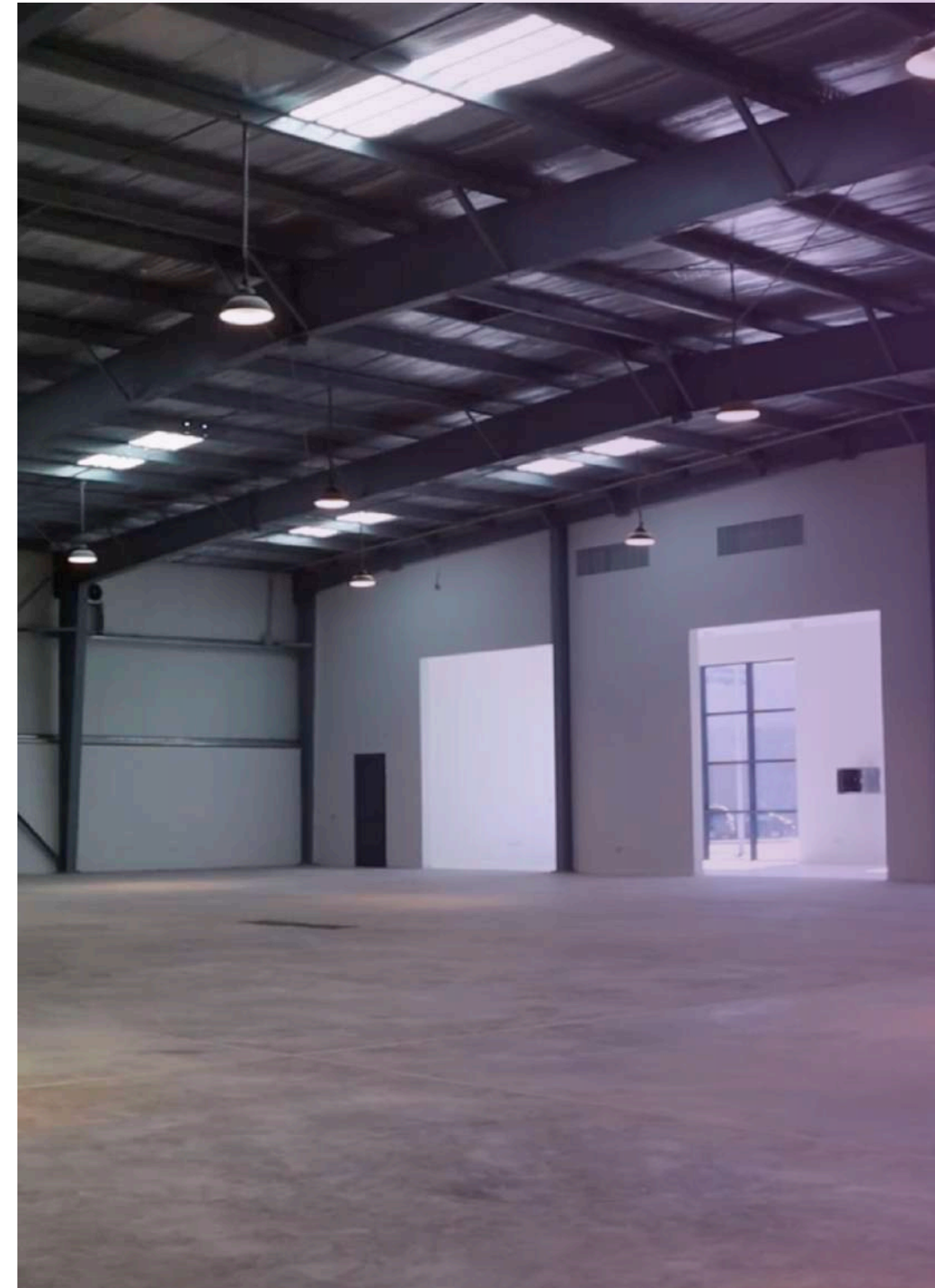
# Industrial Enablement

## Ready-built Factory Initiative

The Ready-built Factory Initiative paved the way for entrepreneurs and investors by allocating industrial land that provides 818 ready-built and fully-serviced factories of various sizes to support male and female entrepreneurs and owners of small and medium enterprises, aiming to localize light industries, as well as achieving industrial development in promising cities. The initiative seeks to provide support for women's work, empower women's investments, and contribute to promoting industrial development and exploiting investment advantages in all regions of the Kingdom, whilst adhering to public safety standards and preserving the environment.

## Top Achievements

**818** Fully serviced and ready-built factories.





# Future of the Mining Sector

## Initiative to approve the comprehensive strategy for the Mining Sector

The Global Mining Conference in the Kingdom of Saudi Arabia, which is considered one of the most important outputs of the Strategy Approval Initiative, is the first of its kind on the Mining Sector in the Middle East, Central Asia and Africa. It includes the reality and future of mining in the region and the world. It also enabled the Kingdom to create an investment opportunity for the largest mining companies. The mining projects contribute to the development of societies, the exploitation of the earth's wealth, and the review of the potentials and opportunities of the sector in the Kingdom and the region. The conference hosted more than 30 countries and more than 130 international and local speakers, and 7,500 participants.

### Top Achievements

More than **30** Countries    More than **130** International and local speakers    Received **7,500** Participants





# Fourth Industrial Revolution, Efficiency and Productivity

## National Productivity Program Initiative

The Saudi Authority for Industrial Cities and Technology Zones (MODON) contributes to adopting the technologies of the Fourth Industrial Revolution through the National Productivity Program, which aims to help industrial companies achieve digital transformation. It also achieves the highest rates of production efficiency for factories by providing advisory services and building transformation plans 100 factories from more than 10 different industrial sectors. These contribute to adopting the technologies of the Fourth Industrial Revolution and the principles of operational excellence.

The expected impact of applying the concepts of the Fourth Industrial Revolution will exceed the barrier of 500 Million SAR for all factories, at a rate of 5 Million SAR for each factory, through raising production efficiency and reducing costs and waste.

The initiative will also contribute to the localization of 4,000 jobs in 18 targeted professions, in addition to providing 45,000 job opportunities.

## Top Achievements

**100** Manufacturing factories Program exceeded **500** Million SAR for all factories A rate of **5** Million SAR per factory





# Local Content Promotion

## Initiative to increase local content in the Saudi economy

The Local Content and Government Procurement Authority contributes to increasing local content in government procurement and the private sector, and maximizing the developmental benefit from the national purchasing power. It does this by developing systematic tools and methods for developing local content, improving government procurement efficiency, and increasing compliance and commitment to applying local content requirements. The Local Content and Government Procurement Authority has developed mechanisms for preferring local content in cooperation with the relevant authorities, and this is evident in the list of preference for local content, local small and medium enterprises, and companies listed in the financial market in business and procurement within the new government tenders and procurement system.

The Local Content and Government Procurement Authority Issued a mandatory list of water treatment chemicals. The estimated value of projects related to the list, exceeds 404 Million SAR, and approximately 126 national factories will benefit from this increased spending on local products.

In addition, there is mandatory list of hygiene consumables, which includes 13 products in different categories. The projected annual spending on national factories through adherence to the mandatory list of hygiene disposables amounts to more than 102 Million SAR, and 43 national factories will benefit from this spending.

### Top Achievements

Mandatory lists of

water treatment  
chemicals

126

National  
manufacturers

hygiene  
consumables

43

National  
factories





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